ID	Name	Stakeholders	Action	Milestones	Status
Complete	ed projects			•	
BMG1	Reducing Business Travel Costs: The Success of APEC's Business Mobility Initiatives	BMG	Report distributed – October 2011 Accessed: 26,200 times		Done
CTI1	Logistics: Connectivity for Goods and Services	CTI	Paper presented – February 2009 Accessed: 23,300 times		Done
CTI2	Trade Facilitation Action Plan II (TFAP II) interim assessment	CTI	Report distributed – October 2009 Revised report distributed – August 2010 (classified)		Done
CTI3	Measuring Progress in Implementing APEC's IFAP: Establishing a methodology and selecting key performance indicators	CTI	Report distributed – October 2009 Accessed: 65,500 times		Done
CTI4	The Economic Impact of Enhanced Multi-Modal Connectivity in the APEC Region	CTI	Report distributed – June 2010 Accessed: 11,000 times		Done
CTI5	Study on Good Regulatory Practices for Goods and Services Necessary or Desirable for Climate Change Mitigation and Adaptation	CTI	Paper presented – October 2009 Accessed: 30,000 times		Done
CTI6	Aggregate Measurement of Trade Transaction Costs Reduction in APEC 2007-2010	CTI	Report submitted to AMM – November 2011 Accessed: 17,400 times		Done
CTI7	The 2013 Interim Assessment for Supply Chain Connectivity Framework Action Plan	CTI	Report submitted – April 2013 Accessed: 11,800 times		Done
CTI8	APEC's Achievements in Trade Facilitation 2007-2010 - Final Assessment of TFAP II	CTI	Report distributed – October 2011 Accessed: 66,900 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
CTI9	Bogor Goals Progress Report – IAP Peer Review Process	CTI SOM	Progress Reports submitted – September 2012 Accessed: 11,600 times Dashboard submitted – September 2012 Accessed: 9,700 times		Done
			<u>Dashboard</u> submitted – May 2013 Accessed: 5,800 times		
CTI10	Economic Impact of Submarine Cable Disruptions	CTI	Report distributed – February 2013 Accessed: 10,000 times		Done
CTI11	IFAP Implementation in Facilitating Investment for the Asia Pacific Region	IEG	Report submitted – March 2013 Accessed: 4,600 times		Done
CTI12	PSU Issues Paper: Concepts and Trends in Global Supply, Global Value and Global Production Chains	CTI Member Economies	Paper distributed – May 2012 Accessed: 11,900 times		Done
CTI13	Global Supply Chain Operation in the APEC Region: Case Studies of the Electrical and Electronics Industry	CTI	Report distributed – July 2013 Accessed: 5,900 times		Done
CTI14	PSU Issues Paper: Small and Medium Enterprises' (SMEs') Participation in Global Production Chains	CTI SMEWG	Paper distributed – February 2013 Accessed: 51,800 times		Done
CTI15	Perceptions in the Use of NTMs in the APEC Region	CTI	Report distributed – June 2014 Accessed: 47,100 times		Done
CTI16	Bogor Goals Progress Report – IAP Peer Review Process 2014	CTI SOM	Progress Report distributed – August 2014 Accessed: 3,300 times Dashboard distributed – August 2014 Accessed: 2,100 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
CTI17	Comprehensive Analysis on Enhanced Resiliency of Cross-Border Value Chains (Phase 1: Quantitative Analysis on Value Chain Risks in the APEC Region)	CTI	Report distributed – May 2014 Accessed: 3,500 times		Done
CTI18	PSU Issues Paper: Voluntary Standards and Regulatory Approaches in Advertising in APEC Economies	CTI	Paper distributed – April 2014 Accessed: 8,700 times		Done
CTI19	Comprehensive Analysis on Enhanced Resiliency of Cross-Border Value Chains (Phase 2: Quantitative Analysis of Value Chain Strength in the APEC Region)	CTI	Report distributed – July 2014 Accessed: 3,200 times		Done
CTI20	2014 External Indicators Update for the Supply Chain Connectivity Framework Action Plan	CTI	Report distributed – October 2014 Accessed: 2,900 times		Done
CTI21	Comprehensive Analysis on Enhanced Resiliency of Cross-Border Value Chains (Phase 3: Evaluation of Value Chain Connectedness in the APEC Region)	СТІ	Report distributed – October 2014 Accessed: 2,500 times		Done
CTI22	Promoting Products Contributing to Sustainable and Inclusive Growth through Rural Development and Poverty Alleviation	CTI	Report distributed – September 2015 Accessed: 1,700 times		Done
CTI23	Comprehensive Analysis on Enhanced Resiliency of Cross-Border Value Chains (Phase 4: Impact Evaluation for the Asia-Pacific)	СТІ	Report distributed – November 2014 Accessed: 2,300 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
CTI24	Services in Global Value Chains: Manufacturing-Related Services	CTI GOS	Report distributed – November 2015 Accessed: 4,900 times		Done
CTI25	Trends and Developments in Provisions and Outcomes of RTA/FTAs Implemented in 2014 by APEC Economies	CTI	Report distributed – September 2015 Accessed: 2,800 times		Done
CTI26	Value Chain Resilience in the Asia Pacific: A Synthesis Report	CTI	Report distributed – March 2015 Accessed: 5,200 times		Done
CTI27	APEC's Bogor Goals Dashboard 2015	CTI SOM	Report distributed – October 2015 Accessed: 4,500 times		Done
CTI29	Survey of Regulatory Measures in Environmental Services	CTI GOS	Report distributed – November 2016 Accessed: 400 times		Done
CTI30	Supply Chain Connectivity Framework Action Plan (SCFAP) 2010-2015: Final Assessment	CTI	Report distributed – November 2016 Accessed: 400 times		Done
CTI31	Trends and Developments in Provisions and Outcomes of RTA/FTAs Implemented in 2015 by APEC Economies	CTI	Report distributed – September 2016 Accessed: 2,900 times		Done
CTI32	Support to Collective Strategic Study on Issues Related to the Realization of the FTAAP	CTI SOM	Report distributed – November 2016 (2016 CTI Report to Ministers, Appendix 6) Accessed: 800 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
EC2	The Impacts and Benefits of Structural Reforms in Transport, Energy and Telecommunications Sectors	EC APEC Ministers Finance Ministers Ministers responsible for Structural Reform	Report distributed – January 2011 Accessed: 88,300 times		Done
EC3	Handbook for Voluntary Reviews of Institutional Frameworks and Processes for Structural Reform	EC Participating Economies	Handbook distributed – October 2009 Accessed: 69,600 times		Done
EC5	Regulatory Reform – Case Studies on Green Investments	EC FoTC on Regulatory Reform	Report distributed – February 2013 Accessed: 5,000 times		Done
EC6	APEC's Ease of Doing Business – Assessment of interim target 2009- 2011	EoDB FoTC EC SOM	Report submitted – October 2012 Accessed: 14,800 times		Done
EC7	Ease of Doing Business – Interim Assessment 2009-2012	EC EoDB FoTC SOM	Report submitted – July 2013 Accessed: 13,100 times		Done
EC8	Ease of Doing Business – Interim Assessment 2009-2013	EC	Report distributed – September 2014 Accessed: 3,800 times		Done
EC9	Regulatory Reform - Case Studies on Promoting Innovation	EC EoDB FoTC RR FoTC SOM	Report distributed – October 2014 Accessed: 2,100 times		Done
EC10	Regulatory Reform - Case Studies on Improving the Business Environment for Small and Medium Enterprises (SMEs)	EC	Report distributed – November 2015 Accessed: 3,000 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
EC11	Ease of Doing Business – Interim Assessment 2009-2014	EC EoDB FoTC SOM	Report distributed – September 2015 Accessed: 1,300 times		Done
EC12	Assessing the APEC New Strategy for Structural Reform (ANSSR) and Advancing the APEC Structural Reform Agenda Beyond 2015	EC SRMM	Report distributed – October 2015 Accessed: 2,000 times		Done
EC13	Ease of Doing Business: Final Assessment 2009-2015	EC	Report distributed – September 2016 Accessed: 2,900 times		Done
EC14	APEC Economic Policy Report (AEPR) 2016: Policy Framework Chapter and Case Studies on Services and Structural Reform	EC	Report distributed – November 2016 Accessed: 2,400 times		Done
EC15	Exploring Quantitative Indicators for Effective Monitoring of APEC-wide Progress on Structural Reform under the Renewed APEC Agenda for Structural Reform (RAASR) 2016- 2020	EC	Report distributed – October 2016 Accessed: 500 times		Done
ECSG1	Facilitating Electronic Commerce in APEC: A Case Study of Electronic Certificate of Origin	ECSG-PTS	Report submitted to AMM – November 2011 Accessed: 60,000 times		Done
ECSG2	Enabling Electronic Commerce: The Contribution of APEC's Data Privacy Framework	ECSG-DPS	Report distributed – October 2011 Accessed: 19,000 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
GOS1	Case Studies on the Role of Services Trade in Global Value Chains (GVCs)	GOS MAG	Case Study on the Role of Services Trade in Global Value Chains: Transport Services in Chile Accessed: 2,100 times Case Study on the Role of Services Trade in Global Value Chains: Telecommunications in Papua New Guinea Accessed: 2,300 times		Done
IEG1	IFAP Implementation in Facilitating Investment for the Asia Pacific Region: 2014 Update	IEG	Report distributed – March 2015 Accessed: 3,600 times		Done
JPN1	Mapping and assessment of efforts made by relevant international organizations with regard to growth strategies	SOM	Report distributed – March 2010 (classified)		Done
JPN2	Research into the reasons for Balanced Growth, Inclusive Growth, Sustainable Growth, and Knowledge Based Growth in the APEC region	SOM	Report submitted – April 2010 (classified)		Done
PPWE1	The APEC Women and the Economy Dashboard 2015	PPWE SOM	Report distributed – September 2015 Accessed: 14,200 times		Done
PSU1 PSU2	StatsAPEC: • Key Indicators Database • Bilateral Linkages Database	PSU Board Member Economies	Beginning 2011, biannual data updates http://statistics.apec.org/		Done
PSU3	Trade creation in the APEC region: Measurement of the Magnitude of and Changes in Intra-regional Trade since APEC's Inception	PSU Board CTI	Paper distributed – October 2009 Accessed: 6,800 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
PSU4	Cross-border Investment Linkages among APEC Economies: the Case of Portfolio Investment and Bank Lending the Case of Foreign Direct Investment	PSU Board CTI	Paper distributed: Portfolio investment and bank lending – October 2009 Accessed: 28,800 times Paper distributed: FDI – October 2009 Accessed: 83,700 times		Done
PSU5	Trade in Services in the APEC Region: Patterns, Determinants and Policy Implications	PSU Board GOS Member Economies	Paper presented –September 2010 Accessed: 71,000 times		Done
PSU6	APEC New Strategy for Structural Reform (ANSSR) Symposium at SOM2, Big Sky, Montana, 16 May	SOM EC	Event Completed		Done
PSU7	Residential Workshop on Structural Reform, Singapore, 10-12 August	SOM EC	Event Completed		Done
PSU8	The Mutual Usefulness between APEC & TPP Invitation from the Temasek Foundation Centre for Trade Negotiations (TFCTN) to participate in project: Present at the Beginning: The Trans-Pacific Partnership (TPP) Agreement	PSU Board Member Economies	Report distributed – October 2011 Accessed: 70,000 times		Done
PSU9	Food Security Policies in APEC	ATCWG PPFS SOM	Report submitted – September 2012 Accessed: 10,300 times		Done
PSU10	APEC Economic Trends Analysis report(s) 2012	EC APEC Ministers	Reported submitted – February 2012 Accessed: 11,700 times Report submitted – May 2012 Accessed: 12,700 times		Done

PSU11	PSU Policy Briefs	SOM	Mapping Structural Reform (No. 1, August 2011)	Done
		Member	Accessed: 3,000 times	
		Economies		
			Sovereign Debt Challenges in the Euro Area: Implications for APEC (No. 2, December 2011)	
			Accessed: 16,800 times	
			Accessed. 10,000 times	
			A Snapshot of Current Trade Trends in	
			Environmental Goods and Services (No. 3, 30 April	
			2012)	
			Accessed: 6,400 times	
			Implementation of Structural Reforms-Challenges	
			and Good Practices (No. 4, July 2012)	
			Accessed: 7,800 times	
			The APEC List of Environmental Goods (No. 5, 28	
			November 2012)	
			Accessed: 10,000 times	
			Expanding the Information Technology Agreement	
			(No. 6, 6 May 2013)	
			Accessed: 4,100 times	
			Drivers of Regulatory Reform in Energy Efficiency	
			and Renewable Energy (No. 7, July 2013)	
			Accessed: 3,800 times	
			SMEs in the APEC Region (No. 8, December 2013)	
			Accessed: 9,000 times	
			recessed. 7,000 times	
			APEC, Services, and Supply Chains: Taking Stock	
			of Services-Related Activities in APEC (No. 9, 29	
			January 2014)	
			Accessed: 8,900 times	
			Services and Manufacturing: Patterns of Linkages	
			(No. 10, 31 July 2014)	
			Accessed: 3,100 times	

ID	Name	Stakeholders	Action	Milestones	Status
			Trade and Economic Growth: 25 Years of a Stronger Relationship within APEC (for 25 th APEC Anniversary) (No. 11, 20 October 2014) Accessed: 4,200 times		
			SME Internationalization and Measurement (No. 12, March 2015) Accessed: 3,200 times		
			Structural Reform for Resilient and Inclusive Growth (No. 13, September 2015) Accessed: 2,200 times		
			APEC and the Human Development Agenda (No. 14, March 2016) Accessed: 4, 900 times		
			Gender-related Constraints Faced by Women-owned SMEs (No. 15, June 2016) Accessed: 2,300 times		
PSU12	PSU Issues Paper: Challenges to Achieving Food Security in APEC	ATCWG PPFS Member Economies	Paper distributed – November 2012 Accessed: 5,500 times		Done
PSU13	APEC Economic Trends Analysis report(s) 2013	EC APEC Ministers	Reported submitted – April 2013 Accessed: 12,400 times Report submitted – October 2013 Accessed: 54,800 times		Done
PSU14	APEC in Charts 2013	SOM APEC Ministers	Publication distributed - October 2013 Accessed: 4,600 times		Done
PSU15	PSU Issues Paper: Integrating SMEs into Global Value Chains - Policy Principles and Best Practices	CTI SMEWG	Paper distributed – May 2014 Accessed: 39,000 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
PSU16	APEC Economic Trends Analysis report(s) 2014	EC APEC Ministers	Reported submitted – April 2014 Accessed: 11,500 times Report submitted – November 2014 Accessed: 2,100 times		Done
PSU17	APEC in Charts 2014 (for 25 th APEC Anniversary)	SOM APEC Ministers APEC Leaders	Publication distributed – November 2014 Accessed: 5,100 times		Done
PSU18	PSU Issues Paper: Regulatory Issues Affecting Supply Chain Finance and SME Access	SFOM CTI EC SMEWG	Paper distributed – November 2014 Accessed: 2,200 times		Done
PSU19	PSU Issues Paper: Innovation, Competitiveness and the Role of Fiscal Policies	SFOM EC	Paper distributed – November 2014 Accessed: 2,500 times		Done
PSU20	PSU Issues Paper: SMEs, Competition Law and Economic Growth	CPLG EC SMEWG	Paper distributed – September 2015 Accessed: 1,900 times		Done
PSU21	PSU Issues Paper: Services, Manufacturing and Productivity	CTI	Paper distributed – January 2015 Accessed: 4,000 times		Done
PSU22	APEC Economic Trends Analysis	EC APEC Ministers	May 2015 Issue: Economic Resilience Amidst Global Headwinds Accessed: 6,600 times November 2015 Issue: Growth Softens as Challenges Intensify Accessed: 3,100 times		Done
PSU23	APEC in Charts 2015	SOM APEC Ministers APEC Leaders	Publication distributed – November 2015 Accessed: 10,700 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
PSU24	Guidebook on Trade and Supply Chain Finance	CTI EC	Report distributed – November 2015 Accessed: 2,100 times		Done
PSU25	APEC in Charts 2016	SOM APEC Ministers APEC Leaders	Publication distributed – November 2016 Accessed: 1,800 times		Done
PSU26	APEC Regional Trends Analysis	CTI EC SOM Ministers	May 2016 Issue: Reducing Trade Costs in the Asia-Pacific Accessed: 3,800 times November 2016 Issue: Rethinking Skills Development in the Digital Age Accessed: 1,200 times		Done
SFOM1	Improving Food Markets in APEC Economies: Can the Cost of Food be Lowered?	SFOM	Report distributed – September 2009 Accessed: 68,000 times		Done
SFOM2	Asia Region Funds Passport: A Study of Potential Economic Benefits and Costs	SFOM	Report distributed - July 2014 Accessed: 9,900 times		Done
SFOM3	PSU Issues Paper: Trends in Trade Finance across the APEC Region	SFOM	Report submitted – October 2013 Accessed: 58,000 times		Done
SCCP1	Trade Facilitation through Customs Procedures: Assessment of APEC's Progress	SCCP	Report submitted to AMM – November 2011 Accessed: 18,100 times		Done
SCCP2	Study on APEC Best Practices on Authorized Economic Operator (AEO) Programs	SCCP	Report distributed – May 2016 Accessed: 3,700 times		Done
SCSC1	Reducing Trade Transaction Costs: Harmonization of Standards and Conformity Assessments in APEC	SCSC	Report submitted to AMM – November 2011 Accessed: 17,600 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
SMEWG1	SME Market Access and Internationalization: Medium-term KPIs for the SMEWG Strategic Plan	SMEWG	Report submitted – June 2010 Accessed: 32,200 times		Done
SOM1	Policy background paper - The Global Economic Crisis: Effective Responses and Policy Strategies to Address the Human Impact	SOM SFOM HRDWG	Paper presented – July 2009 Accessed: 27,600 times		Done
SOM2	A Results-Oriented Approach to APEC's Supply Chain Connectivity Initiative	SOM	Report distributed – October 2009 Accessed: 116,800 times		Done
SOM3	Key Trends and Developments Relating to Trade and Investment Measures and their Impact on the APEC Region 2009	SOM APEC Ministers	Report submitted to AMM – November 2009 Accessed: 900 times		Done
SOM4	Key Trends and Developments Relating to Trade and Investment Measures and Their Impact on the APEC Region 2010	SOM APEC Ministers	Report submitted to MRT – May 2010 Accessed: 900 times Report submitted to AMM – November 2010 Accessed: 1,000 times		Done
SOM5	Progressing towards the APEC Bogor Goals: Perspectives of the APEC Policy Support Unit	SOM APEC Ministers	Report presented – November 2010 Accessed: 40,100 times		Done
SOM6	Key Trends and Developments Relating to Trade and Investment Measures and Their Impact on the APEC Region 2011	SOM APEC Ministers	Report submitted to MRT – May 2011 Accessed: 1,100 times Report submitted to AMM – November 2011 Accessed: 900 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
SOM7	Key Trends and Developments Relating to Trade and Investment Measures and Their Impact on the APEC Region 2012	SOM APEC Ministers	Report submitted to MRT – June 2012 Accessed: 2,300 times Report submitted to AMM – September 2012 Accessed: 10,400 times		Done
SOM8	Key Trends and Developments Relating to Trade and Investment Measures and Their Impact on the APEC Region 2013	SOM APEC Ministers	Report submitted to MRT – April 2013 Accessed: 4,400 times Report submitted to AMM – October 2013 Accessed: 4,100 times		Done
SOM9	Improving Connectivity in the Asia Pacific Region: Perspectives of the APEC Policy Support Unit	SOM Member Economies	Report submitted to AMM – October 2013 Accessed: 4,600 times		Done
SOM10	Key Trends and Developments Relating to Trade and Investment Measures and Their Impact on the APEC Region 2014	SOM APEC Ministers	Report submitted to MRT – May 2014 Accessed: 2,700 times Report submitted to AMM – November 2014 Accessed: 1,200 times		Done
SOM11	APEC Connectivity Blueprint and Report to Implement the APEC Connectivity Blueprint	SOM	Blueprint distributed – November 2014 Report distributed – November 2014 Accessed: 4,400 times		Done
SOM12	Shaping the Future through an Asia- Pacific Partnership for Urbanization and Sustainable City Development	SOM	Report distributed – November 2014 Accessed: 2,700 times		Done
SOM13	Key Trends and Developments Relating to Trade and Investment Measures and Their Impact on the APEC Region	SOM APEC Ministers	May 2015 Issue: Do FTAs Matter for Trade? Accessed: 6,300 times November 2015 Issue: Trade, Inclusive Growth, and the Role of Policy Accessed: 2,300 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
SOM14	Assessment of the APEC Leaders' Growth Strategy	SOM APEC Ministers APEC Leaders	Report distributed – November 2015 Accessed: 2,000 times		Done
SOM16	Report on APEC Work on Services and Baseline Indicators	SOM	Report & database distributed – November 2015 Accessed: 1,800 times		Done
SOM17	Second-Term Review of APEC's Progress towards the Bogor Goals: APEC Region and Progress by Economy	SOM CTI	APEC Region Report distributed – November 2016 Accessed: 500 times Progress by Economy Report distributed – November 2016 Accessed: 600 times Dashboard distributed – November 2016 Accessed: 500 times		Done
SRMM1	The Links between Trade, Investment and Structural Reform	Ministers responsible for Structural Reform	Paper presented – August 2008 Accessed: 24,200 times		Done
TWG1	PSU Issues Paper: Tourist Arrivals and Inclusive Growth	TWG	Paper distributed – August 2016 Accessed: 2,100		Done
USA1	APEC's Ease of Doing Business – Interim Assessment (2009-2010)	EoDB FoTC EC SOM	Report submitted to AMM – November 2011 Accessed: 12,600 times		Done
Communic	cation matters	•		•	
	Research Outcomes: Summary of Research Projects 2008-2011	APEC Stakeholders	Publication distributed – 2012 Accessed: 8,600 times		Done

ID	Name	Stakeholders	Action	Milestones	Status
	Research Outcomes: Summary of	APEC	Publication distributed – 2013		Done
	Research Projects 2012	Stakeholders	Accessed: 4,400 times		
	Research Outcomes: Summary of	APEC	Publication distributed – 2014		Done
	Research Projects 2013	Stakeholders	Accessed: 3,600 times		
	Research Outcomes: Summary of	APEC	Publication distributed – 2015		Done
	Research Projects 2014	Stakeholders	Accessed: 2,300 times		
	APEC Policy Support Unit	APEC	Brochure distributed – 2012		Done
		Stakeholders	Accessed: 12,700 times		
			Brochure distributed – 2015		
			Accessed: 1,000 times		
	Policy Analysis 2011	APEC Stakeholders	CD-ROM distributed – 2012		Done
Manage	ement matters	•			•
	APEC Secretariat contracts review	PMU	Redraft contracts ✓		Done
			Review for compliance with Singapore law ✓		
			Roll out of new contracts ✓ (Task concluded on 30		
			September 2010)		
i	Feasibility of Functional Integration	PSU Board	Draft preliminary feasibility paper ✓	July 2011	Done
	with Secretariat		Submission to PSU Board and approval to proceed	September 2011	
			to next stage ✓		
			Mapping exercise on policies/procedures and draft summary paper ✓	April/May 2012	
			Submission of mapping exercise and summary	May 2012	
			report on integration to SOM and PSU Board for		
			approval ✓		
	Recruitment of new PSU Director	PSU Board	Advertise position ✓	5 July 2010	Done
		Canada	Shortlist candidates ✓	27 July 2010	
		China	Interview candidates ✓	August/September	
		New Zealand	Second round of interviews ✓	24 September 2010	
		Chinese	Final selection ✓	25 September 2010	
		Taipei	Negotiation of remuneration✓	October 2010	
			Contract signature ✓	November 2010	
			Commencement ✓	21 February 2011	

Last updated: 9 January 2017