## Individual Action Plan (2018)

## Economy: New Zealand

Ratio of women's representation	•	As of July 2018 women held 38.4% percent of
in leadership* in both the public		positions within the New Zealand Parliament
and private sectors (* based on each		including:
economy's indicators and definitions, or		o 35.7 percent of Ministers of the Crown are
equivalent to P-5 and above of the UN; see		women; 35 percent of Cabinet Ministers
https://careers.un.org/lbw/home.aspx?viewt		are women.
ype=SC)	•	19.4 percent of mayors elected in the 2016 local
		body elections are women (13 out of 67 mayors).
	•	38% of all local government (including local
		authorities) positions were won by women in the
		2016 elections
		o 53 percent of district health board
		members
		<ul> <li>34 percent city and district councillors</li> </ul>
		o 24 percent regional councilors
		o 38 percent community boards and trusts
		members
	•	As of December 2017, women held 45.7 percent of
		New Zealand state sector board and committee
		positions.
	•	As at 30 June 2018 women held 20 percent of the
		New Zealand Stock Exchange (NZX) board
		positions. Women hold 22 percent of senior
		management positions.
	•	Almost 48 percent (47.9%) of public service senior
		leadership positions (top three tiers) are held by
		women. If current trends continue, the public
		service will reach 50 percent female representation
		in senior leadership by around 2020.

	<ul> <li>60.5% of employees in the public service workforce were women as at 30 June 2017.</li> </ul>
Voluntary goals of women's representation in leadership in public and private sectors toward by the end of 2020 (%; total target of increasing the share of women in leadership positions which are based on each economy's indicators and definitions, or equivalent to P-5 and above of the UN)	<ul> <li>To improve women's representation in leadership and governance roles in the public and private sector.</li> <li>Women of Māori, Pacific and Asian ethnicities remain under-represented in the top tiers of management and over-represented in lower paid occupations.</li> <li>In July 2018, the Government established a 50% target by 2021 for women on State Sector boards and committees.</li> </ul>
Include a brief plan of action of how your economy plans to achieve your voluntary goals.	<ul> <li>Improving Diversity at all levels</li> <li>All public sector and many private sector agencies are working to improve the diversity of their staff at all levels. Organisations are undertaking unconscious bias training, and recognizing the benefits of flexible work for staff at all levels. By reaching out to women to take up opportunities in sectors such as Police and Defence as well as traditional make occupations women are able to increase their economic independence</li> <li>The Government has made flexible work available to all workers and increased paid parental leave for eligible parents to 22 weeks in 2018, and 26 weeks from July 2020.</li> <li>The UN Women's Empowerment Principles are a driving force for change with many larger employers in New Zealand. Several of our largest employers – ANZ, Westpac, BNZ and Sovereign received UN Awards for the work done to improve the working lives of all staff and increasing the</li> </ul>

opportunities for women at all staff levels to take up
leadership opportunities.
• In 2017 the NZX strengthened its diversity
reporting requiring listed companies to establish a
diversity policy with measurable objectives and
report annually on a 'comply or explain' basis. The
rule requires companies to provide a breakdown of
the gender composition of their Directors and
Officers in their Annual Reports with comparative
figures for the prior balance date.
• A Superdiversity Centre for Law, Policy and
Business has been established to compile a
Superdiversity Stocktake to help Government and
business organisations. The Stocktake will be
published and updated annually and will review
New Zealand's law and policy settings to identify
key areas and challenges to ensure New Zealand
sustainable benefits from diversity.
Women on Boards
• As at 31 December 2017, women held 1,200
(45.7%) of the over 2600 roles appointed by
ministers on state sector boards and committees
The New Zealand Government, through its Ministry
for Women, runs a nominations service which
facilitates the appointment of women to state sector
boards and committees. Women, who are
interested in governance, are encouraged to join
the database from throughout the economy. Advice
is provided to interested women about developing
their governance career.

Institute of Directors Future Directors programme
To help grow the pathway of women leaders, the
Institute of Directors' Future Directors programme has
been introduced to the public sector. Future Directors
aims to give talented young people the opportunity to
observe and participate on a company board for a year
while giving the company exposure to this talent and
the benefits a young mind can bring.
The extension of the programme to state sector boards
and committees further strengthens New Zealand's
director pool and helps to develop a larger and more
diverse pipeline of future leaders.
To date there have been 8 appointments to state sector
boards and committees.
boards and committees.
Gender Pay Gap- Core Public Service
The gender pay gap within the core public service is
currently 12.5%, as at July 2018. The government is
committed to making substantial progress on this within
this Parliamentary term;
Public service chief executives have committed to a
diversity and inclusion work programme. A key priority
is identifying and closing gender and ethnic pay gaps,
with significant emphasis on transparency and
normalising flexible workplaces.
A joint union and state sector working group has developed a set of Gender Pay Principles (launched on
2 July 2018) to apply across the state sector. The
principles establish a sustainable framework for chief
executives and Government-led action, with bi-partite

oversight of progress towards eliminating the gender
pay gap.
Private sector
The Government considers that, to achieve positive
change and increase the number of women on private
sector boards, it is essential that change is led by
private sector leaders within their own organisations
and sectors, and that they are responsible for, and
committed to, this goal.
The Government is challenging private sector leaders
to take action on this, through its relationships with
organisations and hosting of events, such as the
Ministry for Women breakfast symposium for private
sector leaders on women in leadership.

✓ The voluntary goals will be reviewed by each economy in the process of developing Interim report.