

Asia-Pacific Economic Cooperation

APEC Energy Efficiency Policy Workshop Summary Report: Policy and Program Evaluation

12 April 2016, Taichung City, Chinese Taipei

Asia Pacific Energy Research Centre (APERC) in collaboration with: APEC Expert Group on Energy Efficiency and Conservation (EGEE&C)

15 June 2016

APEC Project: Energy Efficiency Policy Workshop as part of project EWG 03 2015A – APEC Peer Review on Energy Efficiency (PREE) Phase 5 (Follow-up PREE)

Produced by:

Charles Michaelis (Databuild) Edward Vine (Lawrence Berkeley National Lab)

For: Asia Pacific Energy Research Centre (APERC) 11F, 1-13-1 Kachidoki Chuo-ku Tokyo 104-0054 Japan

On behalf of: Asia-Pacific Economic Cooperation (APEC) Secretariat 35 Heng Mui Keng Terrace Singapore 119616 Tel: (65) 68919600 Fax: (65) 68919690 Email: info@apec.org Website: www.apec.org APEC#216-RE-04.1 ©2016 APEC Secretariat

1. Background

Evaluation of energy efficiency policy is essential to developing effective policy and to understanding the impacts of policy and program implementation. However, the practice of evaluation is lagging behind, especially in APEC developing economies. To support the development of this practice APERC coordinated the APEC Energy Efficiency Policy Workshop: Policy and Program Evaluation in Taichung City, Chinese Taipei on 12 April 2016. This workshop brought together policy makers and the evaluation practitioners to highlight the value of evaluation and discuss the idea of developing an Evaluation Community. The workshop provided insights of the value of having robust evaluation practices and opened a dialog between APEC policy makers and evaluators through the presentation of best practice, case studies and workshop sessions. The workshop was a first step in developing a platform to discuss and exchange experiences, current strategies, policies, protocols, and regulations for designing and implementing program and policy evaluations. The aim of the workshop was to begin a capacity building process through enabling a robust environment for evaluation, strengthening institutional capacity, and improving individual evaluator capacity.

2. Workshop Description

The workshop introduced participants to evaluation, and helped them to understand how evaluation can support them to achieve their policy goals and give them practical tools that they can use in their work. The workshop aimed to develop participants' understanding of:

- How evaluation contributes to policy and program design
- Using evaluation to refine and improve policy and program effectiveness
- Evaluation approaches, methods and tools
- International evaluation practice
- The use of indicators to benchmark performance and support decision making

The workshop also helped participants to develop action plans to initiate evaluation of their energy efficiency policies and program and setting out their further capacity building needs.

The workshop used a combination of:

- Expert presentations of evaluation theory and practice supported by case study examples from developed and developing economies
- Workshop sessions to enable participants to identify how they can use evaluation to support their energy efficiency aims
- Workshop sessions to develop action plans
- Materials and references to support participants in implementing their action plans following the workshop

The agenda is in Appendix 1.

The slides used in the workshop are in Appendix 2 in a separate file.

3. Workshop sessions

Introduction to Policy and Program Evaluation

Presenter: Charles Michaelis, member of the IEPPEC board and planning committee.

This session provided an introduction to evaluation, giving participants an understanding of:

- Evaluation's role in the policy making process; both ex-ante and ex-post
- The difference between monitoring and evaluation
- Developing and using theories of change
- Typical evaluation questions and how to develop a plan to answer them
- Process, impact and economic evaluation

The session explained the role of IEPPEC and encouraged participants to take part in IEPPEC activities including the Evaluation Academy.

Impact and Process Evaluation

Presenter: Ed Vine, member of both IEPEC (US) and IEPPEC (Europe) boards and planning committees

This session built on the introduction to evaluation by providing participants with practical guidance on impact and process evaluation. The session included:

- An overview of types of evaluation, when they were appropriate and suitable research tools
- Consideration of the different audiences for evaluation results
- Explanation of impact evaluation and introduction of key concepts including gross and net impact
- Explanation of process evaluation
- An in depth explanation of theories of change building on the introduction in the first session

The session concluded with lessons that have been learned from evaluation and recommendations for policy makers





APERC Evaluation Workshop Program Research & Evaluation







Impact of appliance energy efficiency standards

Presenter: Hans Alarcon, Super-Efficient Equipment and Appliance Deployment Initiative (SEAD).

This presentation described the recent energy efficiency achievements in SEAD member economies and detailed savings of 700TWh/year through measures taken in 2010-14 that had been identified through modelling using LBNL's Bottom Up Energy Analysis System (BUENAS). It covered:

- How the BUENAS model works
- The regulations that were analyzed and the results of that analysis
- A breakdown of the savings by sector and end use



Economy presentation – Experience in evaluation in a member economy

Presenter: Eduardo Ramos Huerta, Comisión Nacional para el Uso Eficiente de la Energía (CONUEE)

This presentation described the impact evaluation of Mexico's energy efficiency appliance standards since their implementation in 2000 estimating the energy savings, environmental benefits and economic impacts.

The evaluation combined the use of modelling and primary research and drew conclusions about the effectiveness of appliance efficiency standards in Mexico.

SENER Savings / Environmental Benefits	SENER SCONDIE Economic Benefits
Improvement in the average efficiency of these appliances as a result of the standards. • Refrigerators: 17% or 27%, depending on product class. • Window AC: about 4%. • Split system AC: over 7%. Savings of about 6 TWh of electricity in 2014.	 For consumers / industry Savings of about \$3 billion USD due to electricity saved by these standards between 2002 and 2014. While efficiency increased, prices did not increase more than the rate of inflation. For the national economy Implementation of standards reduced peak generation capacity needs by 1.36 GW, equivalent to saving the need for \$180 million USD in capital investment. Savings to the national treasury by avoided subsidies.

Discussion

These two presentations were followed by lively discussion considering several issues:

- How well the two evaluations had answered the evaluation questions identified in the presentation.
- Whether the evaluations were presenting gross or net impact as described in Ed's presentation.
- Which stakeholders the results were suitable for and how they could be used.
- The merits of modelled impacts and how they can be used in combination with primary research.

Developing Evaluation Capacity; how to conduct an evaluation

Presenter: Charles Michaelis, member of the IEPPEC board and planning committee

This session provided attendees with simple tools and things to think about when conducting an evaluation. It set out the process they should follow and checklists for:

- Developing a theory of change
- Identifying stakeholders
- Setting evaluation questions
- Considering the evidence needed and determining the type of evaluation required
- Conducting the evaluation
- Using the findings

The session was followed by facilitated small group working in which participants planned an evaluation for the policies or program that they are responsible for. Participants then came back together and each small group presented their plans.

Energy Efficiency Indicators – IEA

Presenter: Melanie Slade, International Energy Agency (IEA)

This presentation described energy efficiency indicators and how they can be used alongside evaluation to design policies and track progress against targets. The presentation:

- Discussed the strengths and weaknesses of energy intensity indicators.
- Described the IEA's approach to energy efficiency indicators which track the ratio of energy consumption to the activity it is used for.





- Explained the indicators pyramid and how indicators can be constructed for each level of the pyramid.
- Signposted attendees to resources available from the IEA to assist them to develop indicators and benchmark performance

This session was followed by small group working to consider what indicators participants would find useful in their work and where they might be able to obtain data to populate those indicators.



4. Workshop Analysis

Thirty-one individuals coming from 11 APEC economies (China, Indonesia, Japan, Korea, Malaysia, Mexico, New Zealand, the Philippines, Chinese Taipei, Thailand, and the United States) and three APEC observer guests: the International Energy Agency (IEA), the Collaborative Labelling and Appliance Standards Program (CLASP), and the International Copper Alliance (ICA) participated in the workshop (Appendix 3).

The workshop was held in conjunction with the 47th APEC Expert Group on Energy Efficiency and Conservation (EGEE&C) meeting to maximize economy representation and facilitate logistical coordination.

The participants were keen to learn more about evaluation; there was a strong sense that it was an important field which they needed to know more about. They took part in the group work with enthusiasm and seemed attentive and engaged throughout.

Participants seemed to take away a good understanding of the benefits of evaluation and where they could start in implementing evaluation within their economies. Their understanding of the purpose and role of indicators was developed.

Areas that could be considered for inclusion in future workshops include training in:

- Developing monitoring and evaluation frameworks
- Qualitative and quantitative data collection techniques
- Analysis of data for impact and process evaluation
- Using evaluative techniques and insights in policy development

5. Going Forward

Evaluation experience is limited in most APEC economies, for several reasons:

- Government initiatives often do not include evaluation
- Action plans or policy often focus only on actions (implementation of policies and programs)
- Funding of data collection and evaluation of programs and policies is often not available or of low priority

- Expertise (trained evaluators) is limited
- Data are lacking (need for standardization)

Nevertheless, economies are in the process of developing and implementing new policies on energy efficiency. There are opportunities to:

- Introduce evaluation as part of the process
- Increase expertise in governments for data gathering and evaluation (capacity building)
- Increase the body of knowledge on the effects of energy efficiency policy and programs
- Improve energy efficiency policy and program design and implementation

Building on this workshop, there is an opportunity to develop evaluation capacity in APEC member economies (especially, in developing economies) with the support of regional mechanisms as APEC and at economy level through economy-based organizations (e.g., China and Thailand). While the initial focus can be on workshops, an ideal outcome would be to have an evaluation community of practice that is self-sustainable, in funding terms, and can host an annual conference in Asia similar to the ones that have been held by the International Energy Program Evaluation Conference (IEPEC) in the US (since 1985) and by the International Energy Policy and Program Evaluation Conference (IEPPEC) in Europe (since 2010). The purpose of the conference would be to provide a forum for the presentation, critique, and discussion of objective evaluations, as well as for experience sharing about evaluation practices. It would also serve for gathering new ideas, inputs for current and upcoming debates, experience feedback and lessons learnt about all the stages of evaluations (design, collection of data, analysis of results, and evaluation use).

APPENDICES

- 1. Workshop agenda
- 2. Presentations [see separate file]
- 3. Workshop participants

Appendix 1

Asia Pacific Energy Research Centre

APEC Energy Efficiency Policy Workshop

Agenda

DATE

12

April

2016

Session	Time	Торіс	
1.	8:00- 8:45	Registration	
2.	8:45-	Brief Introduction	
	9:00	Welcoming Remarks – Host Economy Rep	
3.	9:00-	Opening remarks – APERC	
	9:10	Opening remarks – EGEE&C Chair	
4.	9:10-	Introduction to Policy and Program Evaluation (Charles Michaelis – Databuild)	
	9:40	Presentation introducing the topic of evaluation, what it entails and how evaluations	
		plays a role in robust EE policy and program development and achieving EE benefits. Show how evaluation contributes to funding decisions and provides evidence of cost effectiveness to funders.	
	0.40		
5.	9:40- 10:10	Impact and Process Evaluation (Ed Vine – LBNL)	
		Presentation focuses on impact and process evaluation methods and a discussion of free riders, spillover and attribution, and recommendations for policymakers.	
6.	10:10- 10:30	Coffee Break	
7.	10:30-	Evaluation case study	
	11:00	 Impact of appliance energy efficiency standards (Hans Alarcón – CLASP) 	
8.	8. 11:00- 11:30 Economy presentation – Experience in evaluation in a member economy • México (Eduardo Ramos Huerta)		
9.	11:30-	Discussion (Charles Michaelis)	
	12:00	Reactions to the case study presentations, how useful would that be in your economy, what would you change?	
10.	12:00- 13:00	Lunch	
11.	13:00-	Developing Evaluation Capacity (Charles Michaelis - Databuild)	
	13:30	Present a guide to evaluation and roles and responsibilities of stakeholders. Provide as hand-out that attendees can complete in following small group session.	

Session	Time	Торіс		
12.	13:30-	Small group discussion – (Charles Michaelis)		
	15:00	Evaluation experience in member economies and developing capacity		
		What type of program and policy evaluation is being conducted in your economy? How is evaluation used and by whom? What benefits do you get?		
		What benefits could you obtain from evaluation? Who would be interested in evaluation? What are the challenges to conducting evaluation?		
		Small groups will complete an evaluation action plan using hand-out provided in previous session.		
13.	15:00-	Coffee Break		
	15:30			
14.	15:30-	Energy Efficiency Indicators – IEA (Melanie Slade)		
	16:00	Presentation discusses what indicators can be used, how and why, and how indicators are linked to evaluation and vice versa. Explores how IEA's energy efficiency indicators are being used and are expected to be used around the world.		
15.	16:00- 17:00	Group discussion on developing indicators in APEC – IEA facilitated (Melanie Slade) Small groups will discuss possible actions in their economies to improve indicators.		
16.	17:00-	Summary		
	17:10			
17.	17:10	Close of Workshop		

Appendix 2

Workshop presentations [See separate file]



Appendix 2 contents:	
Session 4: Introduction to Policy and Program Evaluation (Charles Michaelis – Databuild) – Page 2	
Session 5: Impact and Process Evaluation (Ed Vine – LBNL) – Page 13	
Session 7: Impact of appliance energy efficiency standards (Hans Alarcón – CLASP) – Page 22	
Session 8: Impacts Evaluation of Appliance EE Standards in Mexico since 2000 (Eduardo Ramos Huerta - CONUEE) - Page 31	
Session 11: Developing Evaluation Capacity (Charles Michaelis - Databuild) – Page 38	
Session 12: Group discussion evaluation experience checklist – Page 45	
Session 14: Energy Efficiency Indicators – (Melanie Slade - IEA) – Page 48	
4 PERC 2	































Impact e	evaluation	
d the programm	e make a differen	ice?
Experiment e.g. randomised control trial	Statistics e.g. comparing data about groups	
Case Studies In depth understanding	Theory based e.g. contribution analysis	

Impact evaluation		
Method	Strengths	Weaknesses
Experiment	Proof programme caused impact	Difficult in practice May not provide an answer Doesn't tell you: [~] Why/how impact [~] More? [~] Work elsewhere
Statistical	Strong evidence	Data only available in some circumstances Needs a large sample Doesn't tell you: ^w Why/how impact ^m More? ^w Work elsewhere
Case based	Rich understanding of outcomes Why and how outcomes are achieved	Hard to generalise Doesn't prove causality Seen as less rigorous
Theory based	Rigorous approach Considers alternative explanations Rich understanding of outcomes Why and how outcomes are achieved	Doesn't prove causality Seen as less rigorous

















ERC Evaluation Workshop				
Program Research & Evaluation				
Research Program Phase Assessment Category Conducted Research Type Level				
Formative	Planning (a priori)	Market assessment (includes market characterization and baseline studies)	Market or Program	
		Potential or feasibility studies	Market or Program	
	Implementation (post-hoc)	Process evaluation	Program	
	Implementation (post-hoc) or Post-implementation (ex-post)	Impact evaluation	Program	
Summative		Market effects	Program and Market	
		Cost-effectiveness	Program or Portfolio	































Outline	
Introduction to SEAD	
BUENAS Tool Overview	
Methodology of Recent Achievements Analysis	
Minimum Energy Performance Standards (MEPS) Analyzed	
Results	

	FFICIENT EQUIPMENT AND E DEPLOYMENT INITIATIVE		
The SEAD Initiative Governments working together to save energy			
Australia	Brazil	Canada	Chile
European Commission	Germany	Indonesia	Japan
Korea	Mexico	Russia	South Africa
Sweden	United Arab Emirates	United Kingdom	China - Observer
United State	United States – Co-Chair India – Co-Chair		
Visit www.superefficient.org for more information			






BUENAS Model

Bottom-up strategy includes sales, usage, efficiency and costs for specific technologies.

- End uses include residential lighting, appliances, HVAC, commercial HVAC, lighting, water heating, refrigeration, industrial motors and transformers.
- Policy case driven by increased efficiency of new sales.
- **Recent Achievements** implemented as a %cenario+ within BUENAS, like BAU, Cost-Effective Potential and BAT scenarios.



Fig. 1 Note: Stock and Diffusion can be entered directly into the model as data, but this is rare

Source: M.A. McNeil, V.E. Letschert and S.A. de la Rue du Can. "Bottom-Up Energy Analysis System (BUENAS)—an International Appliance Efficiency Policy Tool." Energy Efficiency 6 (January): 191–217.













Sources of Data Forecasting 1st priority - ‰omplex+Sales Forecast . Forecast of product taken from secondary source, such as U.S. TSD or EcoDesign Preparatory Studies, takes into account economic growth, population, housing and technology shifts 2nd priority - Simple+Sales Forecast . Forecast of product taken from recent historical trends and then trended with growth rate, either constant, or tapering. Sales-based activity 60% of branches 3rd priority - Stock Forecast (rare) . Stock forecast taken from secondary documents, sales derived from stock. Stock-based activity 9% of branches 4th priority - Saturation Forecast (esp. dev. countries) . stock from ownership rates forecast according to macroeconomic parameters (GDP, urbanization, electrification). See McNeil & Letschert Energy & Buildings paper. Applies to refrigerators, washing machines, lighting, televisions, air conditioners & ceiling fans. Saturation-based activity 31% of branches









































Theory of change checklist				
Context and issues	What are the stated objectives of the policy? What contextual factors may influence the outcomes and impacts? Who will the policy affect – directly and indirectly? What do we know already? What else might affect the outcomes – policies/other?			
Impacts	What is the overall goal of the policy? What is the policy aiming to achieve in the long term? What policy objectives will it address?			
Outcomes	What is the policy expected to achieve in the short/medium term? What changes would you expect to see?			
Outputs	What will be delivered as a direct result of the policy? What activities will directly result from the policy? Who will participate as a direct result of the policy?			
Inputs	Financial, activities, other – government and partners			

Theory of change checklist			
Assumptions	How will inputs => outputs => outcomes =>impacts? What is necessary/sufficient? Effect of different contexts?		
Risks	What could go wrong?		
Alternative explanations	What else could lead to the outcomes that are seen?		
Unintended consequences	What else might happen?		
Bias	Known unknowns Addressing confirmation bias		























	Checklist
1. Develop Theo	ry of Change
Impacts	What is the overall goal of the policy?
	What is the policy aiming to achieve in the long term?
	What policy objectives will it address
Outcomes	What is the policy expected to achieve in the short/medium term?
	What changes would you expect to see?
Outputs	What will be delivered as a direct result of the policy
	What activities will directly result from the policy
	Who will participate as a direct result of the policy
Inputs	Financial, activities, other – government and partners
Assumptions	How will inputs => outputs => outcomes => impacts?
	What is necessary/sufficient?
	Effect of different contexts?
Risks	What could go wrong?
Alternative	What else could lead to the outcomes that are seen?
explanations	
Unintended	What else might happen?
consequences	
Bias	Known unknowns
	Addressing confirmation bias

2. Evaluation use an	d audience	
	Who will use the findings?	
	What will they use them for?	
	When do they need them?	
	What evidence do they need?	
	How is it best to communicate findings so that they n impact?	nake an
3. Set evaluation qu		
	What has happened?	
	What difference did the policy/programme make?	
	How well was the policy/programme implemented?	
	How can we do things better, what can we learn?	
	Was the policy/programme good value for money?	

PEC	Checklist	
4. Decide on the type of	evaluation required	
	Process?	
	Impact?	
	Economic?	
5. Consider the evidence Monitoring	Activities, outputs, outcomes, impacts	
Baseline	What was the position before the policy was announced/implemented?	
Counterfactual	What would have happened without the policy?	
Understanding/insight	Who, why, how, what works, drivers, barriers	
Consider	What do we know already, how reliable is it? How can we obtain the evidence we need? What tools and techniques are appropriate? Experimental, statistical, case study, survey, etc. Who should be responsible for collecting evidence?	

IEPPEC	Checklist	
6. Secure the resources		
	Determine a steering group/review process	
	Identify management responsibilities and processes	
	Secure financial resources	
	Allocate time to staff responsible	
7. Conduct the evaluat	ion	
	Define terms of reference and establish steering group	
	Prepare a project specification	
	Select a contractor (if outsourced)	
	Hold an inception meeting	
	Ongoing management	
	Results and findings	































Indicator	Data required	Purpose	Limitations
Total energy consumption by unit of industrial value-added	 Total industrial energy consumption Total industrial value-added (in constant currency) 	Reflects trends in overall energy consumption relative to value-added	 Does not DIRECTLY measure energy efficiency development Changes over time can be influenced by factors not necessarily related to energy efficiency Cannot be used for cross-economy comparison







Indicator	Data required	Purpose	Limitations
Sub-sector energy consumption by unit of value-added	 Energy consumption by sub-sector Corresponding value-added (in constant currency) 	Indicates the relationship of energy consumption to economic output in a particular sub-sector	 May hide important structural shifts in a sub-sector Value-added is influenced by a range of pricing effects unrelated to physical production or energy efficiency
Sub-sector energy consumption by unit of physical production (specific or unit energy consumption)	 Energy consumption by sub-sector Corresponding physical production 	Indicates the relationship of energy consumption to physical production	 Not possible to compare across subsectors because of differences in process and units Cannot provide an aggregate picture of efficiency in industry May hide important structural shifts in a sub-sector Difficult to apply for industrial sectors where a wide range of products exist an energy consumption cannot be allocated to a specific product





ndicator	Data required	Purpose	Limitations
roduct or rocess level nergy onsumption y unit of hysical roduction specific or nit energy onsumption)	 Energy consumption by product or process Corresponding physical production 	 Indicates the relationship of energy consumption to physical production Indicates energy efficiency improvements within a process or product 	 Not possible to compare across sub-sectors because of difference in process and in units Cannot provide an aggregate picture of efficiency in industry Use care when interpreting to ensure consistent boundaries an definitions Can be influenced by changes in process technology

















examples of possible		at indicators and
examples of possibi		
	e sources and methodolog	les
Data	Source	Methodology
Energy data		
Total transport consumption	National energy balance National energy statistics	Administrative sources
	r tailonar energy statistics	Modelling
Consumption by sub-sector	National energy balance National energy statistics	Administrative sources
	remotion energy statistics	Mobility surveys Modelling
Consumption by segment		Mobility surveys Modelling
Consumption by vehicle type		Mobility surveys Modelling
Activity data		
GDP, population	National statistics offices	Administrative sources
Vehicle-km (vkm)	Vehicle registers/ Roadworthiness testing services/ Inspecting organisations	Measurements: odometer readings
	Municipalities/Transport authorities	Measurements: road traffic count
	National and international databases	Administrative sources
	Transport ministries	Mobility surveys Modelling
Passenger-km (pkm)	National and international databases	Administrative sources
	Transport ministries	Mobility surveys
Tonne-km (tkm)	National and international databases	Administrative sources
	Transport ministries	Mobility surveys, freight



tecure « Sustainable « Together		expert	ise fr		ountries
	Organisation Name of the survey Survey purpose	Statustica Austrice Household energy concumption - To determine household - To determine household opp - To callect household energy - To callect household energy - To callect household occupor	d energy consumption Alances energy consumption expenditure characteristics		Background: Institution Purpose
160 economy	Sample design Sample sources Collection methods	Stratified random sampling op List of addresses, list of telepho • Computer assisted personal • Computer assisted telephone	ne numbers, labour force sorvey. Interview (CAPI)		Technical
practices presented by sector and by methodology	Sample/Population siz Frequency Time to complete survey Incentive Survey respondents	Every two years	Response rate 55% Last time serveyed 2010 Mondatory No		information: Sample Frequency
	Elements collected End-uses collected Main challenges	Durking type, durking face care, building age, buochtold eccapator, assegu-reinted answettense, hanobield energy accountyten and related expenditures: Spote acolog, appendenting, domestic for water, other: cooking.			Data collected
	non contempo Proble improvement Kry bet prodise	A new opposite his data control compand with previous surveys sets takes to the bit takes in 2024 and control of the bit low-up ounry sure. By he and including the 2003 survey, only the individual energy sources. Therefore, were studied by the control of the second energy instrumption is then individual to all colocated (bit takes), now instru- dent were solucified (pointhy-volve) paid) and additional type of the second paid. The host data of the second takes the second paid of the second paid of the host data (on the one hand (for paid, now their data) were it consimption. The host data (on the one hand (for paid, now their data) were it consimption. The province is for hand body loger of the opposited is paid when any ensurement for the proposal, on the share factorizing the time language strumption per ensure in the share factorizing the time language strumption per construction.		Comments: Challenges Tips Documents Links (e.version)	
	Other documentation	more elementine questitate: have be los calculated if the questity-value parts do est match and these attimutes questites that, while vanably applied, los of a matcher of different calculated events many accomption figures. The formers transfer value is then used to select the questity-value parts that opper mar probable. Autobiolis: Surveys Mithediago and Decoltomaine			(C.VCISION)





Appendix 3

List of Workshop Participants

No.	Economy		Name
1	China	Dr	Pengcheng Li
2	China	Mr	Wei Ren(Steven)
3	China	Ms	Li Zhu
4	Japan	Dr	Gyuyoung Yoon
5	Korea	Mr	Inchul Hwang
6	Malaysia	Mr	Zulkiflee UMAR
7	Philippines	Mr	Antonio Nabong
8	Thailand	Mr	Warote Chaintarawong
9	Thailand	Mr	Wisaruth Maethasith
10	US	Mr	Cary Bloyd
11	Thailand	Mr	Wongkot Wongsapai
12	China	Mr	Jianlin Wu
13	China	Ms	Huai Li
14	China	Ms	Yanjie Lyu
15	China	Mr	Shicong Zhang
16	China	Ms	Jiali Kang
17	Hong Kong, China	Mr	Ming Sum CHOI
18	US	Dr	Cary Bloyd
19	Japan	Dr	Kazutomo Irie
20	Indonesia	Ms	Gita Lestari
21	Chinese Taipei	Mr	Henry Lo
22	Chinese Taipei	Mr	Tony Chang
23	Mexico	Mr	Eduardo Ramos Huerta
24	Malaysia	Mrs	Noor Afifah ABDUL RAZAK
25	Malaysia	Ms	Ida Syahrina Haji Shukor
26	New Zealand	Mr	Eddie Thompson
27	APERC	Ms	Cecilia Tam
28	APERC	Mr	Martin Brown-Santirso
29	CLASP	Mr	Hans Alarcon
30	UK (consultant)	Mr	Charles Michaelis
31	ICA	Mr	Mayur Karmarkar
32	IEA	Ms	Melanie Slade