

SME01/2009A

Produced for

Asia Pacific Economic Cooperation Secretariat 35 Heng Mui Keng Terrace Singapore 119616 Tel: (65) 68919 600 Fax: (65) 68919 690 Email: info@apec.org Website: www.apec.org © 2009 APEC Secretariat



SME Innovation Center 24-3 Yeoeuido-dong, Yeongdeungpo-gu, Seoul, 150-718 Republic of Korea Tel: (82) 2 769 6703 / 6706 Fax: (82) 2 769 6959 Website: www.apec-smeic.org



Small and Medium SBC **Business Administration**



Business Corporation

APEC

APEC Effective Imp SME Innovation Seminar ion and Assessment of SME Innovation Policy, SME01/2009A)

August 25 -SME 2009, , Seoul, , Korea

APEC SME Innovation Seminar (Effective Implementation and Assessment of SME Innovation Policy, SME01/2009A)

SME Working Group August 25 - 28, 2009, Seoul, Korea



Economic Cooperation

SESSION II

Financial Support for Innovative SMEs





JUAN LADRÓN DE GUEVARA HEAD OF INNOVATION POLICY MINISTRY OF ECONOMY

Seminar: "Innovation in SME Financing and Marketing" Korea, August 25 - 28, 2009



CHILE

Chile has seen outstanding growth and stability during the past two decades.

Today's challenge is to continue the forward movement so that Chile can reach greater levels of technological sophistication and development to contribute to the country's consolidation of its ICT, mining, aquaculture, forestry, and food industries.

Chile has set the stage for development and innovation in Latin America.



Source: Central Bank of Chile, 2009



MINISTRY OF ECONOMY

In charge of competitiveness-related public policy design and monitoring. Main areas of work are Innovation, Entrepreneurship, SME, Market Regulation, ICT, Tourism, Fisheries and Aquaculture.





CHILEAN ECONOMIC DEVELOPMENT AGENCY

CORFO has been the primary organization within the Chilean Government, responsible for promoting economic growth in Chile since 1939.

CORFO's pioneering spirit has played a significant role in expanding the country's economic development by promoting investment, innovation, business and cluster development, coupled with a focus on quality and productivity.

CORFO oversees a variety of programs aimed at generating the economic development of Chile, through the promotion of inward investment and the advocacy of competitiveness for domestic companies.



CORFO's Guiding Principles

- Improving market flaws
- Enhancing Private-public Collaboration
- Matching Funds: requires beneficiaries to contribute (on average, companies contribute 50% in Innovation and 48% in Development)
- Working on a demand-driven basis (one stop shop, contests, bidding)
- Providing time-bound support
- Evaluating: Program results and impacts are regularly assessed. Fourteen assessment studies have been conducted in recent years.

CORFO and its SME support policy

- SMEs represent a high percentage of businesses in Chile and offer a considerable amount of jobs. Nonetheless, these businesses do not generate an equivalent share of profits.
- Diversity at different levels:
 - sector
 - regional market size
 - positioning in the global market
 - age entrepreneurship
 - technological level



CORFO's Lines of Work

- Access to Financing
- Investment Promotion
- Development: SME Support
- Support for Innovation and Entrepreneurship



CORFO: SME FOCUS

NUMBER AND SHARE OF FIRMS BENEFITED BY CORFO SUBSIDIES (2008) BY SIZE.



TOTAL (2008): 19.657 (Promotion, Investment and Innovation)



Total amount of subsidies 2008: Ch\$84.850 millions

CORFO's Lines of Work

Access to Financing

- Financing for SME investments: bank and leasing credits
- Credit guarantees for exporters
- Credits for SME investments
- Microcredits for microenterprises, through non-bank intermediaries

Investment Promotion

- Development: SME Support
- ✓ Support for Innovation and Entrepreneurship

El año 2008 el número de empresas beneficiarias con créditos y coberturas fue de 60.136, por un total de \$105.870 millones. El 28% fue detinado a empresas MIPE y el 69% a empresas MIPYME

CORFO's Lines of Work

Access to Financing

Investment Promotion

Development: SME Support

General Programs

 \checkmark

- Quality Promotion
- Technical Assistance Fund
- SME Network Projects (PROFO)
- Suppliers Development Program (PDP)
- Special Programs
 - Local Entrepreneurship Program
 - Pre-investment Studies (Irrigation, Artisanal Fishing Management Areas, Environment, Energy Efficiency)
 - Film and Audiovisual Industry Development Program
 - Cluster Development Program

Support for Innovation and Entrepreneurship



Development: SME Support

AMOUNT OF CORFO WITHIN PROMOTION AREA (BY FIRM SIZE)



Total resources amount transferred during 2008 was Ch\$24.232 millions, leveraging private resources for Ch\$14.437 millions (37,3%)

OTRAS: Spatial-Integrated Program



CORFO's Lines of Work

- Access to Financing
- Investment Promotion
- Development: SME Support

Support for Innovation and Entrepreneurship

- Promoting and supporting entrepreneurial innovation is a priority for Chile and its Government.
- CORFO, as the agency responsible for addressing this task, provides matching funds through InnovaChile, to meet the needs of those wishing to undertake innovative initiatives.
- Main Innovation Areas:
 - Public Interest and Pre-Competitive Innovation
 - Corporate Innovation
 - Technology Transfer
 - Innovative Entrepreneurship







TOTAL RESOURCE AMOUNT TRANSFERRED DURNIG 2008 WAS Ch\$51.748 millions, LEVERAGING PRIVATE RESOURCES FOR Ch\$47.864 millions (48%)

5.282 10%

GRANDE 8.916 17%

85







Main weaknesses of Chile's innovation system

- ✓ Low level of R&D and innovation investment (<0.7 % GDP)
- Very low business participation (< 1/3 financed and executed), rent-seeking behavior
- ✓ Focus on basic research carried out by universities (>2/3)
- Low supply of seed and risk capital
- Underdeveloped infrastructure for knowledge/ technology diffusion
- Shortage of specialized human resources for innovation (technical and managerial competences)
- Weak governance, lack of strategic vision and evaluation, fragmentation.

(1) OECD Review of Chile's Innovation Policy (OECD(2007))



Growing political awareness on the challenge of innovation for the country's future has resulted in 2 key decisions (2005):

- a) The creation of a National Innovation Council for Competitiveness, with the mission of proposing guidelines for a long term national innovation strategy and for improving the performance of the domestic innovation system.
- b) The introduction of a specific mining tax (royalty), oriented to increase the resources dedicated to promote innovation, trough a new Innovation Fund for Competitiveness (FIC) (building dynamic advantages from static ones).



+New strategy approach: more selectivity (focus) is needed --not only good horizontal policies-- around traditional clusters (mining, food industry, acuiculture) and emergent ones (off shoring -Chile ranks 7th by AT Kearney--, tourism).

Set of competitiveness studies on clusters conducted by BCG, to build road map and priority agendas on innovation (> US\$ 2 million).

The Boston Consulting Group



CHILE: Main Challenges to become a developed country

- 1. Diversify the export portfolio
- 2. Improve the quality of our human capital
- 3. Increase the ability to innovate





2008-2010 ACTION PLAN



GROWTH OF PUBLIC INVESTMENT IN INNOVATION

Public investment in innovation grew 74% in 2008 compared to 2005, and 27% (2009/2008).



Fuente: Ley de Presupuestos de cada Año-DIPRES. Cifras en millones de dólares.

Nota: se considera valor medio dólar 2008 a \$538.



PUBLIC EXPENDING TO FOSTER INNOVATION: A SERIUOS STEP

GDP, PUBLIC EXPENDITURE AND PUBLIC EXPENDITURE IN R+D TRENDS (Base 2005=100)



SCIENCE AND INNOVATION PROFILE OF CHILE









JUAN LADRÓN DE GUEVARA HEAD OF INNOVATION POLICY MINISTRY OF ECONOMY

Seminar: "Innovation in SME Financing and Marketing" Korea, August 25 - 28, 2009

Government's Support to SMEs During the Global Financial Crisis

Miss Belinda Kwan

Trade and Industry Department Hong Kong, China

SMEs in Hong Kong

- Manufacturing firms: < 100 employees
- Non-manufacturing firms: < 50 employees
- About 270 000 SMEs in Hong Kong
 - 98% of the business establishments
 - 47% (1.16 million people) of the private sector workforce
 - Backbone of Hong Kong's economy





Measures Taken by the Government to Keep the Economy Afloat

To maintain a healthy and stable financial system

- The Hong Kong Monetary Authority *injecting substantial liquidity into interbank market* as necessary to ensure a good supply of liquidity
- *Use of Exchange Fund* to guarantee repayment of all Hong Kong-dollar and foreign-currency deposits held with all authorised institutions in Hong Kong, including branches of overseas institutions
- *Establish a Contingent Bank Capital Facility* to make available additional capital to locally incorporated licensed banks when necessary
- The measures will remain in force until end 2010.



5

How Hong Kong Combats the Crisis

- To turn crisis into opportunities, the *Task Force on Economic Challenges* recommended six key areas where Hong Kong will further pursue development:
 - innovation and technology
 - cultural and creative industries
 - testing and certification
 - environmental industry
 - medical services
 - educational services



SME Loan Guarantee Scheme (SGS)

SME Loan Guarantee Scheme

- Helps SMEs secure loans from participating lending institutions (PLIs)
- Amount of guarantee: 50% of the approved loan
- Types of guarantees:
 - (a) Guarantee for Business Installations and Equipment (BIE) Loans
 - (b) Guarantee for Working Capital Loans (WCL)

10

9









Special Loan Guarantee Scheme – Major features

- The Government's total loan guarantee commitment is HKD 100 billion (USD 12.9 billion)
- Government's loan guarantee ratio: $70\% \rightarrow 80\%$
- Maximum amount of loan: HKD 6 million (USD 0.77 million) → HKD 12 million (USD 1.55 million)

15

• Within this limit, up to 50% (HKD 6 million/USD 0.77 million) can be used as revolving credit line



Safeguards against Abuse

- Personal guarantee by owner or shareholders
- Companies must have been in operation for at least one year as at 15 December 2008
- Companies must have no outstanding default in any lending institutions
- The loan should not be used for repaying, restructuring or repackaging other loans



17







Amount of Grant

• 50% of approved expenses

	Before Mar 2008	<u>Mar 2008</u>	<u>Nov 2008</u>
Maximum grant for each application	HKD 30,000	HKD 30,000	HKD 50,000
	(USD 3,871)	(USD 3,871)	(USD 6,452)
Maximum cumulative	HKD 80,000	HKD 100,000	HKD 150,000
grant per SME	(USD 10,323)	(USD 12,903)	(USD 19,355)





М	lore Information		
	www.smefund.tid.gov.hk		
		2	25



Current Status and Direction of SME Policies in Japan

August 2009 Masao Uno Director, International Affairs Office Small and Medium Enterprise Agency

Emergency Measures for SMEs to Respond Financial Crisis

Current Business Conditions and Forecasts of SMEs and Micro Businesses

Followed by a sharp drop of export caused by the slowdown of the world economy and adverse impact of the recession in Japanese economy, business conditions of SMEs and micro businesses became worse. Although some statistics currently indicated signs of bottoming out, the economy remains severe conditions.

Current manufacturing activities of SMEs are seemed to improve slightly after some adjustment of inventory.



Financial position of SMEs and Micro Businesses

Although financial position of SMEs and micro businesses currently seems to be improved compared with the January to March 2009 period, DI still remains historically low level. The number of bankruptcy of SMEs and micro businesses, which had increased so far, become decelerating its speed recently.



Emergency Measures for SMEs to Respond Financial Crisis	
	_
FY 2008	
✓ <u>Comprehensive Immediate Policy Package to Safeguard People's Daily Lives established on</u> <u>August 29</u>	
(First supplementary budget of 416.2 billion yen was approved on October 16.)	
✓ Measures to Support People's Daily Lives established on October 30	
(Second supplementary budget of 501.4 billion yen was approved on January 27.)	
FY 2009	
✓ Policy Package to Address Economic Crisis established on April 10 (First supplementary budget of 1 C21.2 billion upper supplementary of an May 20.)	
(First supplementary budget of 1,621.3 billion yen was approved on May 29.)	
	4

1. Measures for Provid	ding Liquidity to SMEs		
	FY 2008 First Supplementary Budget (Comprehensive Immediate Policy Package)	FY 2008 Second Supplementary Budget (Measures to Support People's Daily Lives)	FY 2009 Supplementary Budget (Policy Package to Address Economic Crisis)
♦Emergency Guarantee Scheme	6 trillion yen →	20 trillion yen	→ 30 trillion yen
♦Safety-net lending	3 trillion yen \rightarrow	10 trillion yen	\rightarrow 17 trillion yen
Managerial improvement loa	an for micro businesses ("Maruł	<u>kei" loan)</u>	
 Japan Financial Cooperation(JFC, lower lending rate for micro busines 	governmental financial institution) prov ss owners.	rides loans without collaterals	or personal guarantees and with
Policy Package to Address Econor to 10 years for capital expenditures	nic Crisis extended maximum lending p	period from 5 years to 7 years	for working capital and from 7 years
➤In addition, the upper limit of loans	is raised to 15 million yen from 10 milli	on yen.	
 In April 2008, JFC began to provid In February 2009, the subject of s community businesses. 	SMEs to facilitate private bank's loan to s le the subordinated loans to SMEs whit ubordinated loans is extended to SMEs as Economic Crisis add SMEs who are	ch revitalize their business an s who endeavor to activate re	gional economies including
			5
2. Tax System for SMEs			
--			
The following tax measures for SMEs were implemented effective on April 1, 2009.			
 Cut of reduced corporate tax rate for SMEs Currently, the corporate tax rate to SMEs (less than 100 million yen of capital) is 22% for the portion of annual income of below 8 million yen (reduced corporate tax rate) compared with general corporate tax rate of 30%. This rate would further cut to 18% (temporary measures for two years). 			
 Refund of tax loss carry-back When SMEs record net loss for the business period ending on and after February 1, 2009, they can obtain refunds of corporate tax paid if they recorded profit for the previous year so as to pay corporate tax. 			
 Tax system for promoting energy saving measures Certain facilities with high energy efficiency (e.g. high efficiency industrial furnace) are authorized to depreciate immediately in the first year (temporary measures for two years). 			
6			



1. Supporting Measures for Technology	Development		
 ✓ It is still critical to enhance technological improve ✓ The high manufacturing technology is important conservation for global warming. 		•	•
a) Promotion of development of key technology in manuface (R&D for strategic key technology) If R&D plan of manufacturing SMEs is authorized by gove strategic Manufacturing technology improvement law", gov	ernment as "special R&I) plan on 20 strategi	2009FY: 18.7bil yen
 Period : 1year(2 to 3 years as exception) Upper limit of sponsorship:50mil yen (as commission) 100mil yen(as commission)* * SMEs plan to do R&D in several sectors. The No. of applicants: 857 	•Die	chnologies (20sectors • Powder metallurgy • Thermal Spraying • Power transmission • Heat treatment	Positioning Cutting Dye Fermentation Embedded Software
 b) Supporting for trial production plan and marketing by ma ◆Period : 1year ◆The rate of subsidy:2/3 ◆ Upper limi ■ The No. of applicants :7,387 		Budget in	2009FY: 54.2bil yen
 c) Supporting cost for quality certification of SME's product ◆Period : 1year ◆ The rate of subsidy:Fixed ◆ Upper ■ The No. of applicants :478 			2009FY: 3.1bil yen
			8



	Jucts and services by enhancing collaboration between nal products utilizing regional natural resources, and commerc
iculture, forestry and fisheries, which produce regio d industry, which have sales channel and processing Utilization of regional oriented resources	nal products utilizing regional natural resources, and commerc
	prvices to development of new market, in order to utilize region
	pgies, agricultural, forestry and fishery products and tourist
ractions.	Shes, abireataidi, foresti y ana ninery products and toanist
norting for collaboration between agriculture com	merce and industry, and utilization of regional oriented resource
	heree and mousely, and adminuted of regional oriented resource
Support	Details
Support Subsidy for starting new business	The rate of subsidy:2/3
Subsidy for starting new business	The rate of subsidy:2/3 Upper limit of subsidy: 30mil yen
••	The rate of subsidy:2/3 Upper limit of subsidy:30mil yen Project planning, project assessment, market survey
Subsidy for starting new business Consulting service by marketing specialist & etc.	The rate of subsidy:2/3 Upper limit of subsidy: 30mil yen Project planning, project assessment, market survey and market development and etc.
Subsidy for starting new business Consulting service by marketing specialist & etc. Special treatment in loan and credit guarantee by	The rate of subsidy:2/3 Upper limit of subsidy: 30mil yen Project planning, project assessment, market survey and market development and etc. Financing capital expenditure and working capital
Subsidy for starting new business Consulting service by marketing specialist & etc.	The rate of subsidy:2/3 Upper limit of subsidy: 30mil yen Project planning, project assessment, market survey and market development and etc. Financing capital expenditure and working capital without collaterals or personal guarantees
Subsidy for starting new business Consulting service by marketing specialist & etc. Special treatment in loan and credit guarantee by governmental financial institute	The rate of subsidy:2/3 Upper limit of subsidy: 30mil yen Project planning, project assessment, market survey and market development and etc. Financing capital expenditure and working capital without collaterals or personal guarantees Expansion of upper limit of credit guarantee
Subsidy for starting new business Consulting service by marketing specialist & etc. Special treatment in loan and credit guarantee by	The rate of subsidy:2/3 Upper limit of subsidy: 30mil yen Project planning, project assessment, market survey and market development and etc. Financing capital expenditure and working capital without collaterals or personal guarantees

Practical Case Approved by the Program to Promote SME Utilization of Regional Resources 1

Product development and market expansion of sake based liqueur made from local blueberries, tomatoes and strawberries.

Cooperation name: Tuzyun Brewers Co. Ltd, in Yamato-cho, Kamimashiki-gun, Kumamoto-prefecture

Outline of the business

- The company has been an established enterprise since 1770 and noted for its use of pure spring water and good quality rice, which are features of the local area.
- The company has expanded its range of original products of liqueurs based on local fruits and vegetables.

• The company works together with local farmers and the agricultural cooperatives to grow and secure its supplies of fruits and vegetables at low costs.



Practical Case Approved by the Program to Promote SME Utilization of Regional Resources 2

Product development and market expansion of Kutani ceramics that combine Kutani-based wares and handmade blowing glass

Cooperation name: Seihoudo Co., in Nomi-city, Ishikawa-prefecture

Outline of the business

- The concept of the product, combining Kutani porcelain and handmade Edo-style glass combines the best
- of Japanese and Western tastes, and was developed over seven years.

Merchantability

- This reflects the concept of fusion between Japanese and Western styles that is increasingly taking place in cuisine.
- Sales of these products have been increasing both at specialist gift shops and as regular products in department stores, etc.

Competitiveness

The joint between the two materials is extremely strong and this technique was awarded a good design prize in FY 2006. The combination of different materials has brought new value to glass and the combination of tradition and modernity has proved very popular.

Marketing Channels

Marketing through both major department stores and mail order companies continues, along with TV and newspaper advertizing, etc.



















leading the upgrading of China's industrial structure

 SMEs engaged from dense-labor fields in the beginning such as processing industry, construction, transportation, commerce and trade, shifting to hightech fields, such as infrastructures, manufacture, new-type service industry, bio-technology, new materials, IT, etc.





















































CARD OSMEP	OBJECTIVES It is a financial support for SMEs consultancy on business system development product/service development. Moreover, it supports SMEs that face entrepreneurial problem in management, accounting, financing and so on.		
Capacity Building Fund	CONDITIONS Stage 1 Business Diagnosis Process Maximum 25,000 THB. within Bangkok and vinicity Maximum 35,000 THB Maximum 35,000 THB	y.	
	Stage 2 Consulting Process The subsidy is 50% of the re expenses and not exceeding	•	
	Subsidy Process	Reimbursement	



GADJOSMEP	OBJECTIVES Intellectual Property Fund It is a financial support for SMEs in intellectual property registration both domestically and internationally as well as in acquiring licenses and buying from local IP owners.			
Capacity Building Fund	The Maximum Subsidy CONDITIONS The Maximum Subsidy The Maximum Amount Subsidy Process	50 % 500,000 THB. Reimbursement		
	Acquiring Licenses	IP Fund P Registration tic International Domestic		



CRADOSMEP	OBJECTIVES It is a financial support for SMEs in the internationalization process, which involves participation in international level for foreign trade fairs, business matching, market research and survey.			
Capacity Building Fund	CONDITIONS The Maximum Subsidy The Maximum Amount Subsidy Process	50 % 250,000 THB. Reimbursement		
		ionalization Fund siness Matching Market Research and Survey		

Success Cases for innovative SMEs participating in Internationalization Fund



How	much value SM Internationaliza Prempracha ² C		26	12	
• Ceramics	Fair Trade/ Exhibition	OSMEP support 50% of total cost (not exceeding 250, 000 baht)	Value of purchasin g& sales during the Fair (Million baht)	Value of purchasing & sales after the Fair (Million baht)	
	MACEF SPRING FAIR (Milano, ITALY)	82,500	2.4	3.6	
	Subsidy proces	ss : Reimburst	tment	-	

