#### Day 1: Wednesday, June 3, 2009

## Module 2: Online Promotion: Effectively Using the Web for Investment Promotion

15:15-15:45

Understanding how investors use online information sources

Roxanna Faily, Investment Officer, Multilateral Investment Guarantee Agency

# UNDERSTANDING HOW INVESTORS USE ONLINE INFORMATION SOURCES

BANGKOK, THAILAND JUNE 2009



## Agenda

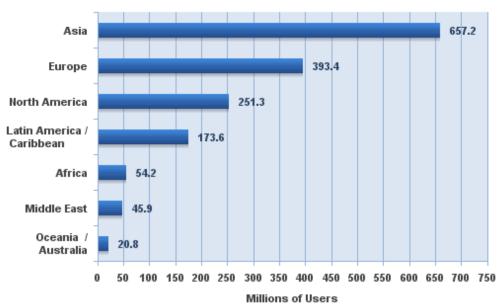
- I. Global Trends in Internet Usage
- II. How Investors Are Using the Web
- **III.** Implications for IPIs
- IV. GIPB Criteria and APEC Country Performance



#### More people on online than ever

- Today, Internet users are estimated to be 1.5 billion (Jan. 2009)
- The number of Internet users is growing globally with Asia, Europe, and North America leading the
- Internet penetration rates are also increasing Estimates show North America at 74%, Europe at 49%, LAC at 30% and Asia at 17%







Source: Internet World Stats - www.internetworldstats.com/stats.htm

## The Internet plays a significant role

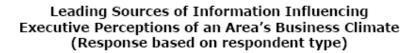
- "With the growth of the Internet as a site selection tool, today's prospects often conduct the early stages of a search without contacting the [locations] they are considering. Locations with lower-quality web offerings may be missing opportunities without even realizing it"
  - Steve Stackhouse (investment promotion practitioner)
- "Companies will create a shortlist of potential sites using information obtained from the Internet. On the other hand, companies won't even consider a site if the information is not there."
  - Kate McEnroe (investment promotion consultant)

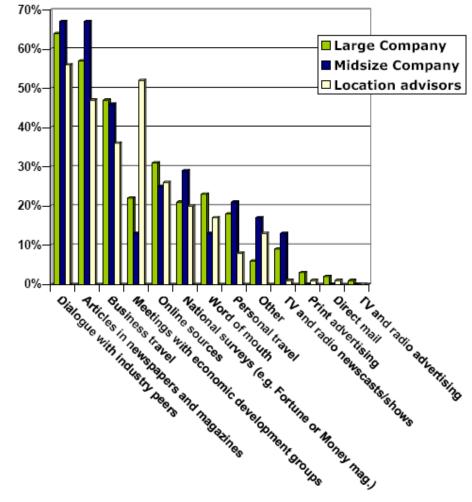


#### Online sources do influence perceptions

 Online sources rank in the top 5 of the influencers of corporate executives with respect to perceptions of business climate

 The importance of online sources in assessing business environment has grown to 28% in 2008 from just 9% in 2002



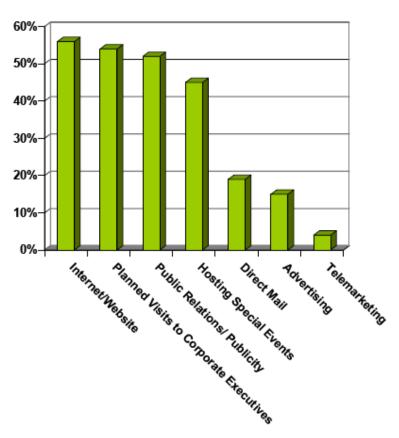




Source: Development Counsellors International

## An effective marketing tool for investment promotion

#### Most Effective Marketing Techniques (% Rating 4 or 5 on a 5-point scale, 2008)



 Internet usage ranks #1 in terms of most effective marketing techniques influencing site selection, particularly for executives of large corporations and location consultants

 The influence of the Internet as a marketing tool has grown from 34% in 2002 to 56% in 2008

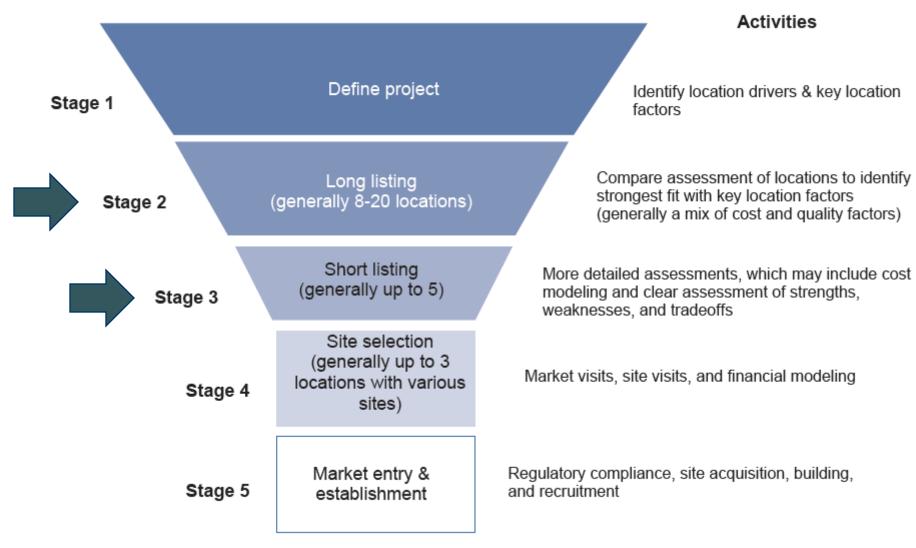


## Investors finding the perfect location...at their desk

- More content access points allowing for laptop and even mobile research as you go
- Broader range of communications tools lowering the barriers to accessing information and increasing ease of doing business with developing world
- Access content instantly with abundance of subscription and free content
- Increased efficiency in due diligence requiring less people, less time, in particular from long list to short list
- Ability to access more investment opportunities leading to extended market pool and more competition for investment



## Selecting an FDI project location: investor process





## The Internet – Spurring Changes for the IPIs

- Eliminates unnecessary paper trail for information searches and inquiries as well as bureaucratic delays
- Allows IPIs to compete more effectively and successfully for much needed FDI
- Broadens market as online tools help IPIs get in front of investors that they did not even know were evaluating investment opportunities
- Supports IPIs in proactive engagement through online provision of content to meet most critical initial screening information requirements
- IPIs can compete effectively with larger, more developed economies to take full advantage of globalization and free trade



## The Internet – Spurring Changes for the IPIs

- Opportunity to remove uncertainty and increase transparency through sharing information on business environment and administrative regulations
- Increased effectiveness of targeted promotion activities and greater ability to track investor interests and concerns
- Reduced cost of engaging with potential investors no matter where they are located globally
- Minimizing effect of time zones and being able to be more efficient in providing information and responses
- Key government services online with user-friendly interface offering information and accommodating feedback
  - Handling and response time for inquiries
  - Customized follow-up
  - —Online tools for clients



## Virtual Site Selection – pointers for IPIs

- The most meaningful economic development agency [or IPI Web] sites are those that never lose sight of the end user: the corporate investor.
- A key element corporate decision-makers look for when considering an investment are other companies in that sector already operating in that location - both rivals and suppliers. They go first to the Internet...

Site Selection Magazine



## What we get from the research on FDI

- Lack of clear unambiguous information is clearly cited as an obstacle to investment
- Information gap raised primarily in relation to sector laws and regulatory procedures – "change frequently and nontransparently"
- Property lack of information provided by authorities on availability of land sites, buildings and premises, property rights
- Infrastructure concession procedures are non-transparent, specific sector regulations in contradiction with stated policy in other laws or special approvals required for a specific sector



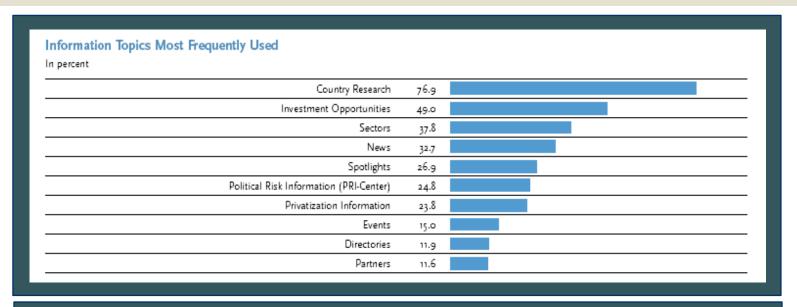


## Type of information typically sought by investors

- □ Sector information
- Human resources and labor data
- □ Property information
- Quality, price and access to infrastructure
- Regulatory environment and requirements
- Foreign investment laws and international agreements
- Ease of doing business key international indicators
- Incentives
- Testimonials and/or case studies of foreign investors
- Investment opportunities



## Key content areas (MIGA client survey 2008)



Conducting general market research	57.5	
Identifying potential investment opportunities	51.7	
Staying abreast of the latest FDI trends, news and events	48.3	
Getting the information to support specific investment decisions	47.6	
Identifying support services or government contacts	39.0	
Identifying risk mitigation options and PRI providers	25.7	
Promoting my country as an investment destination	25.3	
Promoting specific investment opportunities	18.8	



#### **Overall Web site performance of APEC IPIs**

- APEC non-OECD countries outperformed the global average for Non-OECD countries in their overall Web site evaluations with APEC OECD closely mirroring their global peers
- Opportunities for improvement remain strong in the areas of content and promotional effectiveness for all APEC member.
- However, among APEC non-OECD there remains a need to strengthen fundamentals

	W	WORLD		PEC
	OECD	Non-OECD	OECD	Non-OECD
	AVG	AVG	AVG	AVG
Overall Performance	89%	59%	87%	69%
Information Architecture	94%	67%	95%	77%
Design	93%	68%	93%	78%
Content	84%	47%	75%	57%
Promotional Effectiveness	86%	54%	84%	62%



#### Day 1: Wednesday, June 3, 2009

Module 2: Online Promotion: Effectively Using the Web for Investment Promotion

15:45-16:30

Enhancing your content to meet investor needs

Roxanna Faily





#### **Agenda**

- I. APEC Economies Performance
- II. Focusing on User Needs
- **III. Evaluating Content Quality**
- IV. Developing Content
- V. Managing and Maintaining Content



#### **Overall performance of APEC IPIs**

- APEC members overall outperform the global averages in all aspects of content evaluations. However, individual site performance varies.
- Content represents the greatest opportunity for improvement for the overall APEC community
- Key strength in clarity of purpose, currency of information, and international accessibility

	WORLD		APEC	
	OECD AVG	Non-OECD AVG	OECD AVG	Non-OECD AVG
Overall Content	84%	47%	75%	57%
Clarity of Purpose	98%	67%	97%	79%
Core Information Provision	91%	56%	84%	63%
Sector Information Provision	71%	33%	59%	37%
Credibility of Information	71%	34%	54%	45%
Currency of Information	96%	54%	88%	85%
Downloads	91%	44%	75%	50%
International Accessibility	95%	69%	93%	81%



## Typical pitfalls in area of content

- Inconsistent depth of content throughout site, with sections either blank or with minimal content
- Not using or citing authoritative information sources or presenting content professionally
- Not leveraging already existing information from local and global potential partners
- Sector information that is weak or that does not present comprehensive data/testimonials
- Not making information exportable and readily usable for investors



## Strong foundations for content strategy

- Understanding your users = key to developing a strong and effective content
- Prioritize users (investors, site selection advisors, media, etc.) and focus on helping your target audience achieve their goals when visiting your web site
- According to a recent MIGA survey, the top types of information sought by investors include:
  - Sector-specific reports
  - Regional FDI analysis
  - FDI and trade statistics
  - Political risk analysis
  - Investor case studies and testimonials

- Funding/financial/risk services
- Full text and summaries of laws
- Potential partners, suppliers in local market
- Business contacts, including investment promotion, privatization & other agencies



## Help users achieve their goals

- Remember that users are task-oriented when they visit your site
- It is your job to help them achieve their goals as quickly and effectively as possible

#### **Examples of tasks**



#### Relevant content

Research investment environment in your country



Country research, information on incentives, free zones, BITS/IIAs

Conduct sector research and identify investment opportunities



Testimonials, sector research, comparative advantages of your country, specific opportunities

Learn about facilitation services and administrative requirements



Investment guides, services, contact information, related links

General monitoring and staying abreast of country information



**Events, news, press releases** 



## **Evaluating Content Quality**

- The next step in improving your site's content is being able to identify and evaluate high-quality content
- These skills will be critical throughout your content development and partnership management processes
- Start with the content that you already have

#### Four main criteria can be used to evaluate content quality:

RELEVANCE
TIMELINESS
CREDIBILITY
ACCESSIBILITY



## **Key questions – content quality**

#### RELEVANCE

- Are you truly facilitating the investor due diligence and origination process?
- Are you providing key data to investors, such as sector information?
- Are you communicating comparative advantages of your country as an investment destination (and showing data)?
- Are you using keywords to highlight the relevance of your content?

#### **TIMELINESS**

- Is your information current and fresh?
- Have you archived or removed all out-of-date information?
- Do you have published dates and deadlines/expiration dates where necessary or relevant (tender opportunities, research reports, interviews, ...)
- Do you effectively highlight current activities and post information on recent (or upcoming) trends, articles, speeches, press releases, events?



#### **Key questions – content quality**

#### **CREDIBILITY**

- Do you communicate conflicting messages or claims or is your content consistent?
- Is the information on your site factually correct?
- Do you use authoritative sources for information and do you cite them?
- Do you communicate professionally? Is there a unified tone to your content and have you proofed for language, spelling, and punctuation mistakes?

#### **ACCESSIBILITY**

- Do you have multiple language sites?
- Is the language-style of your site clear, concise, and consistent?
- Is your navigation intuitive with relevant links and jumps in your content and is your content professionally presented?
- Is information easy to access and do you avoid complicated navigation paths to information and burdensome file formats/heavy downloads?



## **Content development**

- Now that you can evaluate quality of your content, you need to focus on building and sourcing it!!
- Gathering and creating Web content involves a series of tasks:
  - Perform an audit and assign responsibility
  - Collect your information in all formats
  - Identify relevant information and information gaps
  - Identify what information can be developed internally, externally or through partnerships
  - Establish a style guide for presentation of the information
  - Convert to appropriate formats and styles



Don't underestimate the power of partnerships and value of contextual links



## Content development resources

- Devote adequate resources, including staff time, to processes including:
  - Developing a content strategy, including prioritization and directions for content plan
  - Creating, sourcing, and updating content
  - Commissioning new content to fill gaps (ex. targeted sector reports)
  - Managing partnerships and linking content and marketing goals



#### Use reliable sources of content

- Official government documents (e.g. full text of laws as they appear in official publications)
- Authoritative national organizations, such as business associations, think tanks, chambers of commerce, academic institutions
- Reputable international organizations, such as international agencies, multilateral development banks and institutions, DFIs, academic community
- Private sector reports, such as accounting firms, consulting firms, investment banks and financial firms



#### Other sources of content

- 'All points bulletin' within the IPA, the ministry, other sector ministries, chambers of commerce
- Make contact with the National Statistics Bureau, Central Bank, academic research institutions, private sector monitoring bodies (think-tanks)
- Free (or low marginal cost) resources or services

   Newspapers, magazines, journals, industry newsletters, radio and television broadcasts, Web sites (consulting firms, investment banks)



#### Top global sources

#### World Bank Group

 World Bank, MIGA, IFC, FDInet, PRI-center, Rapid Response Unit (RRU)

#### Regional Development Banks

IsDB, AfDB, DBSA

#### Other Multilateral Development Agencies

- UNCTAD, UNIDO, ITC

#### Private Sector Companies

 EIU, AT Kearney, McKinsey, Business Monitor International, OCO Consulting, Oxford Intelligence



## **Vetting content remains key**

#### Key questions to ask yourself when vetting project opportunities:

- What are the ways that you currently receive FDI opportunities?
  - Ministries, project developers, SME support agencies
- What are you expected to do with these?
- How do you follow-up to validate opportunities?
- When they are out of your reach, can you call on partner institutions provincial IPIs, government branch offices?
- When vetted, how do you disseminate them?



## Leveraging partnerships



- Actively manage partnerships
- Evaluate the credibility of potential partners and content
- Review and vet all content received, keeping in mind your quality standards



## Leveraging partnerships

- Assign individual responsibility for managing a partnership
- Will succeed if (and only if) all participants buy-in
- Make objective (generating investor-oriented information) clearly known
- Be specific about the information you wish to produce/publish
- Be clear about your expectations (if possible, have it in writing)
- Try to offer them something in return
  - Examples: a report compiled out of various sources, cite them or link to their Web site

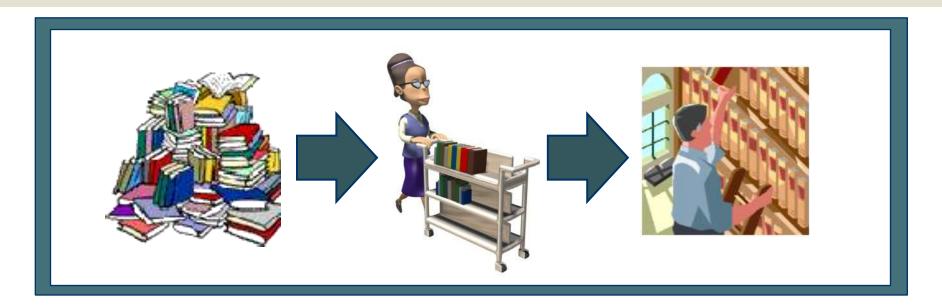


## Importance of content management





## **Content management systems**



- CMS is the glue that links content to information architecture
- CMS is critical in helping you:
  - Identify,
  - Manage,
  - Retrieve, and
  - Deliver your content



### **Content and information architecture**

- Main content categories should naturally link to your information architecture
- It is critical for users to intuitively be able to navigate to the information for which they are searching
- Key words play a useful role in grabbing the attention of users and guiding them
- Remember to keep your users' goals in mind when building your content and information architecture

# Typical Structure of IPI Sites About us | Contact us | Site map | FAOs IPA services Key sectors Legal information Existing investors Business news & trends Economic indicators Project information

Investment events



Disclaimers | Usage terms

# Factors governing the success of a CMS

- Identifying who will oversee the CMS and who will use it to retrieve information (content manager vs. users)
- Assigning individual responsibility to information groups
- Making sure to have a back-up staff plan
- Ensuring all staff are appropriately trained
- Knowing what data is essential in the system
- Learning how to weed out superfluous data
- Understanding how processes are applied to manage (create, review, and approve) the data
- Knowing how the data will be used



### **Content maintenance**

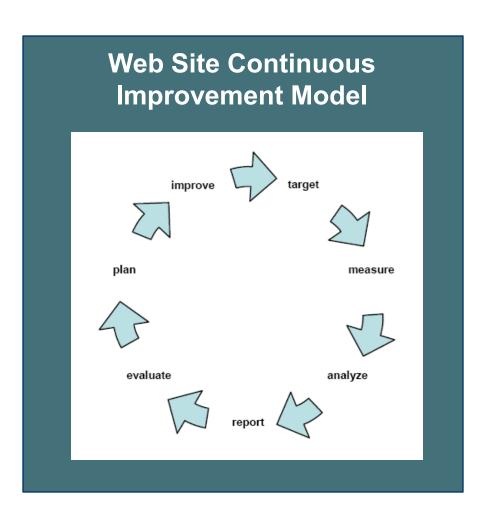
#### Tips for keeping your site current and relevant

- Don't forget that this is an ongoing process! You must maintain your content once you post it
- Stay abreast of latest developments in your own country and internationally
- Maintain ongoing communications with sources and partners
- ✓ Schedule reviews of content posted on your site, especially for key information such as laws, sector descriptions, macroeconomic indicators, etc.)
- ✓ Update content with expiration dates (investment opportunities, concessions, privatization announcements, news items)
- Latest dates should be visible and most current information should be most prominent



# **Monitoring and Evaluations**

- User feedback should help you develop your site strategy and focus your content efforts
- Consider different tools for evaluating user preferences
  - Online survey
  - Feedback form
  - Search terms
  - User tracking
- Results will help you improve your site content by showing your most sought after content and information gaps





### Day 2: Thursday, June 4, 2009

Module 2: Online Promotion: Effectively Using the Web for Investment Promotion

9:30-10:15

Board of Investment, Thailand: "Upgrading Web Site Content Strategically"

Ms. Ajarin Pattanapanchai, Deputy Secretary General, Thailand Board of Investment

# Case Study: Upgrading Website Content Strategically

Ms. Ajarin Pattanapanchai Deputy Secretary General Board of Investment of Thailand

> www.boi.go.th 04 June 2009



# Thailand's First Government Website

- In 1995-1996, the Board of Investment developed and launched its Home Page as a "test project."
  - This 20-page website, which was the first website for a government agency in Thailand, covered simply the basic policies and measures
  - All content was in English, as the BOI recognized that English was the language of business and what the majority of its target customers would understand

# From 20 to 300 in One Year

- Feedback was extremely positive, both from investors and the Thai private sector, and the BOI looked to expand the range of information offered.
- In 1996-1997, the BOI set up a project team to add content, with the number of English-language pages increasing to more than 300
- At the same time, Thai-language content was added

# Keeping the Site Up-to-Date

- The BOI recognized the need to keep the website fresh and assigned staff to update the site and add new information
- Consultants were engaged to train staff to code .html pages and to provide technical expertise
- By 1998, the website was in need of an overhaul and the BOI commissioned consultants to develop a new look for the site, including a site search
- Content was also increased to 498 pages

# Support for Other Languages

- In 1999, the BOI responded to feedback from investors (and the BOI's overseas offices) and began to translate pages into Chinese, French, German, and Japanese
- To accommodate the rapidlyexpanding site, the BOI moved the site from within Thailand to a "server farm" in the US that could provide greater bandwidth, thus speeding access to the site

# **Award-Winning Website**

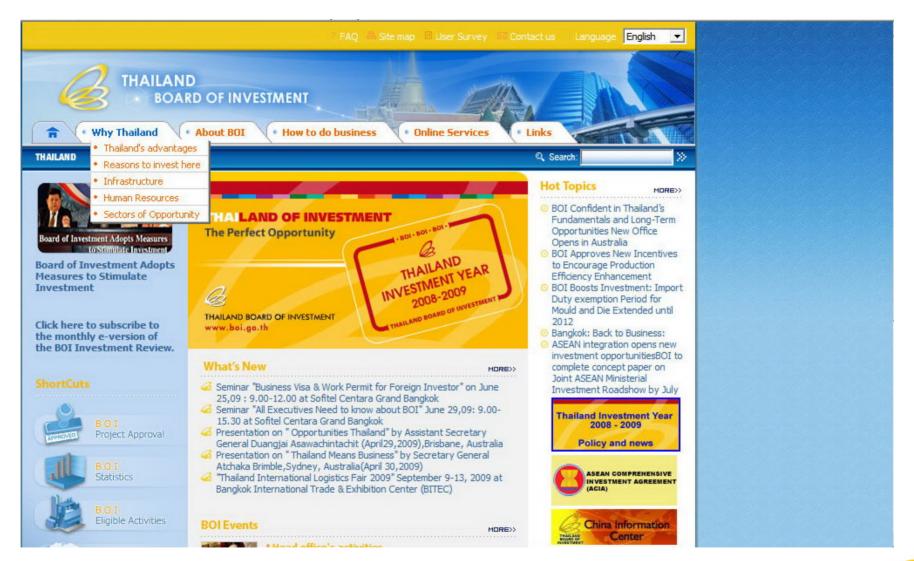
- In *Corporate Location* magazine's 3<sup>rd</sup> annual review of national and state economic development agency websites (2000), the Board of Investment's website ranked #1 in ASEAN and #5 in the world
  - Corporate Location praised the BOI for the Doing Business section of the website, saying that "the Doing Business overview and separate links cover every possible concern of foreign investors"
  - They also praised boi.go.th for "statistics that are current and comprehensive" and "links to domestic and international associations that are staggering in their comprehension"

# **Thailand Information Database**

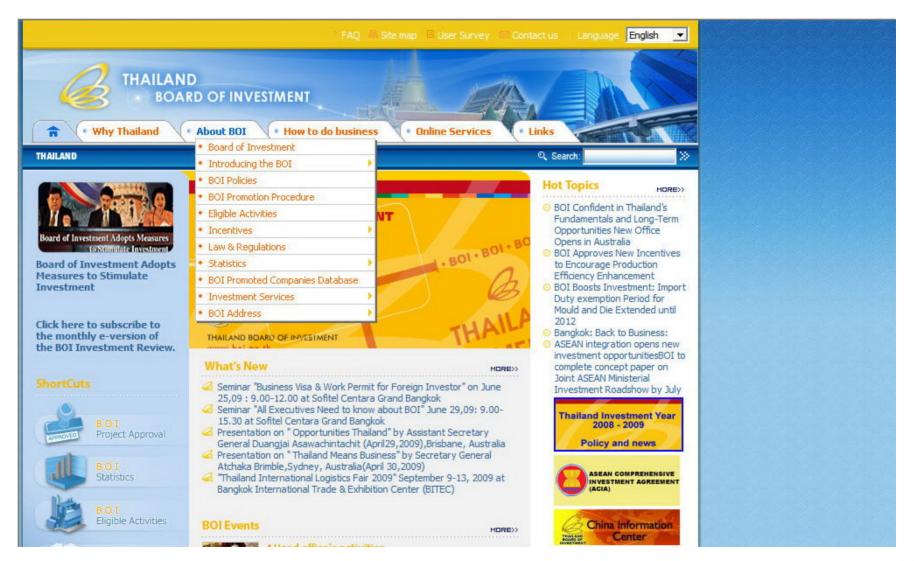
- By 2000, many Thai government agencies had their own websites
  - However, bandwidth limitations made it cumbersome for investors to go from site to site to gather information
- To solve the problem, the BOI developed the Thailand Information Database, which incorporated content from key economic websites
- This database allowed investors to access all relevant information from a single high-speed source

# **Automating the Process**

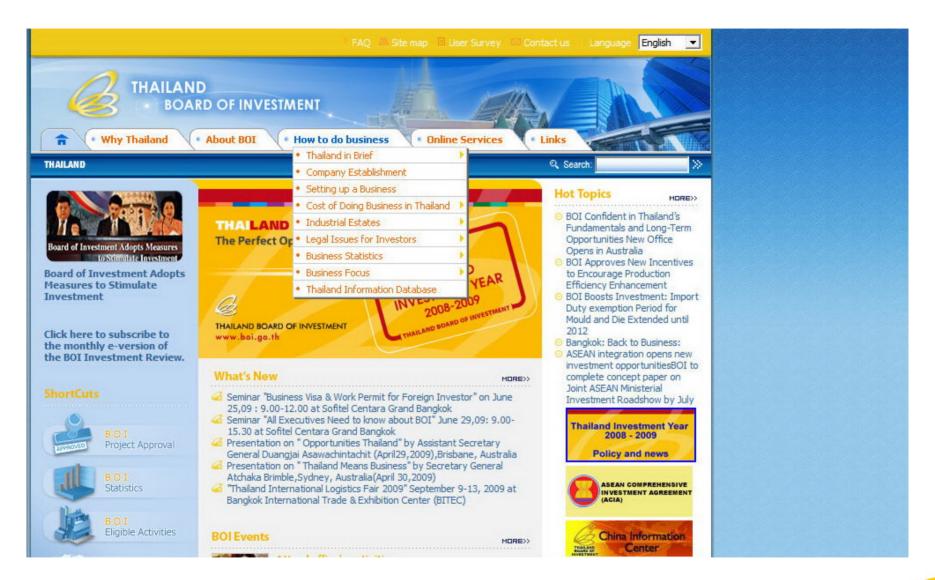
- By 2003, the BOI recognized that manually coding web pages was a laborious process
- In 2004, the BOI and outside consultants developed an automated front-end system that supported the development of static and interactive pages under concept "BOI Portal"
  - The new front-end system facilitated the updating of interactive files not only by the Investment Service Center, but also by staff of other divisions



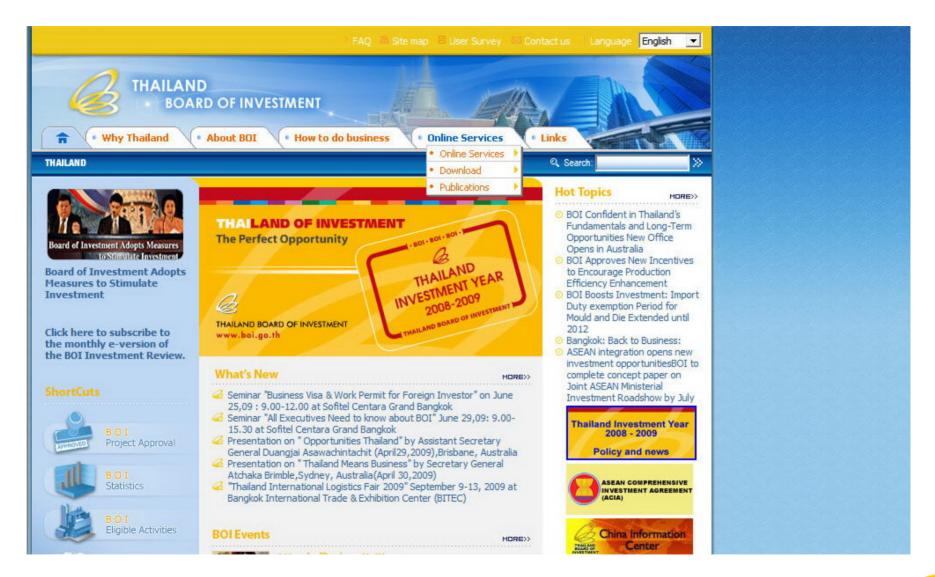


















# Responding to Competitive Challenges

- The BOI responded to the 2006 Investment Promotion Agency Performance Review conducted by MIGA and has made several improvements
  - We added information about sectors of opportunity, all relevant laws, ISO requirements, and the activities of our overseas and regional offices
  - We added a site map and linked it to information on the site, thus making it easy to access the information

# Update, Update, Update

- The BOI has always understood the importance of keeping the website up-todate
  - Outside consultants help with the "static pages," while there is a "website committee" that works to update the interactive pages and check the accuracy of pages before they are uploaded
- In recent years, the BOI has increased the frequency of updates, with most pages updates several times a year
  - Some pages are updated monthly; others daily

# More Improvements on the Way (1 of 2)

- Over the next 12 months, we will be overhauling the website to give it a new and more attractive design
  - We will change the design (skin) to add more flavor, but still keep the website simple and easy to navigate
    - ➤ We will provide easy access to PR material (e.g. Thailand Investment Review), and will make our PR material easily printable
    - ➤ We will make sure that all pages have the same look, that pictures are optimized for the web, and that statistics and information are updated more regularly

— We will also enhance security on the site



# More Improvements on the Way (2 of 2)

### In addition

- We recognize the need to provide investors with the information they want, rather than what we want them to know
  - Accordingly, we will be looking to provide more services online so investors can obtain service when they need it, not just during business hours
  - ➤ We will also be expanding the range of content, especially in languages other than English and Thai, and will have more promotional and interactive pages



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### Day 2: Thursday, June 4, 2009

Module 2: Online Promotion: Effectively Using the Web for Investment Promotion

10:30-11:15

Promoting your services and Web site successfully

Roxanna Faily

# PROMOTING YOUR SERVICES AND WEB SITE SUCCESSFULLY

BANGKOK, THAILAND JUNE 2009



# Agenda

- I. APEC Economies Performance
- II. Evaluating Promotional Effectiveness of Content
- **III. Proactively Reaching Your Target Audience**
- IV. Magnifying Your Reach
- V. Tracking Your Effectiveness



### **Overall performance of APEC IPIs**

- APEC members overall outperform the global averages in all aspects of promotional effectiveness
- The greatest area for improvement overall remains in the area of presenting the competitive advantages of the investment destination and comparative data
- Performance on remaining indicators varied significantly from case to case

	WORLD		APEC	
	OECD	Non-OECD	OECD	Non-OECD
	AVG	AVG	AVG	AVG
Overall Promotional Effectiveness	86%	54%	84%	62%
Web Prominence Corporate Roles and Support Contact Information Promotional Effectiveness	87%	63%	88%	64%
	78%	57%	88%	62%
	82%	63%	85%	74%
	90%	45%	81%	54%



# Typical pitfalls in area of promotion

- Providing minimal ways for investors to contact someone and follow up with questions
- Not clearly identifying the role the IPI plays in investment process or specific services available to investors
- Presenting information flatly and not making a clear argument for your country as an investment destination
- Not using keywords or structuring pages for easy search engine categorization and listing
- Not being proactive about marketing opportunities such as using RSS feeds or other viral marketing tools



### **Evaluating promotional effectiveness**

#### Anticipate and answer investor concerns and questions

- Are you providing the key information that investors are looking for?
- Does your site succeed in meaningful engagement with investors?
- Are you able to anticipate concerns and provide potential solutions?

### Make the case for your country!

- Does your content highlight the key strategic and comparative advantages of investing in your country?
- Do you provide potential investors with data and information that support your argument?
- Are there case studies or testimonials that would be effective for you to use?



### **Evaluating promotional effectiveness**

### Clear branding and communication of your services

- Is your organization and your role in the investment process clearly described?
- Is your branding and communications strategy clear and consistent?
- Can investors quickly and easily understand the services that you provide?

### Comprehensive and accurate contact information and links

- Can investors quickly and easily understand who to contact with their inquiries?
- Are there links to related and relevant organizations?



# Key points for content and marketing

- Content should complement and support marketing messages
- Find suitable places to post marketing material without doing a "hard sell"
- Be aware of the indirect link between content and marketing
- Make sure that you have a process in place for coordinating marketing activities and goals with content development and management



# How to proactively reach investors

Once you have focused on establishing an effective online presence, it becomes important to *market your Web site*.

- Promote site with an effective search engine marketing strategy and optimize your pages for search
- Use other strategies such as viral marketing, crosslinking, partnerships and blogs to extend your reach even further
- Monitor traffic and user profiles and incorporate this data in your content development and marketing activities
- Other Web marketing recommendations: newsletters, client servicing



# Search engines: the players

- US Search Engine Popularity (April 2009)
  - Google 72%
  - Yahoo 16%
  - MSN/Live 5%
  - Ask -4%



- Google continues to dominate internationally
- Know the relevant search engines for your target audience and don't forget local search engines as well
  - Ex. Baidu in China, NHN in South Korea, Yandex in Russia, Voila in France, Netsprint in Poland



### Effectively using search engines

#### Know your search engines and their ranking criteria

 Ex. Google likes cross-linking from reputable sources and hybrid search engines like Web sites they have reviewed

### Monitor your placement and listings

- Links pointing to your site: go to Google and type link:insertyoursitehere.org
- Number of pages indexed in Google: go to Google and type the following command in the search box site: insertyoursitehere.org

#### Enhance your visibility

- Go beyond automated bots, consider human edited directories and resource listings (Yahoo directories, Wikipedia, etc.)
- Be proactive and submit your sitemap to Google



### **Optimizing for search engines**

#### Keywords

- Research search terms and carefully select relevant keywords (Use Google Adword's Keyword Tool → www.google.com/sktool )
- Typical keywords include: country name, sector, invest in/doing business in, FDI, incentives, investment laws/regulations
- Use them!!! (meta tags, page titles, page text, image titles)

### Design

- Be careful using frames, graphics, images, and splash pages.
- Minimize your click path

#### Other issues

- Do not password protect your site
- Obtain simple and logical URLs that relate to site and organization
- Build the number of links that lead to your site

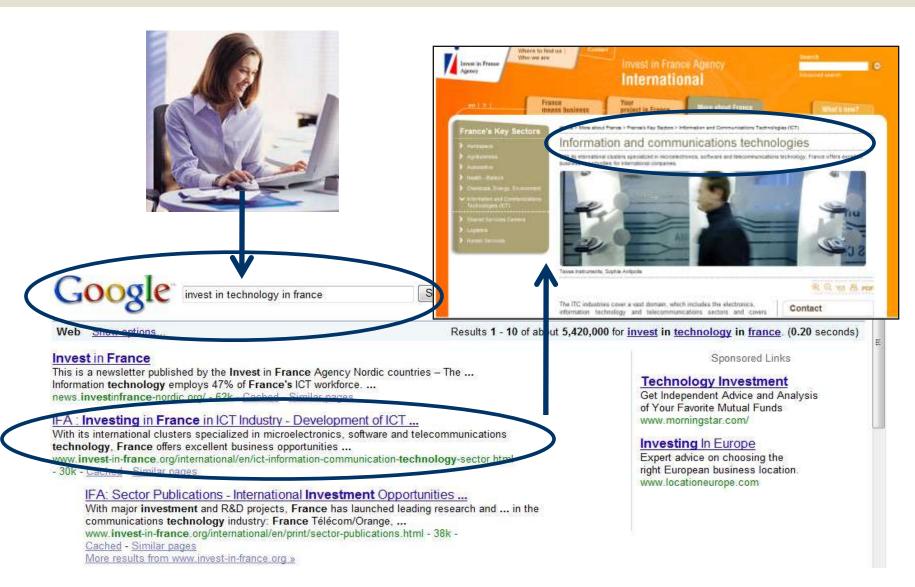


# **Paid listings**

- You must <u>first determine your budget and the effectiveness of your free search engine placement</u> to be able to decide whether paid listing services make sense for you
- Paid Inclusion: can speed up process and guarantees pages will be mixed into free listing results and regularly reviewed; but does not guarantee rank
- Paid Placement or Advertising: Buy your way to the top of the advertised listings on a Cost per Click (CPC) or Pay per Click (PPC) basis
- Key Players:
  - Google Adwords
  - Yahoo Search Marketing



## Search example





# Viral marketing

## Invite your users to spread the word about your site:

- Provide an "email this page to a colleague" on key pages and documents
- Include your Web site address on all email communications
- Provide a link to your newsletter sign-up page in your newsletter
- Use RSS feeds

## Talk to your users:

- Identify groups, sites, discussion boards, listservs and blogs able to reach your users
- Use a search engine to identify them and then run an "alexa check" (alexa.com) to determine which ones have the more traffic
- Subscribe or post on the relevant pages when your site has new content or any major update
- Use Web 2.0 tools to help you get the word out and manage perceptions



# Magnify your reach through partners

- Establish and cultivate partnerships with related Web sites
- Identify all possible ways a user might reach your site, contact those sites and ask them to establish reciprocal links
  - Top referring sites
  - Other reputable sites that link to you
  - Sites with whom you would like to establish reciprocal links
- Ideas for partners:
  - Trade or tourism promotion agencies
  - Sectoral sites
  - Regional sites
  - Business Associations
  - Embassies abroad
  - Related information portals



## Offering an e-mail newsletter

- Why offer an e-mail newsletter?
  - To inform potential investors about latest developments
  - To support existing investors with on-going information
  - To enhance the country's reputation
  - To refer users back to your Web site
  - To build a user base to which you can market
- Some guidelines
  - Offer permission-based newsletter (post newsletter on your site as well)
  - Clearly state your privacy policy
  - Content of the newsletter is key: how-to information, industry information, case studies of FDI
  - Link articles back to Web site
  - Provide unsubscribe link
- Online archives newsletters are useful sources of reference
- Newsletter text posted on the site can be searched by search engines

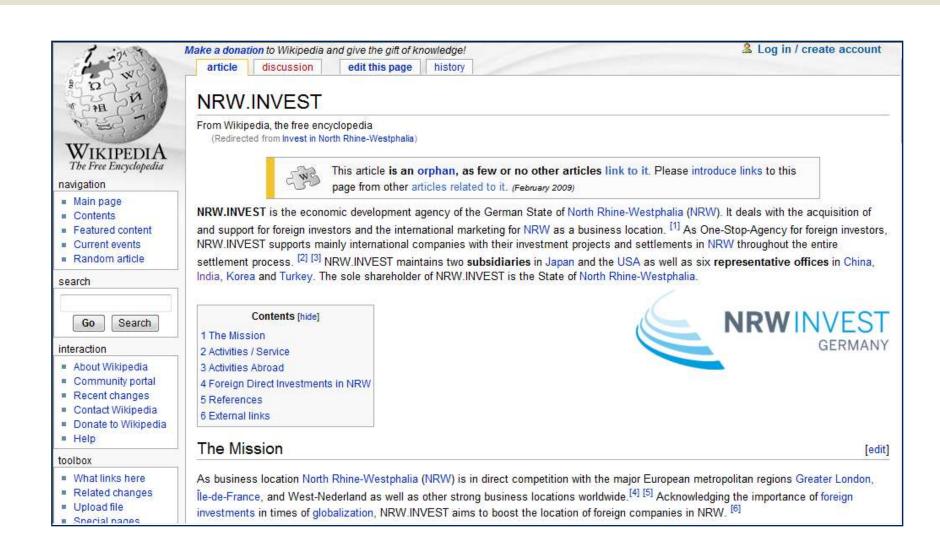


## Other tools...

- The Wikipedia Phenomenon
  - Check to see what is listed on your country and under your keywords
  - Submit entries and send in your site's links
- Social Networks and Blogs
  - Fast becoming a cost-effective way to reach a broad audience... but are investors there yet
  - Consider your resources
  - Ex. Facebook, twitter
- Podcasts and Video
  - Potentially useful for interviews and country or sector promotion videos



# **Examples: Wikipedia**





# **Examples: Facebook Page**





## **Examples: Video**





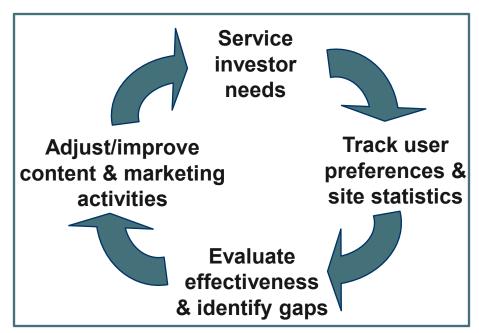
# Monitoring your Web site traffic

- It is important to know if your Web site is working (quantitative analysis) as well as who is visiting your site (qualitative analysis)
- Website traffic analysis is about collecting, analyzing, and interpreting the following data:
  - How the traffic arrives at your site
  - Which users make up the traffic
  - How users interact with your site
  - What the results were of the visits
  - Most popular areas of your site
- Choose a web site monitoring system that is in line with your needs (Google Analytics, WebTrends, Omniture SiteCatalyst)
- Some are free...



# User tracking and marketing

- Web analytics enable marketers to effectively target prospects or customers
- It shows the source of potential customers
- It allows them to examine click path analysis, hence optimize traffic to specific pages
- It provides data on what kind of content users request
- Feeds back into the continuous improvement process to develop those aspects which need focus





22

# Web analytics – what can be measured?

### **Basics**

- Unique visitors
- # of visits
- User's time spent on site
- Page views
- % increase from period to period
- #s increase from period to period
- Cumulative data over period
- Searched terms



# Web analytics – what can be measured?

## Geographical statistics

- Visitors from top countries
- % of visitors from each country

## More complex information

- Search engines and entry/exit pages
- Unique v. return visits
- Key words used to search
- Documents downloaded
- Other feedback mechanisms



## References

## Web sites devoted to online marketing strategies

- Searchenginewatch.com
- Marketingprofs.com
- Searchenginestrategies.com
- Search engine forum: top25web.com/bbs/index.php
- Seochat.com
- Blogs: John Battelle (battellemedia.com)



## Day 2: Thursday, June 4, 2009

Module 2: Online Promotion: Effectively Using the Web for Investment Promotion

11:15-12:15

Web site clinic

Thomas Tichar

#### Web Clinic - Invest Ukraine

During this website clinic you will be asked to look at a series of screen shots and answer related questions. You will be evaluating the effectiveness of InvestUkraine and will be asked to draw upon some of the lessons learned during both Module 1 and 2 of the workshop. There is no single right answer; rather, the aim is to stimulate discussion, practice using some of your critical evaluation skills, and to learn from the perspectives of your peers.

InvestUkraine was not chosen as a result of performance but rather as an example because it effectively highlights key issues that have been discussed during the past sessions.



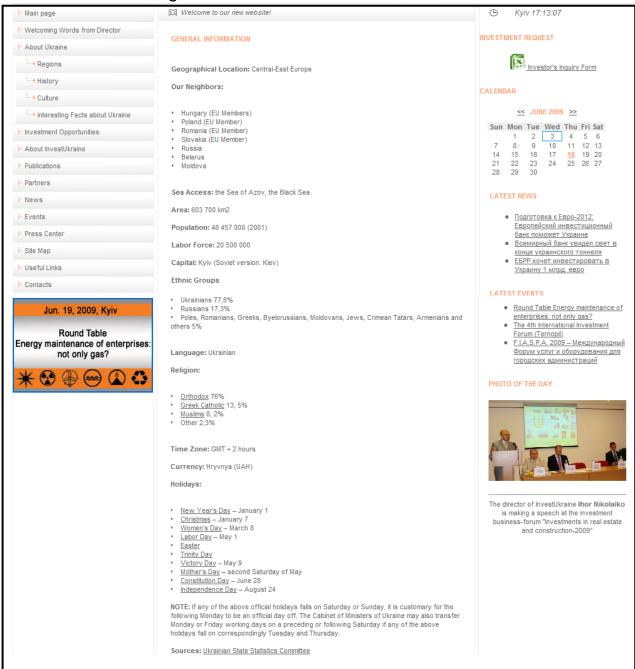
destination. Your research brings you to the InvestUkraine website where you are able to look at some key web pages (see screen shots below).
- What key messages do you get from their site?
- Are you convinced by the value proposition?
<ul> <li>Do you have the country –specific information that you need? If not, then what type of information would be useful?</li> </ul>
•••••••••••••••••••••••••••••••••••••••

1. Imagine that you are doing an evaluation of the Ukraine as a possible investment

InvestUkraine homepage:



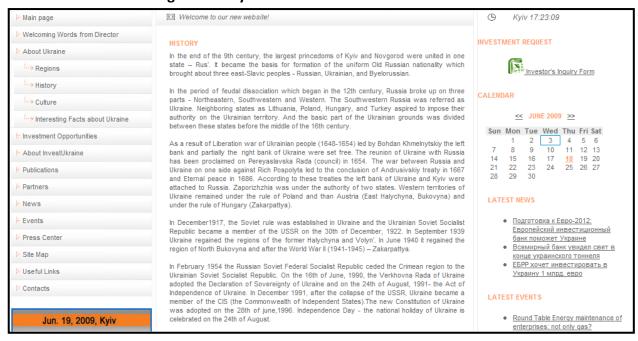
#### InvestUkraine About Page - General



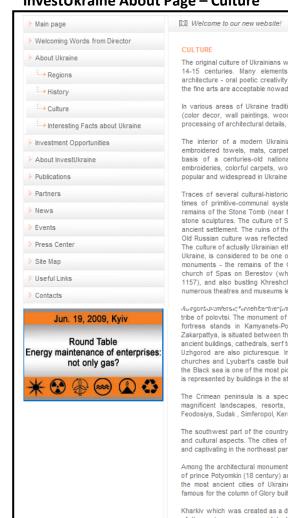


#### InvestUkraine About Page - Regions

#### InvestUkraine About Page - History



#### InvestUkraine About Page - Culture



The original culture of Ukrainians was created with the formation of the Ukrainian nationality in the 14-15 centuries. Many elements of traditional culture which were preserved in national architecture - oral poetic creativity, family ceremonialism and art crafts, wedding ceremonial and the fine arts are acceptable nowadays.

In various areas of Ukraine traditional means of decoration were developed in dwelling design (color decor, wall paintings, woodcarving and stone carving) and new national crafts (plastic processing of architectural details, relief ornament).

The interior of a modern Ukrainian dwelling is characterized by using household ceramics. embroidered towels, mats, carpets, etc. Various kinds of national graphic art develop on the basis of a centuries-old national life. The Ukrainian decorative art (pattern fabrics and embroideries, colorful carpets, wooden products, ceramics, wall paintings, stamping etc.) is very popular and widespread in Ukraine and abroad.

Traces of several cultural-historical epochs were preserved on the territory of Ukraine. From times of primitive-communal system we got the unique remains of dwellings made of bones, remains of the Stone Tomb (near the village Terpinnya in Zaporizhzhya region), the most ancient stone sculptures. The culture of Scythians and Sarmatians left numerous barrows and sites of ancient settlement. The ruins of the Greek settlements were found on the Crimean peninsula. The Old Russian culture was reflected in outstanding architectural monuments of Kiev and Chernihiv. The culture of actually Ukrainian ethnos was generated in the 14-15 centuries. Kyiv, the capital of Ukraine, is considered to be one of the most beautiful cities of the world. Numerous architectural monuments - the remains of the Golden Gates, the Sofia cathedral, the building of Lavra, the church of Spas on Berestov (where the founder of Moscow Yuriy Dolgorukiy was buried in 1157), and also bustling Khreshchatyk, the main street of the capital, old quarters of the city, us theatres and museums leave unforgettable impression.

Aungorbarumbersic, funtehitentrien þimicængorha vyfatbara 19thy chndryarinæranni er cannpargi ína Gamssini e tribe of polovtsi. The monument of medieval military architecture - memorial estate of the Turkish fortress stands in Kamyanets-Podilsk. The city of Lviv, one of the most beautiful cities of Zakarpattya, is situated between the Dnister River and the Western Bug River. This place is full of ancient buildings, cathedrals, serf towers, and the old market. Ancient small towns Chernivtsi and Uzhgorod are also picturesque. In old Lutsk founded by Prince Vladimir, one can see lots of churches and Lyubart's castle built in the 14th century. Odessa which is located on the coast of the Black sea is one of the most pictorial cities of the Southern Ukraine; the central part of the city is represented by buildings in the style of classicism

The Crimean peninsula is a special natural and cultural area of Ukraine where the range of magnificent landscapes, resorts, and the most beautiful cities - Sevastopol, Yalta, Alushta, Feodosiya, Sudak, Simferopol, Kerch are situated.

The southwest part of the country where the Carpathians are located is interesting in the natural and cultural aspects. The cities of Dnipropetrovsks, Poltava and Kharkiv are the most fascinating and captivating in the northeast part of the country.

Among the architectural monuments of Dnipropetrovsk (founded in 1776) one can see the palace of prince Potyomkin (18 century) and the Preobrazhenskiy cathedral (19 century). Poltava, one of the most ancient cities of Ukraine, that witnessed the defeat of Swedish army by Peter I is famous for the column of Glory built in honor of this event.

Kharkiv which was created as a defensive base from attacks of the Crimean Tatars on the place of three rivers merge, used to be the capital of the USSR from 1919 till 1934. Among its architectural monuments there are Pokrovskiy and Uspenskiy cathedrals (17-19 centuries), Katerynivskiy palace (18 century), etc.

Ukraine is also known by the great city Zaporizhzhya with the island of Khortytsya (the cossacks' capital).

267 museums and 126 theatres operate in Ukraine. The large theatrical centers are Kyiv, Lviv, Odesa, Kharkiv, Dnipropetrovsk

The largest libraries represent the unique assemblies of books and magazines. They are: the Central scientific library of I.Vernadskiy of the Academy of sciences of Ukraine (Kyiv), the Central scientific library of Korolenko (Kharkiv), the Central scientific library of S.Stefanyk (Lviv).

(E) Kyiv 17:26:34

#### INVESTMENT REQUEST



#### CALENDAR

< JUNE 2009 ≥>

Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

#### LATEST NEWS

- Подготовка к Евро-2012: Европейский инвестиционный банк поможет Украине
- Всемирный банк увидел свет в конце украинского тоннеля
- ЕБРР хочет инвестировать в Украину 1 млрд. евро

#### LATEST EVENTS

- Round Table Energy maintenance of enterprises: not only gas?
- The 4th International Investment

Forum (Ternopil)

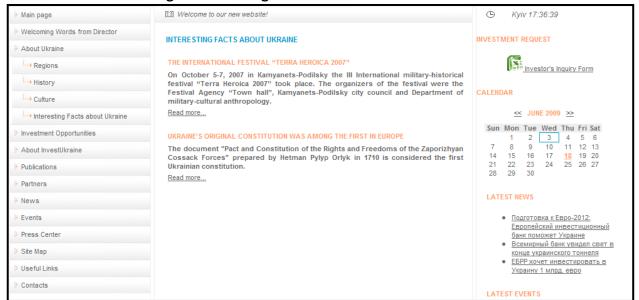
F.I.A.S.P.A. 2009 – Международный Форум услуг и оборудования для городских администраций

#### PHOTO OF THE DAY



The director of InvestUkraine Ihor Nikolaiko is making a speech at the investment business-forum "Investments in real estate and construction-2009

#### InvestUkraine About Page - Interesting Facts About Ukraine



#### InvestUkraine Publications



#### Инвестиции сотрудничество

# В режиме привлечения иностранных инвестиций

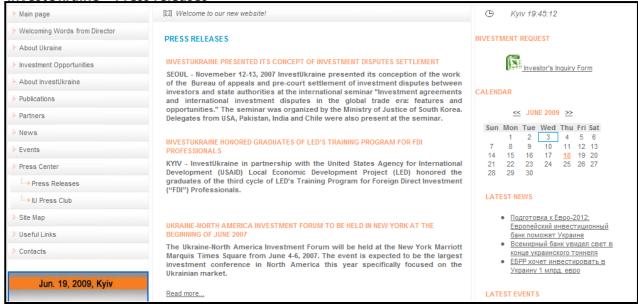


Украинский центр содействия иностранному инвестированию, известный инвесторам под брендом InvestUkraine, был основан в 2005 году постановлением Кабинета Министров Украины от 2 августа 2006 года №666. Фактическая его деятельность началась в марте 2006 года. 31 мая 2006 года InvestUkraine был передан в сферу управления Государственного Агентства по вопросам инвестиций и инноваций. О работе InvestUkraine, основной целью которого является улучшение инвестиционного имиджа Украины, создание благоприятных экономических, правовых и организационных условий для успешной работы иностранных инвесторов, рассказывает его директор Игорь НИКОЛАЙКО.

– Игорь Владимирович, возглавляемый Baми InvestUkraine действует уже более полутора лет. За это время проделана большая работа по формированию инфраструктуры, налаживанию партнерских отношений с профильными организациями в других странах. Какое место в общей государственной системе работы с иностранными инвестициями на сегоднящими день занимает InvestUkraine?

InvestUkraine является "единым окном" для инвестора по вопросам предоставления информации и помощи в проблемных вопросах процесса регистра-

#### InvestUkraine – Press releases



question)	. As an investor interested in the information technology sector
	you find the information that you need?
••••	
••••	
	e you convinced of Ukraine's comparative advantage in this sector?
••••	
••••	
	hat is useful and what is missing?
••••	
••••	
••••	
••••	
••••	
- Do	es this section of the site provide user-friendly and intuitive navigation?
••••	
••••	
••••	
••••	
••••	

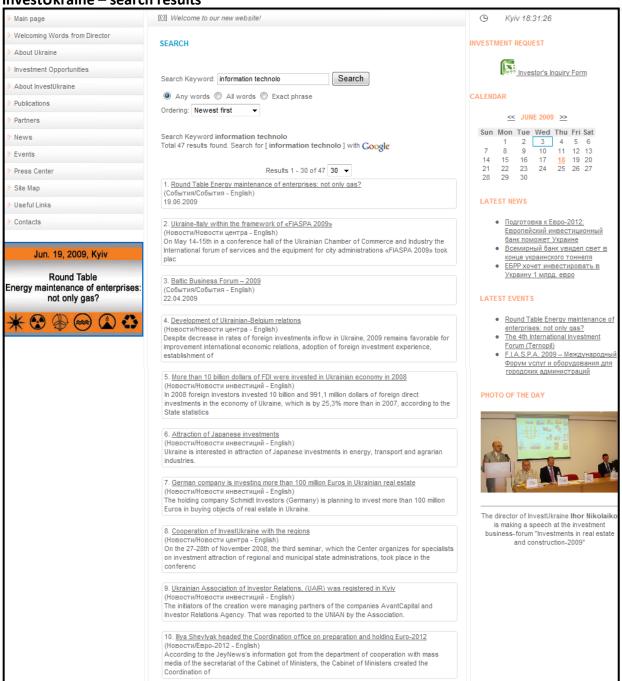
2. InvestUkraine highlights investment opportunities and priority sectors. Take a moment to look at the structure and content of these pages (see screenshots below and from previous

#### **InvestUkraine Investment opportunities**



**InvestUkraine Priority sectors** Welcome to our new website! Kyiv 18:10:40 Main page Welcoming Words from Director INVESTMENT REQUEST PRIORITY SECTORS About Ukraine Ukraine's Key Value Chains / Strategic Sectors Investor's Inquiry Form Investment Opportunities InvestUkraine has developed the final draft of the proactive --- Priority Sectors FDI Attraction Strategy, a 3-year plan (2007-2010) that focuses its work on the following key value chains / strategic About InvestUkraine sectors which will bring long-term economic development of Ukraine << JUNE 2009 >> Publications Sun Mon Tue Wed Thu Fri Sat Machinery / Automotive 1 2 3 4 5 6 8 9 10 11 12 13 15 16 17 18 19 20 22 23 24 25 26 27 29 30 Partners Consumer electronics ICT/High Tech News Agriculture / Food processing Aerospace / aircraft Events Alternative energy
Tourism and development of hotel Press Center infrastructure LATEST NEWS Given that increased prosperity is the ultimate measure of Useful Links • Подготовка к Евро-2012: economic performance, InvestUkraine's core goal is to Европейский инвестиционный банк поможет Украине maximize the flow of the type of FDI needed to most positively impact on sustaining increased prosperity for the regions of • Всемирный банк увидел свет в конце украинского тоннеля • ЕБРР хочет инвестировать в Jun. 19, 2009, Kyiv A key priority for InvestUkraine is to bridge the gaps in the Украину 1 млрд. евро economic disparities between the regions of Ukraine. Consequently, InvestUkraine through strong regional Round Table LATEST EVENTS partnerships is committed to accelerating regional Energy maintenance of enterprises development through effective investment promotion and not only gas? product development. Round Table Energy maintenance of enterprises: not only gas? Strategic project selection / evaluation criteria: The 4th International Investment \* 🟵 🛞 🥯 🗘 🛟 Forum (Ternopil)
F.I.A.S.P.A. 2009 — Международный Potential to strengthen key Ukrainian value-chains Форум услуг и оборудования для городских администраций Export potential Value-added potential Employment potential Technology and innovative potential Local input / sourcing potential PHOTO OF THE DAY Local strategic linkages potential Upgrade potential

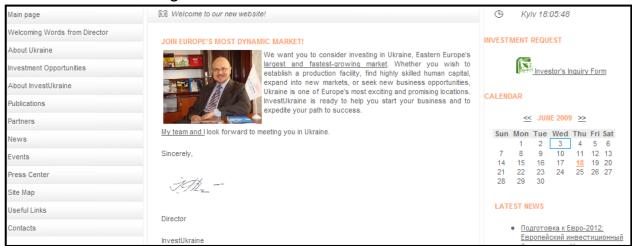
#### InvestUkraine - search results



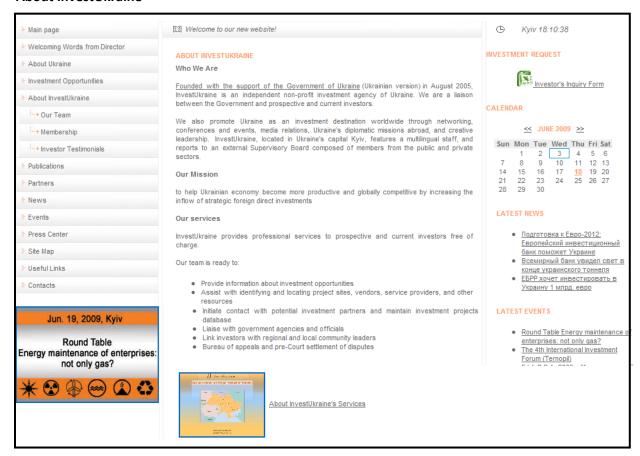
are evaluating whether or not to engage InvestUkraine.
- Does the site compel you to contact InvestUkraine?
- Do you understand how the agency can help you?
••••••
••••••
<ul> <li>Do you know how to contact or who to turn to for inquiries?</li> </ul>
- What works well and what could cause confusion for users?

3. Take on the role of an investor in the process of considering the Ukraine as an investment destination for a specific project. Your work leads you to the InvestUkraine site where you

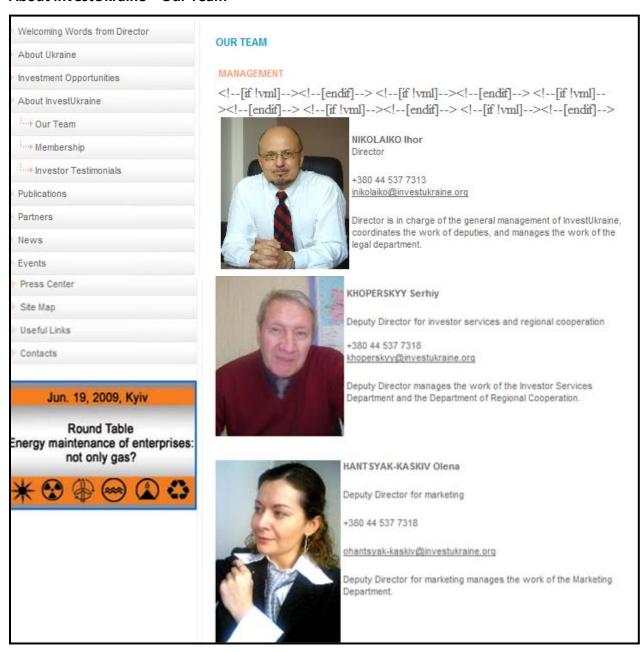
#### InvestUkraine Welcoming words from the director



#### About InvestUkraine



#### About InvestUkraine - Our Team



#### About InvestUkraine - Testimonials



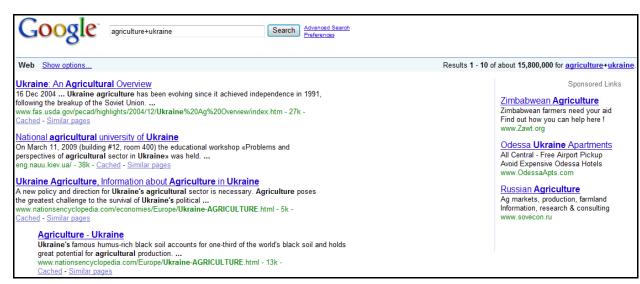
#### InvestUkraine Contact Us

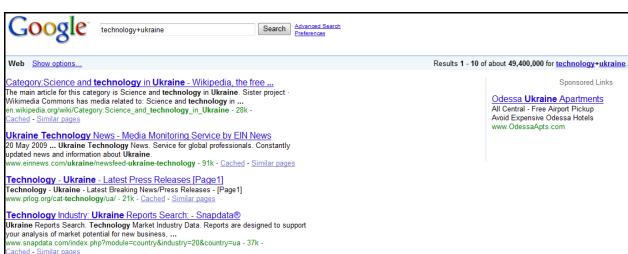


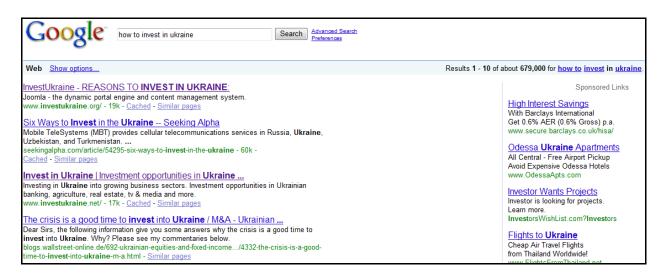
Potential Investor Inquiry Form					
E mails	info@invoctukraino.org				
	info@investukraine.org dkryschenko@investukraine.org				
Web:	www.investukraine.org				
General Info					
Parent company and country of origin (if not confidential)					
Industry					
Short description of the company product(s)					
Short description of the project planned to be located in Ukraine					
Export Orientation (% of the product export expected)					
Is it a new investment in Ukraine? (if not, please indicate it is an					
Amount planned to be invested. Euro					
(range approximation)					
Investment location criteria					
Size of site needed					
Greenfield/ Brownfield Preference					
Preferred region (Names of the Regions considered, or East/West/ South/North, or Proximity to Capital/ Large Cities, or other					
characteristics)					
Infrastructure on (near) site needed (e.g. major transportation routes/					
highways/ railways, natural gas					
pipelines, powerlines, etc. Please,					
list all the infrastructure needed)					
Target number of employees					
Workers/ labor qualification needed (please, indicate special qualification criteria when/if needed)					
Additional Info					
How did you get information about InvestUkraine?					
Preferred Language of Communication with IU contacts (only English and German are the					
options at this point)					
Legal form of a future Ukrainian entity LLC/ JSC/ Other (if decided)					
Partners in Ukraine (if any, if not confidential)					
Additional comments (if any)					
Contacts					
Contact person					
Position of the contact person					
Telephone Fax					
E-mail					
Web-site					
Date of Inquiry					

4. Please find below a series of screen shots of searches conducted using Google. Take a moment to look at the search results, search terms and related pages...

- What does InvestUkraine do well here?	
	•••••••••••••••••••••••••••••••••••••••
- What could they improve?	
	••••••
Google investment ukraine Search Advanced Search Preferences	
Web Show options Results 1 - 10	of about 1,640,000 for investment ukraine.
nvestUkraine - REASONS TO INVEST IN UKRAINE:  We also promote Ukraine as an investment destination worldwide through networking, conferences and events, media relations, Ukraine's diplomatic missions About InvestUkraine - Investment Opportunities - News - Events  www.investukraine.org/ - 19k - Cached - Similar pages	Sponsored Links  Investor Wants Projects Investor is looking for projects. Learn more. InvestorsWishList.com?Investors
Ukraine Gateway  Virtually no restrictions are made on the form of the contemplated investment in Ukraine.  Capital contributions can be made in cash or in kind (either  www.ukraine-gateway.org.ua/gateway/gateway.nsf/webcontent/05000000 - 25k -  Cached - Similar pages	
Ukraine: Employment, Business, and Investment Opportunities Contains useful information and services for those interested in working, doing business, and nvesting in Ukraine. Services include an internship program, www.tryukraine.com/work.shtml - 40k - Cached - Similar pages	
POF Corruption in Ukraine-Final.indd File Format: PDF/Adobe Acrobat - View as HTML Investment in Ukraine. Rationale for this Report. The challenges posed by corruption are by no means unique to Ukraine. Corruption is a phenomenon Www.acus.org/docs/071016_Corruption,%20Democracy,%20and%20Investment%20in%	







InvestUkraine homepage:



## Day 2: Thursday, June 4, 2009

# Module 2: Online Promotion: Effectively Using the Web for Investment Promotion

13:30-14:15

# Invest Korea "Using the Web for Effective Investment Promotion"

Eun Heu Kim, Assistant Manager, Korea Trade-Investment Promotion Agency



Invest KOREA's Online Goals & Strategic Use of the Website

June 4, 2009 Bangkok, Thailand



# **Contents**

- 01\_ Introduction
- 02\_ Invest KOREA's Goals
  - a) Online support throughout the investment process
  - b) Online interaction
  - c) Online positioning
- 03\_ Conclusion

# 1. Introduction



• Launched: July 1999

• URL: www.investkorea.org

• KISC (Korea Investment Service Center) → Invest KOREA (2003)

• Languages: Korean, English,

Japanese, Chinese

• Total page views: 667,562

• Visits: 162,889

• Avg. time on site: 3 min. 57 sec.

• New visits: 62.46%

• Repeat visits: 37.45%

• Registered members: 1,054 (Q&A)

• Bounce rate: 48.98%

• Visitor countries: 178

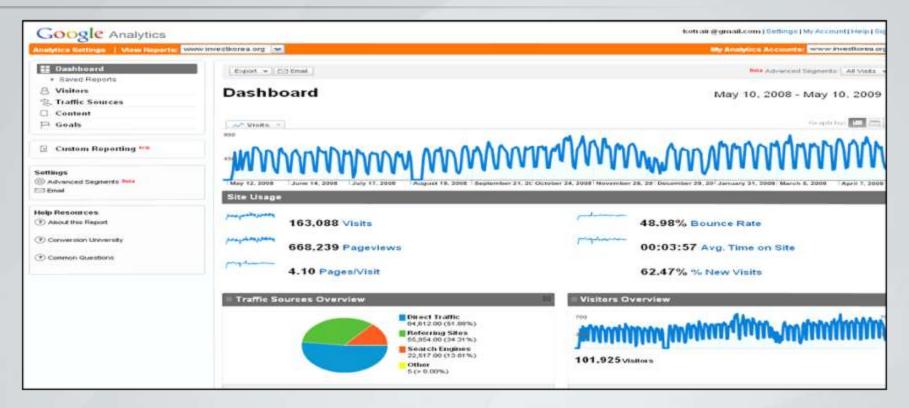
(S. Korea > Japan > U.S.A. > China)

•Source: Google Analytics (May 10, 2008-May 10, 2009)



#### 1.1 The Tools We Use





- 1) Using the visitor analysis, the most viewed contents were selected to be placed on the main page of the Web site (Ex: Investment Guide, FDI Procedures, Doing Business)
- 2) Using the traffic source, the agency carried out an advertisement strategy utilizing search engines
  - Direct traffic (51.88%), Referring sites (34.31%), Search engines (13.81%)

# 2. Invest KOREA's Goals



# Online support throughout the investment process

Detailed and comprehensive information detailing the entire investment decision-making process

#### Online interaction

On-line consultation and grievance resolution

# Online positioning among competing FDI destinations

**☞** Google keyword advertising, Web site banner exchanges



Menu selections follow each step of the investment process for the benefit of foreign companies

Identifying new investment opportunities Selecting an investment location

Establishing a business in Korea

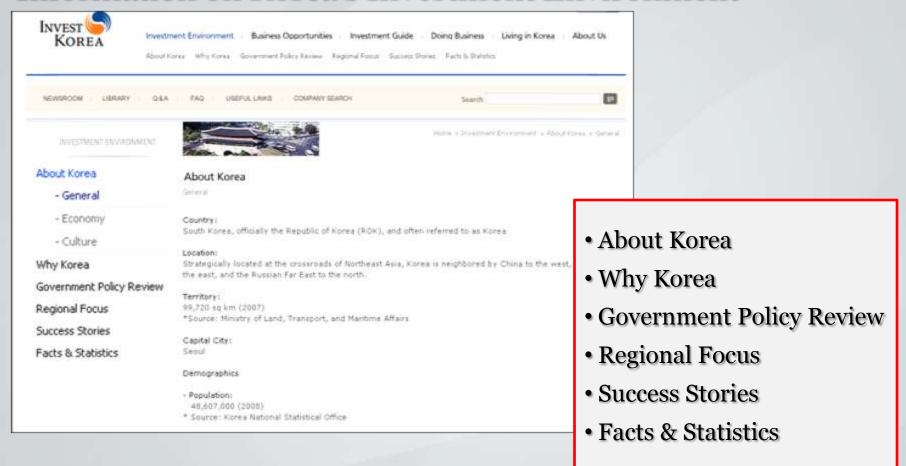
Post-investment living environment

- Information on Korea's overall investment environment
- Korea's target industries
- Regional focus
- FDI procedures
- Administrative information
- Daily living information

Up-to-date news on the Korean economy and Korea's investment environment



## Information on Korea's Investment Environment

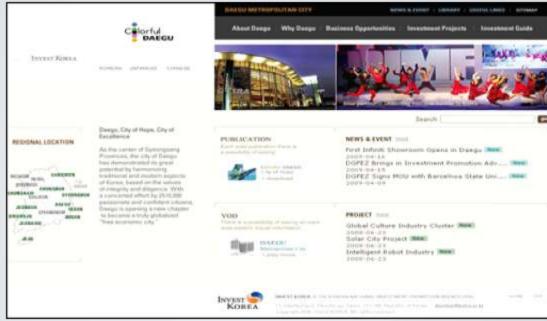




# Information on Investment Projects in Korea

#### **Regional Focus**





- Information on Korea's 16 provinces and cities (via links to their Web sites)
- Invest KOREA supports the Web sites of 11 provinces and cities (business opportunities, investment projects, investment guides by region)
- Effects: Provision of individual regions' investment related information through one channel



# **Creating New Business Opportunities**

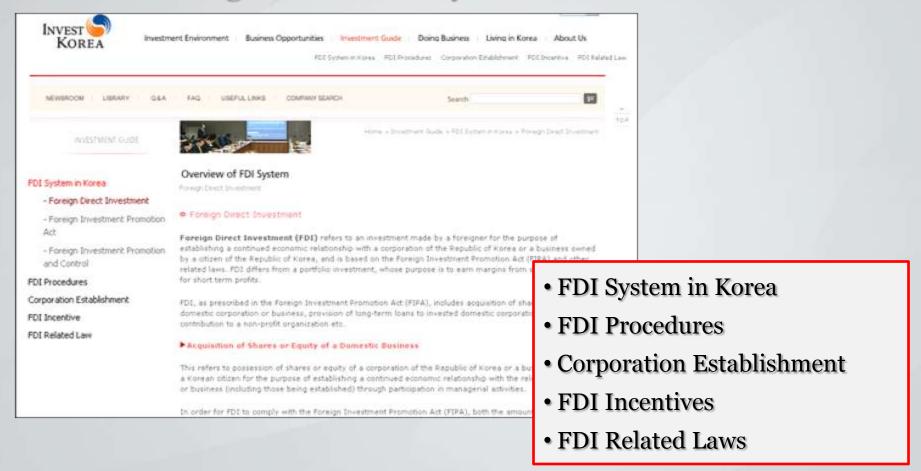


- Semiconductors
- Displays
- Auto parts

- Information & Communications
- Pharmaceutical/BT
- Machinery
- Aerospace
- Tourism and Leisure
- Fine chemicals
- + FDI System and Policy
- + Case Study of FDI in Korea by industry

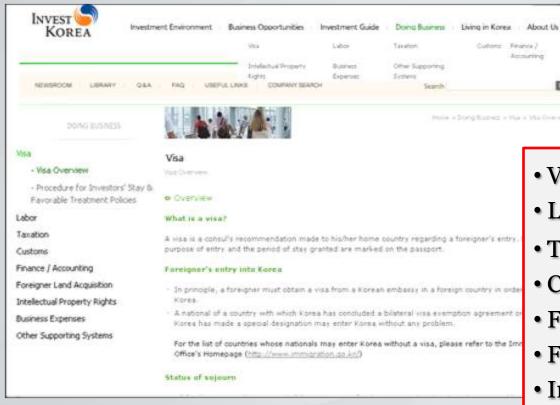


# **Understanding Korea's FDI System**





#### **Investment-related Procedures**



- Visa
- Labor
- Taxation

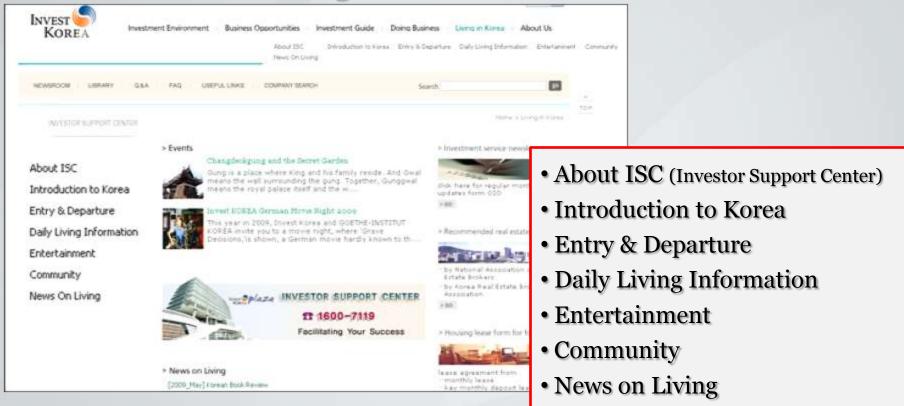
Foreigner Land:

American

- Customs
- Finance/Accounting
- Foreigner Land Acquisition
- Intellectual Property Rights
- Business Expenses
- Other Supporting Systems



# **Post-investment Living Environment**



+ Up-to-date news on events and festivals in Korea, restaurants, cultural heritage sites and sites of interest, Korean film review



## **Issues at Hand:**

Weak Information Design

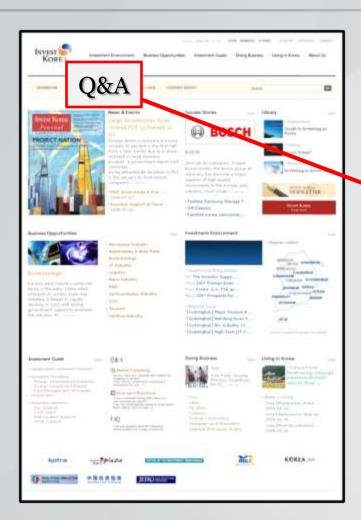
"Too much information and difficulty regarding how and where to find it"

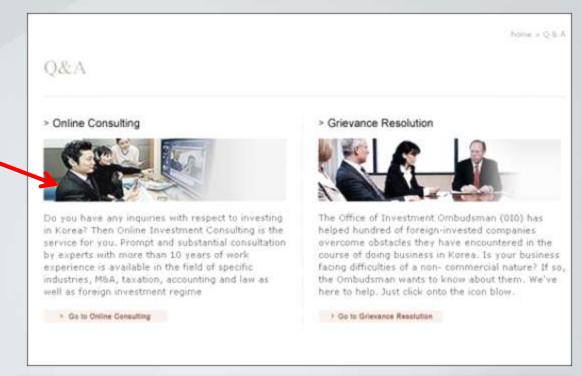
- Poor readability
  - "No emphasis on important information, blurred text and images"
- Not User-Friendly

"Difficult to download large-size documents/files"

## 2.2 Tools for Online Interaction







Online Consulting: Accounting, SOC, Legal, Labor, Tax, Banking & Finance, Stock & Real Estate, FDI procedures, Research & Development, Legislation & Disputes, Industrial complexes, Immigration, Customs clearance, Environment

**Grievance Resolution** → Link to the Investment Ombudsman Web site

## 2.2 Tools for Online Interaction – How Effective?



## Issues at Hand:

- Lack of user-friendly instructions

  "Difficult to access because of too much information"
- Availability and contactability of relevant project managers still need to be ameliorated

"Contacting a knowledgeable project manager remains a challenge"





# 2.3 Online Positioning among Competing FDI Destinations



# 1) Google Keyword Advertisement

- Purpose: Raise the brand awareness of Invest KOREA
- Project duration: Aug. 1-Dec. 31, 2008 (5 months)
- Selected keywords:
- 1<sup>st</sup>: Invest, investment, Korea, South Korea
- 2<sup>nd</sup>: Business opportunities, investment guide, living in Korea
- 3<sup>rd</sup>: FDI incentives, visa
- 4th: Name of region in Korea (Busan, Busan Metropolitan City, etc.)
- 2) Web site banner exchange with relevant agencies(chambers of commerce, etc.)





## 3. Conclusion



As UNCTAD has predicted a 21% decrease in global cross-border FDI for 2009, it is necessary to:

- ✓ Enhance the promotional effectiveness of the IPA's website "From investment process support to active investment attraction"
- ✓ Make continuous efforts to understand potential investors' needs and reflect them online.
  - "Done through a questionnaire completed by potential investors (Investment Promotion Booths 2008, Foreign Investment Forum March 2009)
- ✓ **Adapt to the fast changing trends of the Internet** by making full use of Web site analysis tools like "Google Analytics"

## Day 2: Thursday, June 4, 2009

Module 2: Online Promotion: Effectively Using the Web for Investment Promotion

14:15-15:00

Magnifying your reach and impact with partners: MIGA tools

Roxanna Faily/Thomas Tichar



BANGKOK, THAILAND JUNE 2009



# **Background - MIGA**

- Created in 1988 with a mandate to promote foreign investments into developing countries by providing:
  - Non-commercial risk insurance for investors and lenders
  - Technical assistance to help countries attract and retain FDI (since 2006 part of FIAS)
  - Online investment information dissemination on business operating conditions and investment opportunities in emerging markets



# MIGA's Research & Knowledge Services

- Together serving some 100,000 investors and FDI practitioners, as well as reaching out to over 25,000 newsletter subscribers, on a monthly basis
- MIGA maintains two award-winning online Research & Knowledge services:
  - ➤ FDI.net, a global knowledge portal for investors to source information on foreign direct investment
  - PRI-Center, an information service on political risk management







# MIGA's R&K Services helps IPIs...

- Research: To stay abreast of the latest developments in FDI and political risk management
- Marketing and Awareness: To increase awareness and understanding of a country as an investment destination as well as your organization
- Targeted Outreach: To actively promote investment in your country and conduct targeted outreach to investment community
- Monitoring Investment Risk: To keep up-to-date on country risk ratings and investment risk perceptions



# Helping you stay abreast of the latest information

# Monitor the latest investment trends

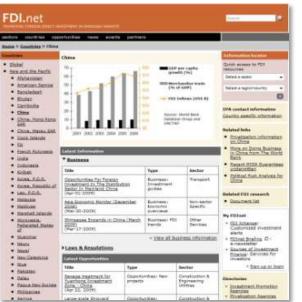
- —Thematic and regional reports on trends in FDI
- Latest FDI news and investment-related events/conferences



# Know how your country is perceived

 Country specific pages with macro-economic and business reports, business environment information, legal resources, and more





# Research the competitive landscape

- Latest global investment opportunities
- Database searchable by sector, country, and investment







FDI.net

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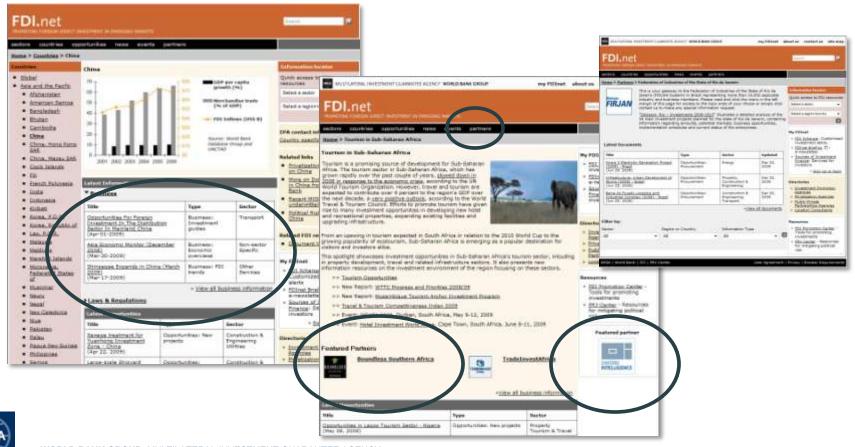
\*\* Private Resignation in Infrastructure Database

\*\* Df. Santon: Dt. Sond Salata and SES, Carry, Spirat. 13-23 Device-2009

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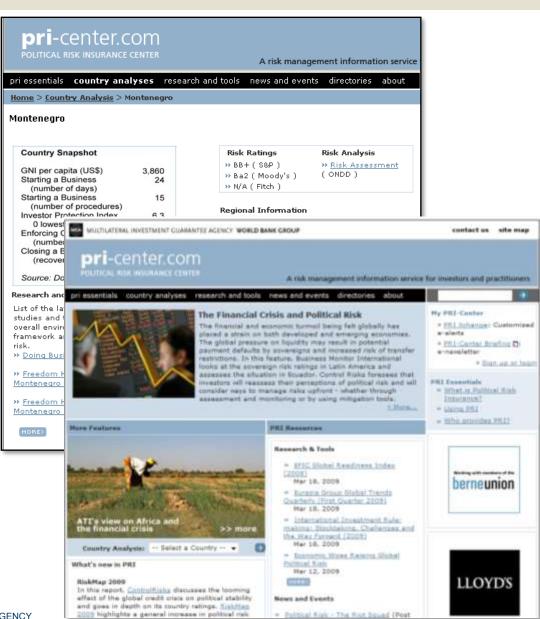
# Helping you to increase awareness

- Promote your country's strengths with greater content dissemination
- Promote your organization's services through our directories, partner pages, and focused spotlights



# Helping you monitor investment risk perceptions

- Risk management is a part of any investment decision
- Globally, perceptions of risk are increasing
- Address investor needs and concerns by:
  - Increasing information on country locations
  - Facilitating the investment process by understanding key players in the financing and risk management side





#### FDI.net case study: Partnering with Serbia Privatization Agency

- Content partner: Republic of Serbia Privatization Agency
- Since 2002 provided almost 180 links to investment opportunities in the country:
  - FDI.net promotes these on the site and through FDI Xchange
  - Agency ensures high quality and detailed description of opportunities
  - Magnifies reach of opportunities already listed on Agency's own site
  - Promotes agency as a continuous and reliable source of information
  - ✓ Listed among FDI.net content partners page

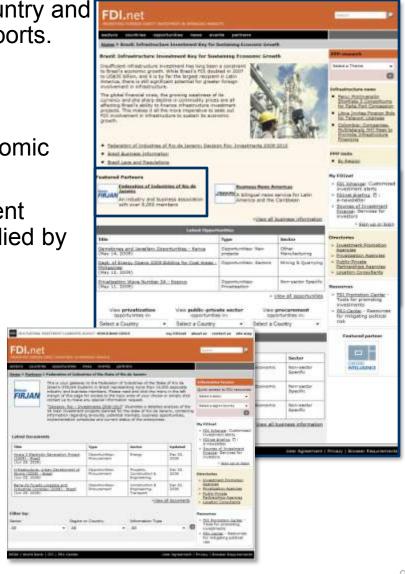




#### FDI.net case study: Spotlight on Brazil

 Launched in December 2008, highlighting country and sector, investment opportunities and latest reports.

- Feature partner: Firjan
- Spotlight highlights strength of country's economic growth and interest for investors
- Links to reports, regulatory laws and investment opportunities, including 34 opportunities supplied by partner.
  - Over 1600 page views of spotlight
  - ✓ Over 300 page views of partner page
  - Almost 200 click-throughs on Firjansubmitted investment opportunities





#### How to work with MIGA

#### General relationship

Make sure that users can access information on you



 Ensure that your organization is listed in our directories and that information is correct

#### Content partner

Make sure that users can access the latest information investment opportunities in your country



Build familiarity and credibility with users



- Submit the latest information on your investment destination
  - Country-specific research and sector data
  - Specific investment opportunities

#### Featured partner

Participate in regional or sector spotlights

Have your organization featured indepth with your own partner page

Participate in user communities



- Contribute exclusive articles and interviews
- Launch a new sector promotion campaign
- Cooperate with cross-;inking and promotion



# Type of content that you can submit

- Investment opportunities
  - Sector-specific
  - PPPs
  - Privatizations
  - Joint ventures
  - Green field investments
  - Concessions
  - Tender opportunities
- Latest news and upcoming events
  - ☐ Topical and region-specific news
  - Investment-related meetings and conferences

- Business and legal reports
  - Government regulations
  - Investment guides and factor information
  - ☐ FDI and country research (including investment climate assessments)
  - □ Sector/industry reports
  - Investment laws
  - BITs and international investment agreements
  - Political risk analysis



# Requirements for content submission

#### **Step 1: Initiation of content partner relationship**

- Fill out content partner form…
- Define type of partnership program (ex. featured partners)
- Identify timeline and contact people

#### **Step 2: Ensure quality standards**

- Must be up-to-date with expiration dates and regular updating
- Information to be vetted and from credible and reliable sources
- Complete descriptions with contact information and sources cited

#### **Step 3: Submitting content in appropriate formats**

- Must be hosted online by partners
- Links with appropriate description and related information to be forwarded to identified content coordinator



## Thank You!

Please fill in our partnership program form.

For more information, visit:

www.fdi.net

www.pri-center.com

www.miga.org

Questions?

