

AUSTRALIA

Michael Jenkins Crouch, AM, is Executive Chairman of Zip Industries (Aust) Pty. Ltd., an Australian-owned company with manufacturing and marketing subsidiaries in Australia and the United Kingdom. The group specializes in the manufacture and distribution of filtered drinking water equipment, and is the world's foremost manufacturer in both product and technology in the field of boiling water. In 1996, Mr. Crouch was appointed by Prime Minister Howard as a founding member of ABAC. He served on the Australian Government Trade Policy Advisory Council from 1996 to 1999; and is a member of the Australian Pacific Economic Cooperation Council. He was awarded the Order of Australia in 1988 for services to the Community and Conservation, and was appointed an Officer of the Order of St. John in 1996 in recognition of his service to St. John Ambulance Australia. Mr. Crouch was President and Trustee of the Foundation for National Parks and Wildlife Foundation from 1980 to 1996. He was named Exporter of the Year by the Australian Electronic & Electrical Manufacturers Association in 1996. Mr. Crouch is a Director of Standards Australia International Ltd., the Advisory Board of the Salvation Army, and other companies.

Member since 1996.

Malcolm Kinnaird, AO, is founder of an Australian professional engineering company, Kinhill Pty Ltd (1960), and was the Executive Chairman of the Group from its inception until it was acquired by Brown and Root Pty Ltd in 1997. He remained Chairman of Kinhill Pty Ltd until October 1999 and now acts as a consultant to the company. Mr. Kinnaird has had a long-standing involvement in the wider professional and business community, and is presently a member of the following company boards: He is Chairman of Sydac Pty Ltd, Adelaide Brighton Ltd, United Water International Pty Ltd, A G O'Connor Pty Ltd, South Australia Mariculture Pty Ltd, Agripartners Pty Ltd, and a Director of National Electricity Market Management Company Ltd (NEMMCO) and Adelaide Community Healthcare Alliance Incorporated. Mr. Kinnaird was made an Officer in the General Division of the Order of Australia in 1991. He was awarded the French decoration of Chevalier de l'Ordre de la Légion d'Honneur in 1998. Mr. Kinnaird was awarded an honorary degree of Doctor of the University by the

University of South Australia in 2000. *Member 1996 - end of June 2001.*

David Murray joined the Commonwealth Bank in 1966 and was appointed Managing Director in 1992. The Commonwealth Bank is one of Australia's four major banks, founded in 1911 by the Australian Government and privatized in 1996. Mr. Murray holds a Bachelor of Business from the New South Wales Institute of Technology and an M.B.A., begun at Macquarie University and completed at the International Management Institute, Geneva. He is a member of the International Monetary Conference and the General Motors Australian Advisory Council. In August 1999 Mr. Murray was appointed by the Federal Treasurer to the Financial Sector Advisory Council. He is also a member of the Business Council of Australia. He has been honored as a Fellow of the University of Technology, Sydney, and was recently awarded an Honorary Doctorate of Letters by Macquarie University. *Member since 1999.*

BRUNEI DARUSSALAM

H. Idris BH Abas, SNB, SMB, PJK, is the founder and Principal of Arkitek Idris, the 1st ISO 9001 accredited firm in Brunei Darussalam for Architectural Planning and Interior Design Services. He is also Chairman and Director of a number of companies that deal in tourism, multimedia, and healthcare. He holds a number of official positions in government, including: member of the University Council, University Brunei Darussalam; member of the Municipal Board (Bandar Seri Begawan); Council Member of PUJA (B), Chairman of the Architectural Sub-Committee; Deputy Chairman of the National Accreditation Committee of Technical Education; President of ASEAN Association for Planning and Housing; Chairman of APEC Young Artist Exhibition, APEC 2000 Brunei Darussalam; Honorary Consul of Peru to Brunei Darussalam. His Majesty, The Sultan of Brunei, bestowed on Mr. Idris the title "Most Honorable Order of the Crown of Brunei" in 1994, the Meritorious Medal in 1996, and "Most Blessed Order of Setia Negara Brunei" in 2000. *Member since 1996.*

Timothy Ong Teck Mong, SMB, SNB, is Chairman of Asia Inc., a regional communications group and publisher of Asia Inc., the magazine, and Deputy Chairman of National Insurance Company of Brunei

Darussalam. He is also a director and investor in a number of leading Brunei and regional companies involved in financial services, hotels, property development, trading, information technology, and publishing. Mr. Ong was ABAC Chair for the year 2000 and Co-Chair of ABAC for the year 2001. Mr. Ong is active in public affairs in Brunei and abroad, he was the first Brunei national to become Chairman of the Brunei Darussalam International Chamber of Commerce and Industry and remains an Adviser to the Chamber. In 1998, he was appointed by the Brunei government to chair two committees to review various aspects of the Brunei economy. He represented Brunei in the APEC Eminent Persons Group (EPG) and was Chairman of the 23rd ASEAN-Japan Business Meeting. Mr. Ong was a member of the Global Leaders of Tomorrow program of the World Economic Forum and a member of a number of regional councils, including the Asian Institute of Management, the Nature Conservancy's Asia/Pacific Council, the East-West Center International Advisory Panel, the International Crisis Group, and the Ramon V. del Rosario Sr. AIM Center for Corporate Social Responsibility. Mr. Ong read Economics and Political Science at the Australian National University, where he graduated with B.A. (Hons) in 1976 at the top of his class. He obtained a M.Sc. (with Distinction) in International Relations from the London School of Economics in 1982. *Member since 1996.*

Hj Salleh Bostaman B H Zainal-Abidin is Asset Manager (for the area west) of Brunei Shell Petroleum Co., Sendirian Berhad. He was the first local in Brunei-Shell to be appointed to a Senior Engineering position in BSP in 1990. Since then, he has progressively held senior technical positions within Brunei-Shell and is a member of the Brunei-Shell Senior Management team. He has been working in the oil and gas industry since obtaining a Brunei-Shell (BSP) scholarship in 1978 graduating with a degree in Mechanical Engineering (from UK University). He has had an overseas assignment as Senior Project Engineer with another Shell-operated Company in PDO Oman, Muscat. Mr. Zainal-Abidin obtained a Masters degree in Business Administration (MBA) and is a Chartered Engineer and a Fellow with the Institute of Mechanical Engineers, United Kingdom. *Member since August 2001.*

CANADA

Andrina G. Lever is a Barrister in England, and a Barrister and Solicitor in Australia. She has extensive professional experience in banking, finance, and international business. In 1988 she founded Lever Enterprises, a firm that specializes in finance and international commercial development, and assisting companies in entering the international market. She is a partner in JIT International LTD. in the U.K. and Make Mine Balloons! Pty. Ltd. in Australia. Ms. Lever has been actively involved with APEC since 1995, and has been an advisor to governments and financial institutions with respect to small business and finance. Ms. Lever is a founder and former Co-Chair of the Women Leaders Network of APEC; past President of the Women Entrepreneurs of Canada; and President of the Foundation of Canadian Women Entrepreneurs. She was an advisor to the first Canadian women's trade mission to Washington in 1997, and was the Executive Director of the Steering Committee for the Canada/USA Businesswomen's Trade Summit, 1999. Ms. Lever is also a Founding Director of Women in International Trade, Ontario. Ms. Lever has been recently appointed the first Honourary Consul for New Zealand in Toronto. Ms. Lever has a B.A. degree from Texas Tech University. She also holds a B.A. (Hons) Law from Polytechnic of Central London; Council of Legal Education, London; and Barrister, Gray's Inn, London. *Member since 1998.*

Pierre Lortie is President and Chief Operating Officer of Bombardier Transportation, a world leader in the manufacturing of passenger rail cars, a full range of urban, suburban, and intercity vehicles, as well as a complete rail transit system. Since February 2000, Mr. Lortie was President and Chief Operating Officer of Bombardier Capital, prior to which he had been President and Chief Operating Officer of Bombardier International, President of Bombardier Aerospace, Regional Aircraft, and President of Bombardier Capital Group. From November 1989 to March 1992 he was Chairman of Canada's Royal Commission on Electoral Reform and Party Financing. Prior to this he was Chairman, CEO, and President of Provigo Inc. from 1985 to 1989. From 1981 to 1985 he was President and CEO of the Montreal Exchange, and previously a Senior Partner of Secor Inc. Mr. Lortie is a Director and a member of the Executive Committee of the Canam Manac Group Inc., and a Director of CAI Capital

Corporation; a member of the Panel of Senior Advisors to the Auditor General of the Government of Canada; member of the British North American Committee; and member of the Board of the Canadian Ditchley Foundation and the Canadian German Chamber of Industry and Commerce Inc. In the field of education, he is member of the Donner Prize Jury for the best Canadian Public Policy book, a member of the Advisory Committee of the Business Administration Program at Bishop's University, and Chairman of Université Laval's campaign "Vying for the World." Mr. Lortie has authored several publications on economics and finance. He has held several positions in the technology field, including Chairman of the Centre for Information Technology Innovation (CITI/1992-1995) and Vice Chairman of Canada's National Advisory Board on Science and Technology (NABST/1987-1990). He is a graduate of Université de Louvain (Belgium) and Université Laval (Canada), and is both an engineer and an economist by training. He received his M.B.A. with honors from the University of Chicago. He is also the recipient of a Doctorate, Honoris Causa in Civil Law from Bishop's University. *Member since 1999.*

Dr. John S. MacDonald, O.C.P.Eng, is a professional engineer and an independent consultant based in Vancouver. He is Chairman of the Institute for Pacific Ocean Science and Technology, an organization devoted to developing scientific knowledge about the Pacific Ocean. He was a founder of MacDonald Dettwiler, a leading Canadian aerospace corporation, from which he retired as Chairman in 1998. He is active in an advisory capacity to governments, currently serving as a member of the National Satellite Land Remote Sensing Data Archive Advisory Committee for the United States Geological Survey, the Steering Committee on Space Applications and Commercialization of the U.S. National Research Council, and the Canadian Defense Science Advisory Board. He served as Canada's member of the APEC Eminent Persons Group from 1993 to 1995. He has served as a member of the Science Council of Canada, the National Research Council of Canada, the British Columbia Premier's Advisory Council on Science and Technology, the National Advisory Board on Science and Technology, and the Science Council of British Columbia. He was also a member of the Sectoral Advisory Group on International Trade (Automotive and Aerospace Sector) during the Free Trade

Negotiations with the United States. He is active as a Director of six companies in Canada and the United States, and has received seven honorary degrees from Canadian universities. An Officer of the Order of Canada, Dr. MacDonald received an honors degree in electrical engineering from the University of British Columbia in 1959. He has a Master's, and a Ph.D. in the same field from the Massachusetts Institute of Technology. His interests include astronomy, sailing, and skiing. *Member since 1998.*

CHILE

Andronico Luksic Craig is the Chairman of the Board of Directors Banco A. Edwards in September 1999. Mr. Luksic is Vice Chairman of Quiñenco S.A. and Director of Compañía Cervecerías Unidas; Manufacturas de Cobre Madeco S.A., and Empresas Lucchetti S.A. He is a member of the Latin America Advisory Committee to the Board Directors of the New York Stock Exchange. He is also a member of the Advisory Committee to the Rockefeller Center for Latin American Studies at the Harvard University; Panama Canal Authority; Sociedad de Fomento Fabril (SOFOFA) and Chile-Pacific Foundation and CEAL. He serves as a member of the Board of Trustees at Babson College; Latin America Advisory Committee (LAAC) to the Board Directors of the New York Stock Exchange; Advisory Committee to the Rockefeller Center for Latin American Studies at Harvard University; and member of the Panama Canal Authority. He graduated from The Grange School in Chile and has degrees from Dublin School, United States, and Babson College, Massachusetts. *Member since 2000.*

Hernan Somerville is Managing Director and shareholder of FINTEC, an Investment Management Company organized in 1988 and based in Santiago. Among other activities, FINTEC provides Investment Advisory services to EQUIFIN, New York, a 50/50 partnership between Chemical Bank and the First National Bank of Chicago established with the main purpose of investing under the Debt to Equity conversion program of the Chilean Central Bank. From 1983 to 1988 he was also involved in the restructuring process of Chile's external debt. In 1983 he was appointed Director of the Central Bank of Chile and Chief Debt Negotiator, with full responsibilities for the coordination and negotiation of all aspects relat-

ed to the restructuring of Chile's external debt with commercial banks and the Paris Club. Mr. Somerville also worked with ADELA Investment Company S.A. in the following areas: acted as ADELA's International Legal Counsel in the various aspects connected with ADELA's investment and lending activities in all of the Latin American countries and as ADELA's Representative for Venezuela and the Caribbean (Jamaica, Dominican Republic, Trinidad Tobago) and for Peru, Bolivia, and Chile. He was an attorney for the law firm of Dewey, Ballantine, Bushby, Palmer & Wood, New York, from 1966 to 1967. He started out as a trainee at the law firm of Helmut Brunner in Santiago. *Member since 2000.*

Juan Villarzú is the President and Chief Executive Officer of Codelco-Chile. He was a board member or advisor to several corporations in Chile from 1980 to 2000. Prior to that, he served as Minister Secretary General of the President from 1996 to 1998. In 1975 he was a Senior Economist at the World Bank. Mr. Villarzú was also a lecturer in Macroeconomics, Economic Planning, and Public Finance at the University of Chile in 1966. He was the Director of the budget office in the Ministry of Finance from 1973 to 1974. Mr. Villarzú graduated from the University of Chile with a degree in Economics. He took further studies at the University of Chicago and has a Master's degree in Economics as well. *Member since 2000.*

PEOPLE'S REPUBLIC OF CHINA

Qin Xiao is the Chairman of the APEC Business Advisory Council for the year 2001. He is the Chairman of China Merchants Holdings Co., Ltd. and the Chairman of China Merchants Bank. He has served in various positions in the Ministry of Coal Industry and the Ministry of Petroleum Industry since 1976. From 1986 – 2000 he has served as the President and Vice Chairman of China International Trust and Investment Corporation (CITIC). Concurrently he has been a Deputy to the Ninth National People's Congress. Mr. Qin is an Advisor on foreign exchange policy for the State Administration of Foreign Exchange, and Vice Chairman of the International Chamber of Commerce, China. He is an Honorary Professor at the Business School of Tsinghua University and at the Graduate School of the People's Bank of China. His articles in the field of economics and manage-

ment have been widely published in well-known academic journals in China. Mr. Qin obtained a Master's degree in Business Administration in 1983. *Member since 2001.*

Wang Lili is Executive Director and Executive Vice President of the Industrial and Commercial Bank of China (ICBC). Prior to joining ICBC in November 2000, Ms. Wang served as Executive Assistant President of the Bank of China and was in charge of Asset and Liability Management, Risk Management, International Trade Finance and the Bank's legal affairs since 1998. She started working with the Bank of China in 1975, and was General Manager of the Credit Management Department. She has also held positions in the departments responsible for overseas branches, international capital markets, securities trade and foreign exchange dealing, and has worked in the Bank's London branch. She holds a B.A. from the Nankai University and M.B.A in international banking and finance from the University of Birmingham. *Member since 1998.*

Zhang Lijun is Chairman of Sino-Interest Worldwide Economic Group; Chairman of the APEC China Enterprises Assembly International Communication Branch; Commissioner of the Youth Union of the State Council; Vice Secretary-General of the Research Association of Deng Xiaoping Thought; Vice Board Chairman of China Urban and Regional Economy Research Center; Visiting Professor of Nankai University; and Economic Adviser of West Middle China Development. Previously he was General Manager of the Trade Development Department for the China Export Bases Development Corporation. Mr. Zhang also held a series of positions in China Metals and Minerals Import/Export Group Corp., most recently Vice General Manager of the Comprehensive Trade Department in the Group's International Industry Company. Mr. Zhang holds a Bachelor degree from the Tianjin Finance and Economic College, and a Masters and a Ph.D. degree from Nankai University. He has written many works, including *The World Economy and China*. *Member since 1999.*

HONG KONG, CHINA

Dr. Victor Fung Kwok-King, CBE, is Chairman of the Hong Kong Airport Authority, a statutory

organization tasked with operating and managing the Hong Kong International Airport. He is also Chairman of the Hong Kong/European Union Business Co-operation Committee, a high-level bilateral committee of business leaders from both regions. He is a member of the Hong Kong Special Administrative Region Chief Executive's Commission on Strategic Development and the Judicial Officers Recommendation Committee. In the private sector, Dr. Fung is Chairman of Prudential Asia Investments Ltd., the Asian investment arm of the Prudential Insurance Company of America, and Chairman of the Li & Fung Group, a leading Hong Kong-based regional trading company. He is also a Non-Executive Director of Pacific Century Cyberworks Ltd., Orient Overseas (International) Ltd., Kerry Properties Ltd., and Sun Hung Kai Properties. He holds Bachelor and Master's degrees in Electrical Engineering from Massachusetts Institute of Technology and a Ph.D. in Business Economics from Harvard University. He was formerly a professor at the Harvard Business School. *Member since 1996.*

Peter Kwong-Ching Woo was appointed by the Hong Kong Special Administrative Region government as the Chairman of the Hong Kong Trade Development Council in 2000. He served as Chairman of the Hong Kong Hospital Authority from 1995 to 2000. From 1993 to 1997 he served as Council Chairman of the Hong Kong Polytechnic University, Hong Kong's largest University. He was Chairman and subsequently Honorary Chairman of Wheelock and Company Limited and its subsidiary, The Wharf (Holdings) Limited, from 1986 to 1996. He is Founding Chairman of Hong Kong Cable Television Limited (the former Wharf Cable Limited) and New T&T Limited. The Wheelock and Wharf groups of publicly listed companies own businesses in property, cable TV, telecommunications, hotel, retailing and distribution, container terminal, and public transport. He was appointed Managing Director of The Wharf (Holdings) Limited in 1982. Mr. Woo also held various positions at the Chase Manhattan Bank in New York and in Hong Kong. In 1975 he joined the late Sir Yue-kong Pao and the World-Wide Shipping Group in Hong Kong and held various positions, including Vice-Chairman. Mr. Woo has served on the international advisory boards of J.P. Morgan Chase & Co., National Westminster Bank Plc., Total Fina Elf S.A., Banca Nazionale del Lavoro, and General Electric Company. *Member since 2001.*

Sir Gordon Wu Ying-Sheung, KCMG, FICE, is Chairman and Managing Director of Hopewell Holdings Ltd., one of the largest property development and infrastructure groups in Hong Kong, which he founded in 1972. Sir Gordon has a wealth of experience in developing infrastructure projects in the People's Republic of China, the Philippines, Indonesia, Thailand, and Pakistan. He is also the Chairman of Hong Kong's Port and Maritime Board, a member of the International Finance Corporation's Business Advisory Council of the World Bank, the Hong Kong Trade Development Council, the Commission on Strategic Development of the Hong Kong Special Administrative Region of the PRC, and the Chinese People's Political Consultative Conference. Sir Gordon has been awarded The Chevalier de L'Ordre de la Couronne by the King of Belgium, and the Knight Commander of the Order of St. Michael and St. George for Services to British Exports. He was selected Businessman of the Year by the South China Morning Post and DHL, Asia Corporate Leader by the Asia Finance magazine, and among "the Best Entrepreneurs" by Business Week. Sir Gordon has a Bachelor of Science degree in Civil Engineering from Princeton University (1958) and received honorary doctorate degrees from the Hong Kong Polytechnic University, University of Stathclyde UK, and University of Edinburgh, UK. He enjoys music and skiing. *Member since 1996.*

JAPAN

Thomas Yoshitami Arai is Chairman of Systems International Inc., a business consulting firm he established in 1971 that assists companies entering Japan as well as Japanese companies expanding overseas. Mr. Arai studied in the United States and England and has had a diverse career that includes assignment to the International Cooperation Administration in the United States State Department (1955 to 1959), participation in the establishment of Sony Corporation of America (1960 to 1962), assisting in the establishment and running of the first trading stamp company in Japan (1962 to 1969), and serving as President and CEO of Tokyo Hotels International Co., Ltd. (1977 to 1988). Mr. Arai is a board member of several Japanese and American companies, and an active member of a number of advisory councils and industry associations in Japan and abroad, includ-

ing the Pacific Basin Economic Council and the Pacific Economic Cooperation Council. He holds an AMP degree from the Harvard Business School.

Member since 1999.

Michio Naruto is Special Representative of Fujitsu Limited and Chairman of Fujitsu Research Institute. He served as Vice Chairman from June 1998 to April 2000. Prior to that he was the Executive Vice President in charge of Legal and Industry Relations, External Affairs Group, and Export Control Group. In 1997 he became Chairman (Non-Executive) of ICL plc. He was made Director (Non-Executive) of ICL plc in 1990. In 1992 he served as Senior Vice President (Managing Director) for Legal and Industry Relations and ICL Business Group. He held the same position in 1991, only this time he was in charge of Domestic and International Marketing. In 1988 he was also SVP assigned to International Operations. He became a member of the Board for International Operations in 1985. The year before that he was made Deputy General Manager of International Operations. In 1981 he was appointed as General Manager for Business Administration of International Operations. Mr. Naruto joined Fujitsu in 1962. Mr. Naruto has a Bachelor of Law degree from the University of Tokyo. *Member since 2000.*

Tasuku Tagakaki is currently the Senior Advisor of the Bank of Tokyo-Mitsubishi, Ltd. Until June 2000 he was the Chairman of the Board. In April 1996 he became the President of the Bank of Tokyo-Mitsubishi, Ltd., at the time of the merger with Mitsubishi Bank. Prior to that he was the President of the Bank of Tokyo, Ltd., a position he held since June 1990. His career with the Bank of Tokyo started in April 1953; he was assigned to their New York Agency in the 1960s and to London in the 1980s. He served also with the Asian Development Bank, Manila, from 1966 to 1971, and was a member of the Group of Thirty in the 1980s. Mr. Tagakaki graduated from the University of Tokyo with a degree in Faculty of Economics (March 1953). *Member since 2001.*

KOREA

Jae H. Hyun is the Chairman of the Tong Yang Group, a diversified business group in Korea. With its strong foundation in the manufacturing of cement and confectionery goods, the Tong Yang

Group also provides a full line of financial services that includes securities trading, investment banking, asset management, venture capital, and life insurance. The Group's other business activities include systems integration, cable TV broadcasting, and home appliance manufacturing. Mr. Hyun is presently Vice Chairman of the Federation of Korean Industries and a member of the Trilateral Commission's Pacific Asia Group. He is also a member of the Seoul Bar Association and the Advisory Council of the Stanford Graduate School of Business. Mr. Hyun has also served as President of the Korea Go (Oriental Chess) Association, a member of the Korean Government's Foreign Trade Policy Advisory Committee, and as one of seven members in the Korean Government's Planning and Budget Commission. Mr. Hyun received his Bachelor and Master's degrees in law in 1971 and 1973 from the Seoul National University. He earned an M.B.A. from the Stanford Graduate School of Business in 1981. *Member since 1996.*

Younghoon David Kim is Chairman and CEO of Taegu City Gas Co., Ltd. He also serves as Chairman and CEO of Kyunggi CA-TV and of Taegu TRS Co., Ltd. Mr. Kim graduated from the Seoul National University with a Bachelor's degree in Law. He also holds a Master's degree in Law and Business Administration from the University of Michigan. He studied International Economics as a special student at the Graduate School of Art and Science at Harvard University, and he completed a Master's degree in Theology at the Harvard Divinity School. He was the founder and the first president of Chungjung Rotary Club in Seoul, and is currently serving as a Director of Habitat for Humanity in Korea. Recently he was appointed Honorary Counsel of Mongolia to the Taegu-Gyeongbuk region. In his free time, Mr. Kim enjoys archery and reading. *Member since 1999.*

Jay Joon Yoon is President and CEO of CADLAND, Inc., the leading geographic information systems company in Korea. He is also President of ESRI Korea. He formerly served as President of the Korea Geographic Information Industries Cooperative. He was the first to introduce various computer graphics applications including CAD/CAM and GIS in Korea. He has authored several articles on energy conservation systems. His most recent papers on resource sharing on the Internet were presented at the 24th ISBC in Taipei. He received his Bachelor's

degree from Seoul National University and his master's degree in Mechanical Engineering from Marquette University in the U.S. He also studied industrial engineering at Stanford University for his Masters degree. *Member since 1998.*

MALAYSIA

Tan Sri Dato' Azman Hashim is the Chairman of the Arab-Malaysian Group and Executive Chairman of Arab-Malaysian Corporation Berhad. He has been involved in banking since he joined the Central Bank of Malaysia in 1960, the year he returned from Australia having qualified as a Chartered Accountant. He joined the Board of Malayan Banking Berhad in 1966, and was its Executive Director from 1971 to 1980. He became Executive Chairman of Kwong Yik Bank Berhad (now RHB Bank Berhad) from 1980 till 1982. Tan Sri Dato' Azman is the Chairman of the Association of Merchant Banks in Malaysia, the National Productivity Corporation, and the Malaysian South-South Corporation Berhad. He is President of the Malaysia-Japan Economic Association, Malaysia South-South Association, the National Watersports Council, and the Malaysian Medical Association Foundation. He also serves as the Treasurer for the Malaysia-US Private Sector Consultative Group, and the Malaysia-Australia Foundation, and Vice Chairman of the Malaysian Business Council. He is a member of the National Economic Consultative Council II, the Trilateral Commission (Asia-Pacific Group) and Leader of the ASEAN-Japanese Business Meeting (Malaysia Committee, Keizai Doyukai). He is a Chartered Accountant, a Fellow of the Institute of Chartered Secretaries & Administrators, and a Fellow of the Institute of Bankers Malaysia. *Member since 1999.*

Dr. Tan Tat Wai is Group Managing Director of Southern Steel Berhad and sits on the Board of Shangri-la Hotels (Malaysia) Berhad. He also sits on the board of NatSteel Ltd., Singapore which is listed on the Singapore Stock Exchange as well as directorships in other private companies in manufacturing and investment holdings. He started his career with Bank Negara Malaysia in 1978 as a Senior Economist in the Economics Department. Between 1984 - 1987, he worked as a consultant to Bank Negara, Malaysia and subsequently the United Nations University and between 1981 and

1992, he worked as the Secretary and then member on the Council on Malaysian Invisible Trade. Dr. Tan Tat Wai qualified with a Bachelor of Science in Electrical Engineering and Economics from the Massachusetts Institute of Tehnology, USA in 1969, a M.Sc in Economics from the University of Wisconsin (Madison Campus), USA in 1970, and a PhD in Economics specialising in Quantitative Analysis and Economic Development from Harvard University, USA in 1977. *Member since August 2001.*

Tengku Tan Sri Mahaleel Tengku Ariff is Chief Executive Officer of Perusahaan Otomobil Nasional Berhad. In 1974, he joined Shell Malaysia Trading Sdn Bhd as a commercial sales executive, and was posted to Brunei as the country's Marketing Manager in 1980. In 1986, he was made the Retail Manager for Malaysia in charge of all Petrol Station business. Two years later, he took on the position as Personnel Manager for Shell's downstream companies in Malaysia. In 1990, he became the Marketing Director for Shell Malaysia. In 1992, he joined the New Toyo Group as Group Managing Director and set up joint ventures in Vietnam, China, Singapore, Indonesia and Australia. The following year, upon a request from the office of the Prime Minister, he assisted the Mofaz Group as Vice President and became founding Director of Air Asia and Kuala Lumpur Airport Services. In 1996, Mahaleel joined Proton as the Vice-Chairman of Strategy and Operations. In 1997, he assumed the position of Chief Executive Officer. Mahaleel also sits as a council member and advisor for non-profit organisations including the Business Advance Technology Centre (BATC), the London Business School Regional Advisory Board, the Malaysia-US Business Council. He is an advisory board member of both University Malaysia Sarawak (UNIMAS) as well as the Selangor State Investment Centre (SSIC) and is a member of MITI's recently-formed National Committee on Business Competitiveness. Additionally, he is an adjunct professor for Universiti Utara Malaysia's School of Management. In 1998, he was awarded the PJJ (Datuk) by DYMM Yang Dipertuan Agong. In March 2000, DYMM Sultan Kelantan awarded him the DPMK (Datuk Paduka). In June 2000, he was conferred the PSM (Tan Sri) by DYMM Yang DiPertuan Agong. Mahaleel was also awarded "The CEO of the Year 1999" by Business Times and Amex. In April 2001, Mahaleel was conferred an honorary Doctorate in Engineering by University Teknologi

Malaysia in recognition of his achievements and dedication in the field of automotive engineering. He is a graduate of University of Malaya with a BA (Honours) degree and has attended Business Schools in Manchester and London. *Member since August 2001.*

MEXICO

Julio A. Millan is Chairman and Chief Executive Officer of Coraza Corporacion Azteca, S.A. de C.V., a holding company of industrial, commercial, and service organizations specializing in sectors, such as transportation (railroads), communications, energy, and electricity generation. He is the President Emeritus of the Mexican Committee of the Pacific Basin Economic Council, for which he also acted as International Vice-President. He has also been President of the sections for Asia and Oceania of the Mexican Entrepreneurial Council for Foreign Affairs, including the Mexican sections of the bilateral committees settled down with Japan, South Korea, the People's Republic of China, and Hong Kong. Mr. Millan is Chairman of the Board of Directors of several companies, such as Consultores Internacionales, S.C., Coraza Internacional, S.A. de C.V., and Banco de Tecnologías, S.A. de C.V.; Vice-President of Olivetti Mexicana, S.A. de C.V.; a member of the Mexican Council for Foreign Trade; Chair of several universities; and an active member of various social associations and foundations. He has also been involved in diverse professional activities for organizations and associations, such as the United Nations (FAO), the Latin American Association of Free Trade (ALALC), and the Tripartite Commission for the Analysis of Productivity and Employment. He is the author of the book *The Pacific Basin* (1992) and co-author of *Mexico 2030: New Century, New Country* (2000), published by the Fondo de Cultura Economica. In 1987 he was distinguished by the Japanese Government with the Imperial Order of the Rising Sun in the grade of Golden Rays for his contribution to the development of economic relationships between Mexico and Japan. In March 2000 he received the award *Yacatecuhtli*, recognition to the Year Executive in Foreign Trade that the Mexican Institute of Foreign Trade (IMECE) grants to the most recognized entrepreneur in this field. Recently Mr. Millan was also conferred by the Italian Government with the Condecoration Orden al Mérito de la

República Italiana en grado de Comendador ('Commendatore'). *Member since 2001.*

Ing. Javier Prieto de la Fuente is Chairman of the National Confederation of Industry Chambers of Mexico. He is Chairman of the Board of the Mexican Foundation of Transparency and Technology for the Small and Medium Enterprise (FUNTEC), and International Vice Chairman of the Pacific Basin Economic Council (PBEC). He is also an adviser to several Boards and Councils such as: National Council of Publicity (CNP); The Technical Council of the Mexican Social Security System (IMSS) and member among others of the following Administrations Councils: Nacional Financiera (NAFIN); the National Bank of Foreign Trade (BAN-COMEXT) and the National Fund for Housing (INFONAVIT). He has been President of numerous professional organizations such as the National Chamber of Cement Producers; the Interamerican Federation of Cement Producers; the Mexican Foreign Trade Council and the Caribbean Association of Cement Producers. Mr. Prieto is currently Senior Vice President of External Affairs of CEMEX Group. He has held positions within this Group as Vice President of Mergers and Acquisitions and Vice President of Trading. He is an active member of several community organizations and is Founder and President of SELIDER, a national organization that promotes youth Leadership in Mexico. He recently wrote his first book entitled "Piel de Líder" (Leader Skin). Mr. Prieto received his Bachelor and Master's degrees from ITESM (Monterrey Tech) and obtained his M.B.A. at Carnegie Mellon University under the fellowship of the Rotary International Foundation. *Member since 1998.*

Luis Téllez is the Executive Vice-President of DESC. From 1997 to 2000 he served as Mexico's Secretary of Energy. For the previous three years he was the Chief of Staff of the President of Mexico and Chief of Staff of the Presidential Candidate of the Partido Revolucionario Institucional. He was appointed as Undersecretary for Planning at the Ministry of Agriculture and Water Resources in 1990. Prior to that, he was the Head Economist at the Ministry of Treasury. Mr. Téllez has a degree in Economics from the Instituto Tecnológico Autónomo de México (ITAM) (Suma Cum Laude) and also a Ph.D in Economics from the Massachusetts Institute of Technology (MIT). He taught Microeconomics,

Macroeconomics, and International Economics at the ITAM during the 1990's. He authored several technical papers and books. *Member since 2001.*

NEW ZEALAND

Peter Masfen is Chairman of Montana Group (NZ) Limited, Montana Wines Limited, and Masfen Holdings Limited Group of Companies. He is a Director of AXA Asia Pacific Holdings Limited, and a Director of National Mutual Life Association of Australasia. He is also a member of the New Zealand Business Roundtable. Mr. Masfen was a New Zealand rowing champion, and has won seven national titles. He was a member of the New Zealand Four at the Tokyo Olympics in 1964. He was a member of the first New Zealand rowing crew to compete at the World Championships in Yugoslavia (1966). Mr. Masfen is a Trustee of King's College Auckland and King's School Auckland and a director of the Auckland Regional Chamber of Commerce and Industry. *Member since 2001.*

Wendy Pye, MBE, is the Managing Director of the Wendy Pye Group of Companies. The Group is a privately owned worldwide publishing company that exports to all countries within the APEC region. Ms. Pye pioneered the development of an early literacy program and learning technologies, in particular in the United States, and works with many educational institutes and universities worldwide to develop strategies for literacy through research. Her group of companies has pioneered the work on Internet delivery and has now become a major content producer for Telcos and Internet systems within the APEC region. A Fellow of the Institute of Directors, Wendy has worked extensively within the APEC region over the past twenty years to improve educational outcomes and development of early literacy programs. She has been an active member of many literacy development programs that aim to eliminate poverty through education. Ms. Pye has been actively involved in various APEC fora and has contributed as both a keynote speaker and chair. Her other passion is breeding horses, and she owns a large stable of racehorses in New Zealand. *Member since 2001.*

Sir Dryden Spring DSc. was appointed as a Director of the New Zealand Dairy Board in 1983, and he served as its Chairman from 1989 until his

retirement in 1998. Sir Dryden continues to have extensive business interests and is currently the Chairman of Goodman Fielder New Zealand Limited, Ericsson Communications Ltd. (NZ), WEL Energy Group Ltd., and Fletcher Challenge Forests Ltd. He is also the Deputy Chairman of Goodman Fielder Limited, and a Director of Nufarm Ltd., the National Bank of New Zealand, Maersk New Zealand Ltd., and Fletcher Building Ltd. He is formerly Deputy Chairman of the Rural Banking and Finance Corporation, Deputy Chairman of Ports of Auckland Limited, and a Director of Affco New Zealand Limited. Sir Dryden is a distinguished Fellow of the Institute of Directors in New Zealand (Inc.) He is also the Deputy Chairman of the Asia 2000 Foundation of New Zealand. Sir Dryden has had extensive experience in trade policy and in trade negotiations, and he has been a tireless campaigner for trade liberalization. He was a member of the APEC Eminent Persons Group. He is a member of the prestigious International Policy Council on Agriculture Food and Trade, and has been appointed by Massey University as a Distinguished Fellow of the Academy of Massey Agriculture. Sir Dryden was honored with the NZ 1990 Commemoration Medal, and became Knight Bachelor in 1994 for services to New Zealand and the dairy industry. In 2000 he was awarded a Doctor of Science degree (Honoris Causa) by Massey University. *Member since 2001.*

PAPUA NEW GUINEA

Wayne Kenneth Golding, OBE, is Chairman and CEO of Tanubada Dairy Products Ltd., Pacific Products Ltd., and the Kina Securities Group of Companies. Mr. Golding is the Founding Chairman of the Manufacturers' Council of Papua New Guinea (formerly the Chamber of Manufacturers), and he holds public office positions in the Food and Vegetable Advisory Boards and the Fresh Produce Development Cooperation Pty. Ltd. He is a member of various committees, including the World Trade Development Forum, Director of the Civil Aviation Authority, and various other Government statutory bodies. Mr. Golding was educated as an Accountant in N.S.W. Australia. *Member since 1996.*

PERU

Rafael Quevedo Flores is the founder and President of The Rocío Group, which is comprised of enterprises involved in the food business with links to Asia, Europe, and Latin American markets. He is Chairman of the Board of El Rocío S.A. and has developed a totally integrated poultry business in Peru, representing Arbor Acres Farms, Inc., U.S.A., and Ross Breeders Ltd. of Scotland. The Rocío Group has entered into a joint venture business in Peru with Agraria Babolna-Hungary in order to develop the Latin American market with Layers Breeders. For several years he has been a member of the board of the Poultry National Association of Peru. Mr. Quevedo is also CEO of TAL S.A., a company that handles the agricultural business of the Rocío Group. He was a pioneer in Peru in the development of agriculture in the desert, establishing a totally integrated operation that produces asparagus and other vegetables all year round mainly for the international market. He has been member of the board of the National Exporters Association and Vice-Chairman of the Peruvian Asparagus Institute. The Peruvian Finance Corporation for Development and the Chamber of Entrepreneurs of La Libertad have named him the Entrepreneur of the Year of La Libertad, the second leading economic area of Peru. In 1994 and 1995 he represented La Libertad as Vice-President of the Peru Chamber of Commerce. Mr. Quevedo is an Agriculturas Engineer of the Universidad Agraria La Molina. *Member since 1999.*

Manuel F. Sotomayor is President of the Sotomayor Group, one of the most important fishing traders in Peru. He is founder and Honorary President of Peru 2021, a private organization geared toward the promotion of sustainable development projects and initiatives with a long-term vision. Mr. Sotomayor is also former President of the National Confederation of Private Business Institutions, the National Fishery Society, and the World Fishmeal Exporters Organization. He was Vice President of the Peruvian-Japanese Business Council, is a member of the Latin American Business Council, and a member of the Group of Fifty, sponsored by the Carnegie Endowment for International Peace and Inter-American Dialogue. Mr. Sotomayor is also member of the Latin America Program for the Promotion of Educational Reforms, a prestigious international organization. In 1992 he was

elected Businessman of the Year by the renowned international publication *America Economía*. Mr. Sotomayor holds a degree in Economics from the Universidad del Pacífico and a Master's degree from Notre Dame University (U.S.A.). *Member since 1999.*

Luis G. Vega is a Director and shareholder of the Vega Group, a conglomerate of companies involved in various activities of the automobile industry, including manufacturing, importation, and the commercialization of autoparts. He is also Executive president and founder of Vega Real State S.A., Vega Tech S.A.C., and Chairman of Famia Arequipa S.A. Mr. Vega is Director of the National Society of Industries of Peru. President of the Investment and Trade Committee of the Confederation of Private Business Associations, and Director of the Peru-Japan Business Council over the past twenty-five years, he has served as President of the Chambers of Autoparts Manufacturers of Peru, the Peruvian Association of Sales and Marketing, the Peruvian Automotive Association, the Export Association of Peru, and the National Society of Industries. Mr. Vega was Principal Professor at the National University of Engineering in Lima, and has lectured on engineering design and quality control issues. He has also served as Director of various academic and scientific institutions, such as the Institute of National Standards of Peru, ESAN, and the National Institute of Technicians. Mr. Vega holds a degree in Productions Engineering from the University of Loughborough, England, where he graduated with honors. He is also a Charter member of the UK Engineering Council, the College of Engineers of Peru, and an honorary member of the College of Economist of Lima, Peru. He has been decorated for his contributions to the social, economic, and industrial development of Peru by the Ministry of Industry, the National Society of Industries, the College of Engineers of Peru, and the College of Economist of Lima. *Member since 2001.*

PHILIPPINES

Benigno N. Ricafort is Chairman of Naturecraft Industries Corporation, The Management Centre and Resource Group Inc., Furniture and Accessories Barn Inc., and Wemberg International, Inc. Mr. Ricafort is a major figure among SMEs in the Philippines and is President of the Philippine Network of Small and Medium Enterprises; Vice

President–Director and National Chairman for SME Development; and private sector representative to the Philippine Council for Small and Medium Enterprise Development. Mr. Ricafort was Chairman of the Organizing Committee for the Asia-Pacific Business Network (APB-NET III) as well as founding Chairman of the ABAC SME Committee. He has served as a member of Economic Advisory Councils to the Philippine Government for international trade and the SME sector. Mr. Ricafort has received numerous awards from the Philippine Government as well as international and national institutions and organizations for business and trade. He has been recognized for community service and volunteer work, notably as District Governor, Rotary International. He holds an M.B.A. in Economics from St. Johns University, U.S.A., and undertook Special Studies in Development Economics at the London School of Economics. *Member since 1996.*

Hon. Roberto R. Romulo is Chairman of Philam Insurance Co., Inc. (a subsidiary of AIG), Equitable Cardnetwork, Inc., InterPharma Investments Ltd. (Zuellig Pharma), and PETPLANS, Inc., as well as the Vice Chairman of Philippine Business for Social Progress. He is currently a member of the Board of Directors of A. Soriano Corporation, Systems Standards Inc., and MIH Holdings Limited (a South Africa-based technology company). He was recently invited to join the Asia Society International Council. Mr. Romulo is Senior Adviser on International Competitiveness to President Gloria Macapagal-Arroyo, covering Foreign Affairs, International Finance, Investment, Trade, and Information and Communications Technology Strategy. He is Co-Chair of the Information Technology and E-Commerce Council (ITECC) of the Philippines. He was designated a Special Envoy by the Philippine President in February 2001. In 1999 Mr. Romulo was appointed Chairman of the e-ASEAN Task Force, a public/private sector advisory council created by the ASEAN Heads of Government. He is a member of the Executive Committee and Chairman of the Digital Bridges Task Force of the Global Business Dialogue for e-Commerce (GBDe). He is also the Asia Commissioner of the Global Information Infrastructure Commission (GIIC), Washington, D.C. During a twenty-five-year career at the IBM Corporation, Mr. Romulo held CEO positions in the Philippines, Thailand, Burma, and Bangladesh. From 1989 to

1992 Mr. Romulo was Philippine Ambassador to Belgium, Luxembourg, and the European Communities. He was Secretary of Foreign Affairs from 1992 to 1995. He was Chairman of the Philippine Long Distance Telephone Co. and Vice Chairman of San Miguel International from 1995 to 1998. Mr. Romulo is Chairman of the following foundations: the Foundation for IT Education and Development, Philippines; the Philippine Foundation for Global Concerns, Inc.; the Asia-Europe Foundation of the Philippines and the Digital Philippines Foundation. He is also the founding Chairman of Carlos P. Romulo Foundation for Peace and Development and was founding Chairman of the APEC Business Advisory Council (ABAC). A recipient of the Order of Sikatuna (rank of Datu), the highest Philippine civilian decoration, he has also been decorated by the governments of Belgium, Spain, Thailand, France, and Chile. Mr. Romulo graduated from Georgetown Preparatory School in 1956, and Georgetown University (A.B. Political Science) in 1960. He has a Bachelor of Laws degree from Ateneo de Manila University and is a member of the Philippine Bar. *Member since 1996.*

Jose Luis U. Yulo, Jr., is Chairman of Insurance of the Philippine Islands Co. Inc., of the Unitrust Development Bank, of Philippine Exhibits and Themeparks Corporation, and is President of Onecard (issuer of Mastercard), CEO of Centrex/Octanorm Corporation, and Board Director of Petron Corporation. He is also the Honorary Consul of the Republic of Slovenia to the Philippines, and Chairman of the Philippine-Slovenian Business Council. His immediate past positions include: President and CEO of the Philippine Stock Exchange, the Philippine Stock Exchange Foundation, the Philippine Central Depository, the Securities Clearing Corporation of the Philippines, and the Capital Market Development Center Inc. He is also a co-founder and former President of the Philippine Chamber of Commerce & Industry. In 1991 he was appointed by President Corazon C. Aquino as President and CEO of the Philippine International Trading Corporation, the trading arm of the Philippine Government, which he served for seven years. Mr. Yulo was also co-founder & Managing Director of the Philippine Center for International Trade & Exhibits, the country's first trade exhibition facility. Mr. Yulo has a certificate of completion from the Advanced Management College program of Stanford

University, U.S.A., and holds a Master in Business Management degree from the Asian Institute of Management. *Member since 1996.*

RUSSIAN FEDERATION

Sergei A. Veremeenko is Chairman of the International Industrial Bank. He is also the Chairman of Board of Directors of the Scientific and Industrial Company, which is the largest production company for electronics in Russia, and Chairman of the International Institute of Investment Projects. He is a member of the special council for nominating scientific degrees in the field of automatic management systems; a member of the Council for Security and Cooperation in Asia Pacific–Russia; a member of the Russian National Committee–Pacific Economic Council; and a member of the Board of Directors of the Asian Bankers Association. Mr. Veremeenko is a graduate of the University of UFA. *Member since 1999.*

Alexander S. Vyshlov is Vice President of Rostelecom, the Russian company for long-distance and international telecommunications. He sits on the board of a number of other companies, such as Rustel, GlobalTel, and Business-Syaz. From 1993 to 1997 he served as a Deputy Director of the Russian Space Communications Company. From 1980 to 1992 he was Director of the Space Research and Radar Laboratory (Deep Space Research Center, the Crimea). He also worked for the Institute of Radio Engineering and Electronics of the Academy of Sciences (1967 to 1980). He graduated from Moscow State University and received his Ph.D. in Physics in 1976. *Member since 1999.*

Valery V. Remisov is a member of the Executive Board of JSC Gasprom. From 1972 to 1992 he was General Director of Nadymgazprom Ltd. He concurrently serves as Vice President of the Academy of Technological Science of RF, and as a member of the Academy of Mining of RF. He graduated from Tumen Industrial Institute and specializes in electrification and automatization of mining operations. He is a doctor in Engineering of Science and a professor. *Member since 2000.*

SINGAPORE

Cheng Wai Keung is the Chairman and Managing Director of the listed Wing Tai Holdings Limited. An active participant in public service, Mr. Cheng has served on various government committees and statutory boards, including the Economic Development Board, the Singapore Trade Development Board, and the Singapore Productivity and Standards Board. He was also Chairman of the Sub-Committee on Domestic Businesses of the Committee on Singapore Competitiveness. Currently he is the Chairman of Media Corporation of Singapore Pte Ltd., Chairman of Raffles Holidays Limited and Vice Chairman of Neptune Orient Lines. He is also active in serving the community through grassroots organizations, such as the Bishan Community Club Management Committee, on which he serves as Chairman. Mr. Cheng awarded the Public Service Star (BBM) in 1987 and the Public Service Star (BAR) (BBM-Lintang) in 1997 by the Government of Singapore. The President of Singapore appointed him Justice of the Peace (JP) in the year 2000. Mr. Cheng holds directorships in several public companies, including Transpac Industrial Holdings and GP Batteries International. Mr. Cheng graduated with a Bachelor of Science degree from Indiana University and an M.B.A. from the University of Chicago in 1972. *Member since 2000.*

Koh Poh Tiong is the Chief Executive Officer and Director of Asia-Pacific Breweries Limited (APB). He is Chairman of the Agri-Food and Veterinary Authority (AVA) and a director of Media Corporation of Singapore Pte Ltd, Wildlife Reserves Singapore Pte Ltd, National Healthcare Group Pte Ltd, and the Football Association of Singapore. He also serves as a member of the Board of Governors of the Anglo-Chinese Schools. Mr. Koh was the recipient of the Outstanding CEO Award in Singapore for 1998. Mr. Koh holds a Bachelor of Science degree. *Member since 1999.*

Lua Cheng Eng is the Chairman of the Neptune Orient Lines Group of Companies, which includes APL Limited, Oakland. Mr. Lua joined the NOL Group of Companies in 1969 and was appointed CEO in 1977 and Director in 1979. Since 1990 he has served as Deputy Chairman of NOL until his appointment as Chairman in June 1999. Mr. Lua also serves as the Corporate Adviser of SembCorp Marine Ltd.; Chairman of International Factors

(Singapore) Ltd.; and Director of the SembCorp Industries Ltd., Intraco Ltd., and Sincere Watch Ltd. Mr. Lua also holds several appointments in the public sector: President of the Singapore Shipping Association; Board Member of the Maritime and Port Authority of Singapore; Director of the Singapore International Chamber of Commerce; Council Member of the Singapore Chinese Chamber of Commerce and Industry; and Member of the Business Advisory Committee of the Transportation Centre, Northwestern University (U.S.A.). He is also the Chairman of the Southeast Asia Committee of Nippon Kaiji Kyokai (Japan); Counselor of the Baltic and International Maritime Council (Copenhagen); and a Director of Through Transport Mutual Services (UK) Ltd. and Britannia P & I Club (UK). In addition, he is a Governor of The Thalang Yacht Club (Thailand). In 1979 Mr. Lua was awarded the Pingat Bakit Masyarakat (Public Service Medal), and in 1999, the Bintang Bakti Masyarakat (Public Service Star) by the Government of the Republic of Singapore. *Member since 1999.*

CHINESE TAIPEI

Nelson An-ping Chang is Vice Chairman of Chia Hsin Cement Corp., CEO of China Securities, CEO of KG Investments Asia Limited, CEO of China Network Systems Co., Ltd., COO of GigaMedia Limited and Chairman of Wyse Technology Inc. He is also an Executive Director of Chinese National Association of Industry and Commerce, a nationwide organization of leading businessmen and entrepreneurs, and actively participates in public affairs. Mr. Chang served as the Vice Chairman of the Pacific Economic Cooperation Committee of Chinese Taipei and Chairman of the Pacific Basin Economic Council of Chinese Taipei. In the ROC-USA Business Council, a civic organization promoting bilateral business relations between Taipei and the U.S., he is the Vice Chairman. Mr. Chang is a Director of the Straits Exchange Foundation, which represents Taipei in the cross-strait talks. He is also the Chairman of the Taipei International Community Cultural Foundation. He earned his B.A. in Economics from Princeton University (1974). He also holds an M.B.A. (1976) and an A.P.C. (1978) from the School of Business Administration, New York University. *Member since 1998.*

Henry C. S. Kao is Chairman of Dah-An Commercial Bank, Vice Chairman of I-Mei Foods Co., Ltd., and President of Fu Mei Co., Ltd. Mr. Kao also serves as Chairman of An-Hsin Real-Estate Management Inc; Vice Chairman of the Taiwan-Australian Business Council; Director of the Marketing Communications Executives International; Executive Director of the Taiwan Confectionery, Biscuit and Flour Food Industry Association; and Executive Director of the Taiwan Chainstore Association. Mr. Kao received a Master's degree in Public Administration from the University of San Francisco. *Member since 1996.*

Dr. Jeffrey Len-Song Koo is Chairman and CEO of Chinatrust Commercial Bank, a leading Taiwanese bank with fifty offices worldwide. The Bank is a flagship of the Koo Group, a diversified and global company whose business spans financial services, petrochemicals, high tech, telecommunications, pharmaceuticals, real estate, resorts, and health food products. Dr. Koo has been serving as the National Policy Advisor to the President and the Senior Advisor to the Prime Minister for many years. He is Honorary President of the Confederation of Asia-Pacific Chambers of Commerce and Industry and founder of the Asian Bankers Association. Dr. Koo also chairs Chinese International Economic Cooperation Association and the Chinese Taipei Committee of the Pacific Economic Cooperation Council. In 1994 he was elected Chairman of the Chinese National Association of Industry and Commerce, a leading businessmen's organization in Taiwan. Dr. Koo also chairs the Overseas Investment & Development Corp., which aids developing countries in building Industrial Parks. Dr. Koo has devoted a great deal of time and effort to public service and the promotion of culture and arts. Chinatrust's "Novel Hall" has become a landmark concert hall for cultural performances in Taiwan. Dr. Koo also co-founded the "Koo Foundation Sun Yat-sen Cancer Center," the largest cancer research institute in Taiwan. Dr. Koo graduated from Soochow University in Taipei in 1957 with a B.A. degree in Accounting. In 1961 he received an M.B.A. from New York University. In 1989 De La Salle University of the Philippines conferred Dr. Koo an honorary doctorate degree in Business Management, recognizing his business achievements, his contributions toward public service, and his endeavors in promoting regional economic cooperation. Golf and piano are among Dr. Koo's personal interests. *Member since 1996.*

THAILAND

Dr. Vachara Phanchet is Executive Vice President of MMC Sittipol Co., Ltd., one of the largest auto-makers in ASEAN that manufactures, distributes, and globally exports Mitsubishi automobiles from Thailand. Dr. Vachara also serves as Chairman and CEO of several other affiliated and related group companies that are involved in real estate, IT consulting, media and entertainment, among others. He is the Honorary Secretary-General of the Thai Chamber of Commerce; an Executive Board Member of the Board of Trade of Thailand; and a member of the Joint Public and Private Consultative Committee. His additional capacity now includes a Board Member of Board of Investment of Thailand (BOI) and an Advisor to the Foreign Minister. *Member since 1996.*

Dr. Viphandh Roengpithya is President of Viptel Co., Ltd., a company he founded in 1983. He continues to serve as a Director of the Federation of Thai Industries and was recently appointed Vice Chairman. Dr. Roengpithya was the past Chairman of the Young Presidents' Organization of Thailand. He is Director of the Imperial Hotel Group; Viptel Group; Business Management Services; Thai Lift Industries Public Company Ltd.; Karat Sanitary Ware Public Co., Ltd.; and Draco PCB Public Co., Ltd. He is one of the key founding members of the Asian University of Science and Technology. He was formerly the Managing Director of ITT Thailand Ltd. (1974 to 1981) and ItalThai Industrial Co., Ltd. (1981 to 1983). Dr. Roengpithya has a Ph.D. in Electronics from London University and a B.S.C. in Engineering from Imperial College, London. *Member since 1999.*

Dr. Twatchai Yongkittikul is Secretary-General of the Thai Bankers' Association and a Director of the Thailand Development Research Institute. He is Executive Director of the Thai Military Bank, Director of the Electricity Generating Authority of Thailand, and Chairman of Ratchaburi Electricity Generating Company Limited. In the public sector, he was former Chairman of the Financial Sector Restructuring Authority. Dr. Yongkittikul has taught at the National Institute of Development Administration, where he also served as Dean of the School of Development Economics and Vice Rector for Academic Affairs. He was a member of the Senate from 1992 to 1996. Dr. Yongkittikul earned his Ph.D. degree in Economics from the University of Illinois. *Member since 1996.*

UNITED STATES

Ernest S. Micek is Chairman Retired of Cargill, Inc. After joining Cargill in 1959, he held management positions in both the United States and Spain. He became President of the Corn Milling Division in 1981, and President of Cargill's food sector in 1992. He was elected Executive Vice President to the Cargill Board of Directors in 1993, and became President of the company in 1994, and Chairman and CEO in 1995. Mr. Micek is Immediate Past Chairman of the Emergency Committee for American Trade. He has served as a member of the President's Export Council since 1996, the U.S. Board of the Pacific Basin Economic Council, and the Board of Directors of Schneider National of Green Bay, Wisconsin, and Kwik Trip, Inc. of LaCrosse, Wisconsin. He is also a member of the Board of Trustees of the University of Saint Thomas and its Strategic Board of Governors for the Graduate School of Business. He is a trustee of the Wisconsin Alumni Research Foundation of the University of Wisconsin. Mr. Micek was a recipient of the 1991 Distinguished Service Citation from the University of Wisconsin School of Engineering. He also received the 1997 Ellis Island Medal of Honor. He has received an honorary Doctor of Science degree from the University of Wisconsin-Madison and South Dakota School of Mines and Technology. He recently received the Man of the Year award from the Citizens for World Trade as well as the Coya Knudsen Award. *Member since 2000.*

Paul Y. Song is President and CEO of Noetix Corporation, a leading software company that provides a software infrastructure for unlocking corporate data and translating it into business language in order to improve data access and secure distribution of corporate information across the wireless and wired Internet. Mr. Song is also the founder and Chairman of the ARIS Corporation, a NASDAQ publicly traded company that provides Information Technology consulting services. From 1988 to 1990 Mr. Song was employed by Oracle's consulting division in a number of capacities. Mr. Song received a B.S. in Electrical Engineering from the General Motors Institute (now Kettering University) and an M.S. in Computer Science from the Massachusetts Institute of Technology. *Member since 1999.*

Sy Sternberg is Chairman, President, and CEO of New York Life. He first joined the company in 1989 as Senior Vice President in charge of the Group/Life Insurance Department, and early in 1995 he was elected Vice Chairman of the Board. At the end of that year Mr. Sternberg became President and Chief Operating Officer. Mr. Sternberg is the current Chairman of the Board of Directors of the American Council of Life Insurers. He is also a member and partner of the NYC Partnership, and Chamber of Commerce; an Advisory Board Member of the Breakthrough for Learning initiative; and a member of the Board of Trustees of Big Brothers/Big Sisters of New York City. He is Vice Chairman of the Kennedy Center Corporate Fund, and a member of the Board of Governors of the United Way of Tri-State. In addition, he is a member of the board of trustees of Hackley School in Tarrytown, N.Y. Mr. Sternberg received a Bachelor's degree in Engineering from City College of New York and a Master's degree from Northeastern University. *Member since 2000.*

VIETNAM

Dao Duy Chu is Vice Chairman and Executive Vice President of the Chamber of Commerce and Industry of Vietnam. Dr. Chu also holds the position of Vice Executive Chairman of the Vietnam National Committee for the Pacific Economic Cooperation Council. From 1991 to 1994 he was the Assistant Minister in the Ministry of Industry. Dr. Chu was also one of the founders of the Vietnam Petroleum General Department, and later became Vice Chairman and CEO of the Vietnam National Oil and Gas Corp.(PETROVIETNAM) from 1980 to 1991. He is active in many national and international organizations, and serves as Professor on Macroeconomics in several universities. Dr. Chu graduated from Beijing University in 1961. He finished his post-graduate studies in Physico-Chemistry from the German Academy of Sciences 1971. *Member since 1999.*

Dr. Do Trung Ta is Chairman of the Board of Management of Vietnam Posts and Telecommunications Corporation, with extensive experience in telecommunications. Dr. Ta served as Director of the Ministry of Transport and Communications, specifically handling the International Relations Department, in 1990. From 1990 to 1992 he served as the Deputy Director

General of Vietnam Posts and Telecommunications Corporation. From 1993 to 1995 he was also the Deputy Secretary General of the Department of General Posts and Telecommunications. He taught at Hanoi Posts and Telecommunications Institute and received the Dr. sc. techn. at Ilmenau Technical University in Germany in 1984. He was awarded Professor in 1991. *Member since 1999.*

Lam Hoang Loc is First Vice Chairman of Asia Commercial Bank. He is a member of the board of advisory of MPDF, a subsidiary of IFC. He is also ACB's former President and CEO. Mr. Lam was previously Director of the Wool Embroidery Carpet Export Corporation from 1989 to 1992. He used to serve as Deputy Manager of the Industry Chamber at District 3 and Chairman of the People's Committee of Ward 10, District 3, Ho Chi Minh City, Vietnam. *Member since 1999.*