| **ID** | **Name** | **Stakeholders** | **Action** | **Future Milestones** | **Due** |
| --- | --- | --- | --- | --- | --- |
| **Current Projects: Discrete** | | | | | |
| CTI59 | A Study on Tariffs – Analysis of the Regional Comprehensive Economic Partnership (RCEP) Tariff Liberalisation Schedules | CTI | Submission of Progress Report (presentation)✓  Submission of Draft Final Report✓  Submission of Final Report | 17 August 2021  Early November 2021  December 2021 | Q4 2021 |
| DESG1 | Review of APEC Cross Border Privacy Rules (CBPR) System | DESG | Conduct survey  Submission of Interim Report✓  Submission of Draft Final Report  Submission of Final Report | September-December 2021  26 November 2021  March 2022  June/July 2022 | Q3 2022 |
| EC30 | Proposed Indicators for Monitoring APEC Collective Progress on Enhanced APEC Agenda for Structural Reform (EAASR) | EC | Project update✓  Submission of Interim Report✓  Submission of Draft Final Report  Submission of Final Report | 24-25 August 2021  1 November 2021  December 2021  January/February 2022 | Q1 2022 |
| EC31 | 2022 APEC Economic Policy Report: Structural Reform and a Green Recovery from Economic Shocks | EC | Consultant appointment  Submission of inception report  Economies to submit IERs & case studies  Submission of first draft of main report  Submission of second draft of main report  Submission of final main report  Endorsement by EC  Submission to CSOM | December 2021  Early January 2022  28 February 2022  End-May 2022  End-July 2022  End-August 2022  September 2022  October 2022 | Q4 2022 |
| SOM24 | Enhancing Implementation of APEC Connectivity Blueprint in the Digital Era: Digital Connectivity for Stronger Recovery | SOM | Economies to submit case studies✓  Progress update to SOM3✓  Submission of Draft Final Report✓  Submission of Final Report | 31 July 2021  2-3 September 2021  14 October 2021  December 2021 | Q4 2021 |
| **Current Projects: Ongoing** | | | | | |
| EC17 / EC29 | RAASR / EAASR sub-fund assessment group | EC | Beginning March 2017, participate as member to provide advice on concept notes | As required | As required |
| PSU1  PSU2 | StatsAPEC ([statistics.apec.org](http://statistics.apec.org/)):   * Key Indicators Database * Bilateral Linkages Database | Member Economies | Released July 2010; optimized for mobile devices 2013; reskinned 2020. Biannual data updates:   * [First update](http://statistics.apec.org/)✓ * Second update | July 2021  December 2021 | Ongoing |
| PSU11 | PSU Policy Briefs | Member Economies | Policy Briefs on pertinent policy relevant issues | On needs basis | Ongoing |
| PSU31 | APEC in Charts | SOM  AMM | Beginning 2013, annual publication for AMM✓ | November 2021 | Ongoing |
| PSU32 | APEC Regional Trends Analysis | SOM  MRT  AMM | Beginning 2016, biannual reports:   * [First report](https://www.apec.org/Publications/2021/05/APEC-Regional-Trends-Analysis---May-2021)✓ * [Second report](https://www.apec.org/publications/2021/11/apec-regional-trends-analysis-november-2021-apec-s-climate-change-challenge-toward-a-resilient-recovery-policies-matter)✓ * Updates✓ | May 2021  November 2021  February, August 2021 | Ongoing |
| SOM17 | Support to APEC Services Competitiveness Roadmap | GOS  CTI SOM | Support development of services data & statistics to measure & support implementation of Roadmap; work with fora responsible for APEC-wide actions to identify possible statistics to measure progress | As required | 2025 |
| **Completed Projects** | | | | | |
| CTI55 | Peer Review and Capacity Building on APEC Infrastructure Development and Investment (Reviewed Economy: Papua New Guinea) | CTI | [Report distributed – September 2021](https://www.apec.org/Publications/2021/09/Peer-Review-and-Capacity-Building-on-APEC-Infrastructure-Development-and-Investment)  Accessed: 2,231 times | - | Done |
| CTI57 | Final Review of the APEC Supply-Chain Connectivity Framework Action Plan 2017-2020 (SCFAP-II) | CTI | [Report distributed – November 2021](https://www.apec.org/publications/2021/11/final-review-of-the-apec-supply-chain-connectivity-framework-action-plan-2017-2020-(scfap-ii))  Accessed: 286 times | - | Done |
| CTI58 | Passports, Tickets and Face Masks: COVID-19 and Cross-Border Mobility in the APEC Region | CTI | [Report distributed – August 2021](https://www.apec.org/Publications/2021/08/Passports-Tickets-and-Face-Masks)  Accessed: 2,995 times  Blog: [It’s Time to Rethink Global Travel Restrictions](https://www.apec.org/Press/Blogs/2021/0922_Travel) | - | Done |
| EC28 | 2021 APEC Economic Policy Report: Structural Reform and the Future of Work | EC | [Report distributed – November 2021](https://www.apec.org/publications/2021/11/2021-apec-economic-policy-report)  Accessed: 340 times  Fact sheet: [2021 APEC Economic Policy Report](https://www.apec.org/publications/2021/11/fact-sheet-2021-apec-economic-policy-report) |  | Done |
| EGILAT1 | The Compendium of Resources for the Facilitation of the Trade and Distribution of Legally Harvested Forest Products in the APEC Region | EGILAT | [Report distributed – August 2021](https://www.apec.org/Publications/2021/08/The-Compendium-of-Resources-for-the-Facilitation-of-the-Trade-and-Distribution)  Accessed: 2,712 times | - | Done |
| GOS2 | APEC Services Competitiveness Roadmap Mid-term Review | GOS  SOM | [Report distributed – October 2021](https://www.apec.org/Publications/2021/10/APEC-Services-Competitiveness-Roadmap-Mid-term-Review)  Accessed: 1,715 times  News release: [Report finds Mixed Progress in Ensuring Access to Services](https://www.apec.org/press/news-releases/2021/1007_apec) | - | Done |
| PPWE4 | The APEC Women and the Economy Dashboard 2021 | PPWE  SOM | [Report distributed – September 2021](https://www.apec.org/Publications/2021/09/The-APEC-Women-and-the-Economy-Dashboard-2021)  Accessed: 4,285 times  News release: [Women’s Economic Opportunities in APEC Improve, but Persistent Gender Biases Stifle Progress](https://www.apec.org/Press/News-Releases/2021/0910_dashboard) Infographics: [Access and Opportunities for Women in 2021](https://www.apec.org/Press/Infographics/2021_0910_dashboard) | - | Done |
| PSU11 | PSU Policy Briefs | Member Economies | [The Role of Women’s Empowerment in Anti-Corruption (No. 39, March)](https://www.apec.org/Publications/2021/04/The-Role-of-Women-Empowerment-in-Anti-Corruption)  Accessed: 1,676 times  [Promoting Trade in Vaccines and Related Supplies and Equipment (No. 40, May)](https://www.apec.org/Publications/2021/05/Promoting-Trade-in-Vaccines-and-Related-Supplies-and-Equipment)  Accessed: 5,213 times  News release: [APEC Should Step Up Cooperation to Secure Vaccine Supply Lines: Report](https://www.apec.org/Press/News-Releases/2021/0518_Vaccine)  Blog: [Trade is a Weapon Against the Pandemic](https://www.apec.org/Press/Blogs/2021/0531_Vaccines)  [A Review of the APEC List of Environmental Goods (No. 41, October)](https://www.apec.org/Publications/2021/10/A-Review-of-the-APEC-List-of-Environmental-Goods) Accessed: 1,070 times  News release: [Expanding the APEC List of Environmental Goods List to Fight Climate Change: Analysis](https://www.apec.org/press/news-releases/2021/expanding-the-apec-list-of-environmental-goods-list-to-fight-climate-change-analysis) | Ongoing | Done |
| PSU31 | APEC in Charts 2021 | SOM  AMM | [Publication distributed – November 2021](https://www.apec.org/publications/2021/11/apec-in-charts-2021)  Accessed: 321 times | Ongoing | Done |
| PSU32 | APEC Regional Trends Analysis | SOM  MRT  AMM | [February 2021 Update: Uneven Recovery, Uneven Impact](https://www.apec.org/publications/2021/02/apec-regional-trends-analysis-february-2021-update)  Accessed: 4,800 times  News release: [APEC Sees Softer Contraction in 2020, Uneven Recovery in 2021-2022](https://www.apec.org/Press/News-Releases/2021/0204_ARTA)  [May 2021: Bolstering Supply Chains, Rebuilding Global Trade; Making Recovery Inclusive](https://www.apec.org/Publications/2021/05/APEC-Regional-Trends-Analysis---May-2021)  Accessed: 8,880 times  News releases: [Economic Growth in the APEC Region Better than Expected; Uncertainty Remains](https://www.apec.org/Press/News-Releases/2021/0528_ARTA); [APEC Could Play a Role in Bolstering Supply Chain Resiliency](https://www.apec.org/Press/News-Releases/2021/0529_ARTA)  Infographics: [2020 Economic Trends and the Recovery Ahead](https://www.apec.org/Press/Infographics/2021_0526_ARTA_2); [COVID-19 calls for Resilient Supply Chains](https://www.apec.org/Press/Infographics/2021_0526_ARTA_1)  Video: [Dr Hew Previews the Region’s Economic Outlook](https://www.apec.org/Press/Videos/2021/0524_Denis)  Briefing: [APEC Regional Trends Analysis, May 2021](https://www.apec.org/Press/Videos/2021/0531_ARTA) | Ongoing | Done |
|  |  |  | [August 2021 Update: Vaccine Access Drives Recovery](https://www.apec.org/Publications/2021/08/APEC-Regional-Trends-Analysis-August-2021-Update)  Accessed: 4,260 times  News release: <https://www.apec.org/Press/News-Releases/2021/0816_ARTA>  [November 2021: APEC’s Climate Change Challenge; Toward a Resilient Recovery: Policies Matter](https://www.apec.org/publications/2021/11/apec-regional-trends-analysis-november-2021-apec-s-climate-change-challenge-toward-a-resilient-recovery-policies-matter) Accessed: 448 times  News release: [APEC Region’s Economy to Grow by 6% in 2021: Report](https://www.apec.org/press/news-releases/2021/apec-region-s-economy-to-grow-by-6-in-2021-report)  Blog: [The Asia-Pacific’s Recovery will be Divided and Fragile](https://www.apec.org/press/blogs/2021/the-asia-pacific-s-recovery-will-be-divided-and-fragile)  Infographics: [APEC and Climate Change](https://www.apec.org/press/infographics/infographic-apec-and-climate-change); [Policies Matter As the Economy Recovers Amid COVID-19](https://www.apec.org/press/infographics/infographic-2021-economic-trends) |  |  |
| PSU35 | Big Data for the Labor Market: Sources, Uses and Opportunities (PSU Issues Paper No. 13, December 2021) | EC, DESG, HRDWG | Publication distributed – December 2021 | - | Done |
| **Collaboration Matters** | | | | | |
|  | Establish relationships with other international & research fora, and more formalized collaboration, possible joint research and information sharing arrangements where suitable | - | Establish & maintain contacts with ADB, ADBI, AMRO, ASEAN, ERIA, IMF, PECC, UNCTAD, UNESCAP, WB, WEF, WTO, etc  Establish information sharing arrangements & undertake joint work as appropriate  Implement TAF Grant 2020-2022, Hinrich Foundation Agreement 2021-2022 | Ongoing | Ongoing |
| **Communication Matters** | | | | | |
|  | Publications | - | Beginning 2012, annual publication of [Research Outcomes: Summary of Research Projects](https://www.apec.org/Publications/2021/07/Research-Outcomes-Summary-of-Research-Projects-and-COVID-19-Policy-Briefs-2020)✓  Publication of PSU projects above | Ongoing | Ongoing |
|  | Outreach | - | Participate in internal/external events & briefings to delegations; prepare email newsletter | Ongoing | Ongoing |
|  | Online and social media | - | Maintain & update contents in [PSU webpages](https://www.apec.org/about-us/policy-support-unit)  Tap on APEC social media channels | Ongoing | Ongoing |
|  | Media activities | - | Prepare & contribute to news releases  Participate in media interviews & news briefings | Ongoing | Ongoing |
|  | Communication materials | - | Prepare & contribute to infographics, blogs, articles and videos  Blogs: [Roadmap to Women’s Economic Empowerment](https://www.apec.org/Press/Blogs/2021/0308_women); [What is Inclusion?](https://www.apec.org/Press/Blogs/2021/0315_Inclusion); [The Pandemic is Far from Over](https://www.apec.org/Press/Blogs/2021/0422_COVID) | Ongoing | Ongoing |
| **Management Matters** | | | | | |
|  | Staff | PSU | Recruit staff and monitor performance  Manage workload of staff & consultants consistent with work program | Ongoing | Ongoing |
|  | Reports required by Governance Arrangements | PSU Board  SOM | Prepare a concise half-year evaluation report for the Board on work undertaken and expenditure and commitments  As soon as practicable after each calendar year, the PSU must submit to SOM an annual report on the PSU’s operations during the previous calendar year  The Board will regularly report the outcomes of its meetings to SOM  The PSU Director will regularly report on its activities to the Executive Director of the Secretariat | January and July to report on previous 6 month period  As soon as practicable after audit  Ongoing  Ongoing | Bi-annually  Annually  After each meeting  Ongoing |
|  | Human resource review | PSU Board | Review the PSU’s policies and processes in the area of HR, including remuneration and performance appraisal, to ensure they are are robust and transparent and in line with market practices | 24 May-3 December 2021 | Q4 2021 |

Note: From November 2021, the figure on ‘accessed’ tracks the number of times a report is downloaded from a publication page, rather than each time a publication page is accessed..